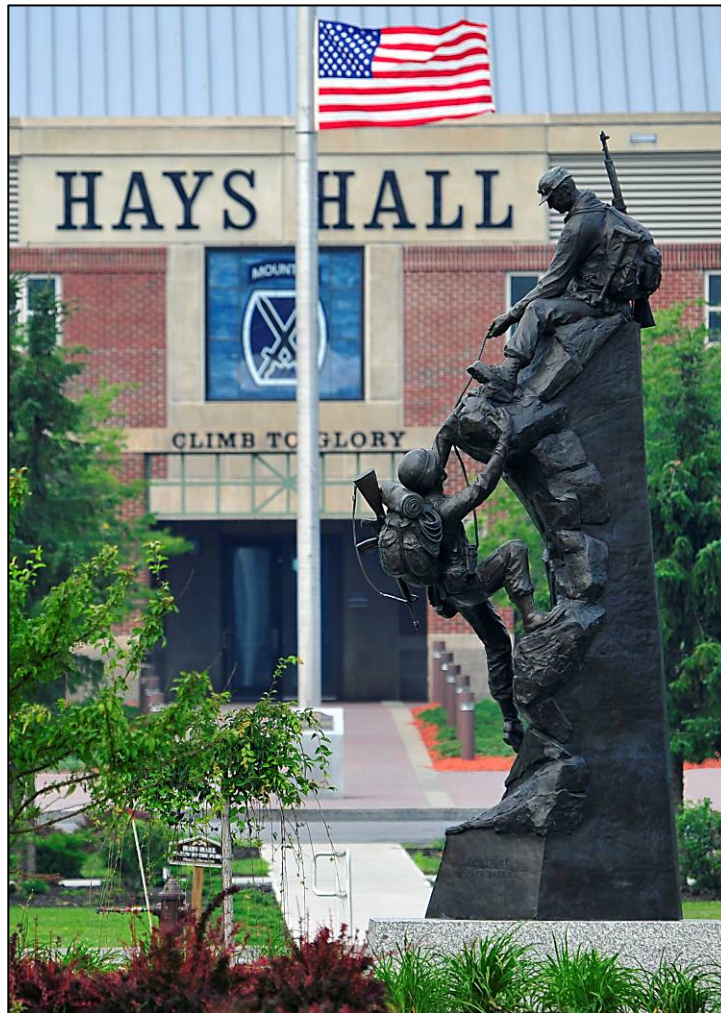


Fort Drum Economic Impact Statement



Fiscal Year 2008
October 1, 2007 – September 30, 2008

Fort Drum United States Army Garrison

Commanding General
MG Michael L. Oates

Garrison Commander
COL Kenneth H. Riddle

Deputy to the Garrison Commander
Mrs. Judith L. Gentner

Garrison Command Sergeant Major
CSM Ronald D. Andrews

COMMUNITY IMPACT

Fort Drum is a prominent fiber in the fabric of the Northern New York community. The installation provides employment for more than 4,000 area residents and millions of dollars in trade for local businesses. Soldiers and their Family members receive medical care from local health care providers and enroll in local schools and colleges. Staunch community support by way of programs such as Project Strong Communities and Operation Yellow Ribbon further connect our military and civilian communities. The resulting economic and social impact benefits not only Northern New York, but New York State as well.

EMPLOYMENT AND PAYROLL: \$1,023,893,471

Personnel data provided by the Plans, Analysis and Integration Office
 Military pay data provided by the Fort Drum Finance Office
 Retiree Data extracted from DoD Office of the Actuary Website (www.dod.mil/actuary)

Fort Drum is the largest employer in Northern New York. In FY08, 18,681 Soldiers and 4,396 civilians were employed on Fort Drum. Civilian (includes tenants and contractors) and military payrolls totaled \$146,090,685 and \$842,306,786 respectively.

Military pay includes basic pay and allowances, special pay, incentive pay and bonus pay for all Soldiers assigned to the Fort Drum area. **Basic pay and allowances** may include items such as Basic Allowance for Housing (BAH), Basic Allowance for Subsistence (BAS), Cost of Living Allowance (COLA), Clothing Monetary Allowances, Family Separation Allowance (FSA), Temporary Lodging Allowance (TLA), and Temporary Lodging Expense (TLE). **Special Pay** may include items such as Medical, Dental, or Veterinary Pay, Special Duty Assignment Pay, Hardship Duty Pay, Hostile Fire or Imminent Danger Pay, and Diving Duty Pay. **Incentive pay** may include items such as Aviation Career Incentive Pay, Flight Pay - Crew and Non-Crew member, Parachute Pay, and Demolition Duty. **Bonus pay** may include items such as Enlistment and Reenlistment Bonus.

Personnel Category	# Employees End of Month Sep 08
Military (Includes 10 th Mountain Division and tenant activities)	18,681
Civilian (Includes tenants and contractor employees)	4,396
Total:	23,077

According to the DoD Office of the Actuary, we also have 2,052 retirees from all branches of service living within the 136XX zip code who are paid a total of \$2,958,000 a month (\$35,496,000 a year), which also flows into our local economy.

ARMY COMMUNITY HOUSING: \$10,335,141

Data provided by Public Works, RCI

In the late 1980's, the Army entered into leases with private developers (under Section 801 of the Military Construction Authorization Act of 1984) to provide 2,000 housing units to Soldiers and their Families in ten North Country communities in the Tri-County (Jefferson, Lewis and St. Lawrence) area. Those 20-year leases began to expire in December 2007. Army Community Housing (ACH) began FY08 with 2,000 housing units and by the end of FY08, only 300 housing units remain under the ACH 801 Program. Those 300 housing units at LeRay Heights, across from the North Gate, will expire on September 30, 2010.

Army Community Housing Dollars – 801 Program

Army Community Housing	
Location	Annual Expenditure
Watertown	2,154,435
LeRay	4,259,176
Calcium	1,711,753
Gouverneur	451,974
Philadelphia	551,936
Carthage	229,767
West Carthage	220,961
Clayton	373,115
Copenhagen	273,704
Lowville	108,320
Grand Total	\$10,335,141



PRIVATIZED HOUSING: \$74,444,939

Data provided by Public Works, RCI

Fort Drum Mountain Community Homes (FDMCH), LLC is the Residential Communities Initiative (RCI) project on Fort Drum. A partnership between Actus Lend Lease and the Army, it was created to improve retention and Soldier readiness through the development of world-class, high-quality residential communities for military Families. The fifty-year partnership involves the renovation of 2,272 Legacy homes and the construction of 1,399 new Energy Star Certified three, four and five bedroom homes. In addition, the master-planned development includes construction of four state-of-the-art Community Centers featuring fitness centers, meeting spaces, indoor playgrounds and outside amenities including Splash parks, Skate parks, Pitch 'n Putt Greens and playgrounds. Destination playgrounds are located throughout each community and an expansive trail network connects the neighborhoods with other Fort Drum amenities.

The Timbers, a 192 one and two-bedroom apartment community for Unaccompanied Single Soldiers, financially closed in July 2007. The Timbers offers the convenience of new, modern, suite-styled apartment homes, the camaraderie of serving exclusively Soldiers (SSG and above) and a home close by to work and play on Fort Drum. Currently under construction, the community anticipates an early 2009 opening for occupancy with rent established by market rates, not Basic Allowance for Housing (BAH).

Fort Drum Mountain Community Homes, LLC strives to make these Fort Drum communities the best place the residents have ever lived by placing Residents First!

FDMCH - RCI Dollars:

Executed Contracts	\$54,957,926
Payroll	\$3,990,099
Material	\$1,958,657
JCIDA Payments	\$1,521,746
Subcontract Services	\$4,174,819
Renovation & Development	\$7,841,692
Total	\$74,444,939



ARMY COMMUNITY HOUSING/DOMESTIC LEASES: \$1,702,551

Data provided by Public Works, RCI

The Army added the Domestic Lease Program to the Fort Drum housing portfolio in 2005. The program provides Family housing to satisfy a temporary housing need (where the local economy cannot currently provide sufficient adequate housing). The leasing program, authorized by 10 USC 2828, provides for the payment of rent, operating, and maintenance costs of privately owned houses that are assigned to military Families as Government quarters. The program also includes funds needed to provide services such as utilities, refuse collection, and maintenance when these services are not part of the lease contract.

Domestic Leases	
Jefferson County – 20 Villages	\$1,516,311
Lewis County – 2 Villages	\$159,840
St. Lawrence County – 2 Villages	\$26,400
Grand Total	\$1,702,551



CONTRACTING IMPACT IN TRI-COUNTY AREA: \$532,954,255

Fort Drum Awarded Contract data provided by Mission & Installation Contracting Command, Directorate of Contracting (MICC-DOC), Fort Drum

NAF Contract data provided by Fort Drum DFMWR

COE Awarded Contract data provided by Corps of Engineers

Fort Drum is a major customer for construction companies and suppliers of goods and services in Northern New York State. In FY08, the Mission & Installation Contracting Command, Directorate of Contracting, (MICC-DOC), Fort Drum awarded 346 construction contracts worth \$72,838,395. Companies located in the Tri-County area received 225 of those contracts worth \$45,213,883. Fort Drum also awarded 739 service contracts worth \$29,628,915 and 1,300 supply contracts worth \$33,254,838. Of those, 271 service contracts, worth \$12,798,307 and 51 supply contracts, worth \$1,564,207 were awarded to businesses in the Tri-County area.

Government Purchase Card holders used their cards to purchase \$22,217,558 worth of supplies and services this fiscal year. Purchases on the Government Purchase Card are limited to transactions under \$3,000 each, yet the economic impact of these 30,116 purchase card actions directly affected local businesses with 17,793 of the actions worth \$13,286,684 going to Tri-County firms.

Contracts & Purchase Card Transactions	Total Dollars	Tri-County Dollars	% of Total Contracted \$ Staying in Tri-County Area
Construction	\$72,838,395	\$45,213,883	33.31%
Service Actions	\$29,628,915	\$12,798,307	9.43%
Supply Actions	\$33,254,383	\$ 1,564,207	1.15%
Total Contracted Dollars	\$135,721,603	\$59,576,397	44%
Government Purchase Card Actions	\$22,217,558	\$13,286,684	59.8%
Total	\$157,939,251	\$ 72,863,081	46.13%

Top Ten Tri-County Contractors (in terms of Dollars Contracted)	
Name	Contract Amount
Cadence Contract Services LLC	\$44,875,063
Jefferson Rehabilitation Center	\$7,667,728
Development Authority of the North Country	\$2,235,709
North Operations and Maintenance Inc.	\$805,863
Guilfoyle Ambulance Service	\$535,770
Divita Enterprises	\$468,998
RRB, Inc.	\$367,036
Washington Street Properties Acquisition	\$345,100
Beam Mack Sales and Service	\$289,644
Veterans Contracting and Procurement LLC	\$289,639

The US Army Corps of Engineers awarded construction contracts totaling \$418,700,000 (includes contractor pay) for work at Fort Drum. The Corps of Engineers has many guidelines when awarding construction contracts. One of the guidelines is to use the HUBZONE Program. The Tri-County area is zoned as a HUBZONE. The HUBZONE Empowerment Contracting program provides federal contracting opportunities for qualified small businesses located in distressed areas. Fostering the growth of these federal contractors as viable businesses, for the long term, helps to empower communities, create jobs, and attract private investment.

Additionally, contracts for supplies, services, maintenance and labor to support installation operations were executed by external agencies, or were centrally funded by higher headquarters. Examples of these types of contracts include the Access Control Points (security guards), confinement services and emergency services radio maintenance. It is estimated that these types of contracts totaled at least \$39,720,998 in FY08.

Non-appropriated Fund (NAF) activities spent \$1,670,175 locally in FY08, for a myriad of products and services such as self-help construction supplies and equipment, decorations, furniture, small renovation projects, bedding, linens, washers, dryers, propane, gas, oil, tools, lawn maintenance equipment and supplies, uniform contracts, office supplies and equipment, advertising, and package delivery services.

MEDDAC SERVICES: \$21,533,822

Data provided by MEDDAC

The United States Army Medical Department Activity (USA MEDDAC) provides a comprehensive managed care program to Soldiers and their Families.



The MEDDAC is comprised of many different sections located in various buildings throughout Fort Drum. Primary medical care for active duty Soldiers is provided at the Conner Troop Medical Clinic. Primary Care and Specialty Care are available at the Guthrie Ambulatory Health Care Clinic to Family members, retirees, and a small number of active duty beneficiaries. In-house specialties include Family Medicine and Pediatrics, Dermatology, Podiatry, Orthopedics, Physical Therapy, Chiropractic Care, Occupational Therapy and Immunizations. Obstetrics and Gynecology care is offered to Soldiers and their Families at a MEDDAC Clinic located off post in Watertown. The Behavioral Health Department on South Post includes Community Mental Health Services, Social Work Services, and the Army Substance Abuse Program.

On a daily basis, the MEDDAC typically fills 1,140 prescriptions, takes 150 X-Rays, processes 620 lab specimens, and has 1,135 clinic visits. The MEDDAC staff of approximately 604 military, civilian, and contract personnel work together to support the organization's mission. Health care delivery at Fort Drum is unique in that although we are a MEDDAC supporting a light infantry division, we have no inpatient capabilities. Local civilian facilities, such as Samaritan Medical Center in Watertown and Carthage Area Hospital, provide most of our inpatient needs.

TRICARE is the Department of Defense managed health care program for active duty military and their Families, retirees and their Families, and other beneficiaries. As part of the regional TRICARE contract, the Managed Care Support Contractor is responsible for coordinating health care services off post, as well as maintaining the civilian provider network within the community by establishing contracts with local health care providers and facilities. Through the dedication of civilian and military personnel, and coordinated care facilitated by TRICARE partners, the MEDDAC stands ready to provide quality health care to active and retired Soldiers, their Families and the military community.

The total dollar amount expended in FY08 by the MEDDAC to include supplies, equipment and contracts was \$21,533,822. The MEDDAC's civilian payroll for FY08 was \$21,978,133 and is included in the civilian payroll total for Fort Drum (includes tenants and contractors).

Soldiers and Families assigned to the 10th Mountain Division and Fort Drum will directly benefit from several current and planned construction projects. The MEDDAC has assembled more than \$80 million in health facility improvements over the next three years. Projects include the Guthrie Clinic addition and alterations project, a battalion headquarters and barracks facility for the 3-85th Mountain Infantry, two pre-engineered buildings, a short-term alternative child care facility, and acute care clinic renovations.

DENTAL SERVICES: \$4,709,196

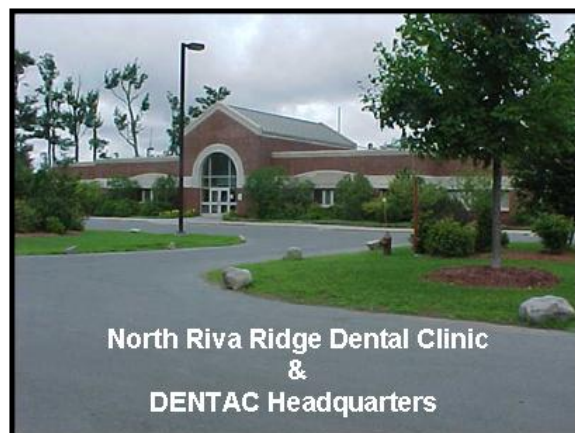
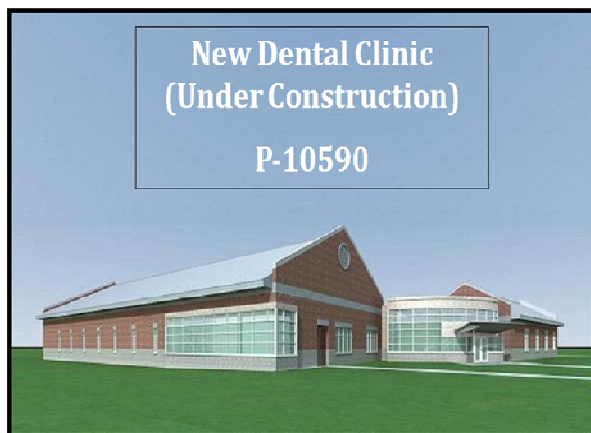
Data provided by DENTAC

The United States Army Dental Activity (USA DENTAC) has three dental clinics and is staffed with over 100 dedicated officers, enlisted Soldiers, DoD civilians and contract personnel who provide comprehensive dental care to authorized beneficiaries. Wilcox Dental Clinic, a modular building will close in the summer of 2009 and a new dental clinic currently under construction will open. The new dental clinic cost approximately \$8.1M with much of it going to contractors in the local communities. Funding expenditures for the new clinic are tracked through other Directorates.

Dental care for military beneficiaries is provided at North Riva Ridge Dental Clinic, Wilcox Modular Dental Clinic and Clark Hall Dental Clinics.

On a monthly basis, the DENTAC seats over 3,519 patients and performs over 12,888 dental weighted procedures.

Dental care for 1,430 Active Duty Soldiers was out-sourced to the local civilian provider network in 2008 utilizing the Oral Health Initiative.



Family members use United Concordia Companies, Incorporated (UCCI), which is the TRICARE Dental Insurance Contractor. UCCI has an extensive provider network in the North Country. The retired military population can sign up for the Delta Dental Plan for Retirees, which also has a provider network in the surrounding communities. Although not tracked by the DENTAC, the local economy receives a significant amount of pay (millions) for services provided to Family members and retirees who use UCCI and Delta Dental.

In 2008, the DENTAC spent \$3,563,101 for dental supplies and equipment and contractor pay. An additional \$1,146,095 was paid to local civilian dental practices for services provided for our Soldiers. The DENTAC's civilian payroll for FY08 was \$1,933,915 and is included in the civilian payroll total for Fort Drum (includes tenants and contractors).

VETERINARY SERVICES: \$23,900

Data provided by MEDDAC

The United States Army Veterinary Command (VETCOM) provides military veterinary services in support of United States Army Medical Command (MEDCOM) and Department of Defense (DoD) missions in their areas of responsibility. The responsibilities of VETCOM include food safety, security and quality assurance, care of government owned animals, and animal disease prevention and control.



Veterinary food inspection personnel inspect foods that are procured, transported, stored, and issued for human consumption by the Department of Defense (DoD). They also assist in the prevention and control of food borne diseases and identify unsanitary conditions in food storage facilities and commissary stores, and inspect commercial food establishments in New York State and Canada. Veterinary Service personnel also support the Global War on Terror by monitoring food security.



Veterinary animal care personnel perform a variety of duties. The highest priority is managing the medical care of our military working dogs. These dogs are essential for patrolling and providing drug and explosive ordnance detection. Animal care personnel also support the control and environmental monitoring of diseases transmitted from animals to humans such as rabies, ringworm, Avian Influenza virus and Lyme disease by providing client education, routine immunizations, and health care to the privately owned animals of Soldiers.

In FY08, Veterinary Services at Fort Drum spent \$23,900 for normal operating expenditures in the North Country. Expenditures included the Rabies Bite Program, veterinary claims, supplies and contracts.

TUITION ASSISTANCE & CONTRACTED EDUCATION: \$1,015,000

Data provided by the Directorate of Human Resources

In FY08, Fort Drum authorized \$714,000 for tuition assistance to local college partners for active duty Soldiers. This program assists the Soldiers by paying up to 100% of a college's tuition, subject to per semester hour and fiscal year caps. Approximately 1,400 Soldiers used the tuition assistance program to enroll in traditional and distance learning college courses.

GoArmyEd, the Army's innovative virtual education system, continued to grow in 2008, with active Soldier enrollments topping 400,000. Leveraging the technology foothold gained through eArmyU, and collaborating with both IBM and over 500 college providers, Army Continuing Education System (ACES) launched GoArmyEd in 2006. A dynamic online portal, whose principal module, Centralized Tuition Assistance Management (CTAM), allows Soldiers to obtain tuition assistance through a web-based portal for both traditional residential courses or online. GoArmyEd supports over 220 partner schools with up-front tuition assistance, program counseling, enrollment, grade posting and payment functions. Two years after its inception, over 180,000 Soldiers have activated accounts in GoArmyEd, and have accounted for 350,000 enrollments worldwide.



A total of \$301,000 was committed to the second-year of Army-wide contract for education support during the fiscal year to pay for multipurpose learning facility support, advertising for programs, test examiners, instructors, counselors, and counselor support for the Education Center.

FEDERAL IMPACT AID: \$11,952,597

Federal Aid data provided by individual school districts as reported on SED, Schedule A-3, General Fund Revenues, Lines 96-98.

Federal impact aid, signed into law by President Harry S. Truman in 1950, is designed to directly reimburse public school districts for the loss of traditional revenue sources due to a federal presence or federal activity.

TITLE VIII-IMPACT AID, as of November 1, 2004

Section 8001. Purpose.

In order to fulfill the Federal responsibility to assist with the provision of educational services to federally connected children in a manner that promotes control by local educational agencies with little or no Federal or State involvement, because certain activities of the Federal Government, such as activities to fulfill a responsibility of the Federal government, with respect to Indian tribes and activities under Section 514 of the Soldiers' and Sailors' Civil Relief Act of 1940 (50 U.S.C. App 574), place a financial burden on the local educational agencies serving areas where such activities are carried out, and to help such children meet challenging State standards, it is the purpose of this title to provide financial assistance to local educational agencies that -

- experience a substantial and continuing financial burden due to the acquisition of real property by the United States;
- educate children who reside on Federal property and whose parents are employed on Federal property;
- educate children of parents who are in the military services and children who live in low-rent housing;
- educate heavy concentrations of children whose parents are civilian employees of the Federal Government and do not reside on Federal property; or
- need special assistance with capital expenditures for construction activities because of the substantial enrollment numbers of children who reside on Federal lands and because of the difficulty of raising local revenue through bond referendums for capital projects due to the inability to tax Federal property.

School Districts in the Tri-County area provided their Federal Aid data as filed on their SED Schedule A-3, reported for the year ending June 30, 2008 under the following account codes as applicable:

A4107 Federally Affected Areas Operating Aid
A4108 Federally Affected Areas Students with Disabilities
A4289 Department of Defense Supplemental Impact Aid

State Impact Aid. The 2007-08 State budget reformed the traditional approach to school aid by implementing a Foundation Aid Program to target additional funds based on education needs. Foundation Aid consolidates 30 aid categories to streamline and simplify the calculation of State Aid (www.budget.state.ny.us/localities/schoolaid/schoolaid.html). Fort Drum Impact Aid is now included in the Foundation Aid Category and is no longer identifiable as a distinct aid and therefore is not reflected in this report.

PARTNERS WITH THE COMMUNITY:

Fort Drum continues to enjoy excellent relationships with our surrounding communities that benefit both the installation and our North County neighbors.



Residents of the North Country showed their support for 10th Mountain Division (Light Infantry) Soldiers at the Army Community Covenant signing in May at the DealMaker Conference Center in Watertown. Representatives from Operation Yellow Ribbon, Fort Drum Regional Liaison Organization (FDRLO), Fort Drum Regional Health Planning Organization (FDRHPO), Watertown and Jefferson, Lewis and St. Lawrence county officials, and State officials were among those attending this event. Also present were Secretary of the Army Pete Geren, Sergeant Major of the Army Kenneth O. Preston, and BG Jeffery S. Buchanan, Deputy Commanding General for Operations, representing Soldiers from 10th Mountain Division (Light Infantry).

About 70 community members participated in the Fort Drum Chapter of the Association of the United States Army (AUSA) "A Day with Your Soldiers" training exercise, designed to educate community members on what the Army does. Those who participated were from groups or companies that work with the installation or adopt Fort Drum units while they are deployed.

Community members and business owners had the opportunity to attend an Army Family Team Building (AFTB) "This is a Soldier 101" seminar. The seminar covered the Army chain of command, military customs and courtesies, military and civilian community resources and Family readiness groups and how the installation is integrated into the community.

Fort Drum's Centennial provided many opportunities for our North Country neighbors to share in the celebration of 100 years of service to the nation. Major events included a historic road march, Mountainfest and an air show. Six hundred Soldiers reenacted the annual summer training 25-mile road march from Sackets Harbor to Fort Drum made by Soldiers from 1908 to 1946, when Fort Drum was known as Pine Camp. Mountainfest included the traditional Salute to the Nation, a concert and fireworks. The grand finale was a free two day air show to include the 10th Mountain Division (Light Infantry) performing an air assault, jet fighters going through their paces, close formation flying, aerobatics, and parachute demonstrations. World War II and vintage aircraft were on display as well as helicopters, tactical vehicles and other military equipment.



Fort Drum's Fish and Wildlife Management Program hosted the 12th Annual Fishing Derby at Remington Park in May. In anticipation of the free fishing day on Fort Drum, the NYS Department of Environmental Conservation (DEC) stocked Remington Pond with 1,000 brook trout and the West Branch of the Black Creek with 500 brook trout.

Fort Drum celebrated Earth Day in April, inviting the public to join the festivities at Remington Pond. This year's theme "Sustaining the Environment for a Secure Future" was geared to show people how to be more environmentally conscious.

Fort Drum invited paintball enthusiasts from around the country to participate in the 10th Mountain Division (Light Infantry) Combat Paintball Challenge competition held in April. The event was open to Soldiers and civilians in team and individual play.



Fort Drum and North Country emergency service agencies partnered to test plans and procedures for responding to force protection and mass casualty emergencies on post. An air ambulance crew from the 10th Mountain Division (Light Infantry) transported simulated patients from a mock explosion site on Wheeler-Sack Army Airfield to Carthage Area Hospital during a force protection and mass casualty exercise. Emergency medical personnel also simulated the decontamination of a Soldier during a mass casualty exercise at Carthage Area Hospital. The exercise was designed to evaluate readiness and strengthen relationships with local, State and federal emergency response agencies.

The Black River Ambulance Squad taught Soldiers the skills needed to perform emergency medical care in real-world situations. As a result, the village has more personnel to respond to calls, and the Soldiers received much needed real-world training.

Lewis County Sheriff Department rescue divers used Fort Drum's Quarry Pond to refine their skills and to become familiar with another body of water within Lewis County as well as to practice search patterns, underwater communications and use a submersible live feed camera. The divers also provided the Fort Drum Cultural Resources Office with information, video footage and approximate locations of the mining equipment that was left behind when the quarry filled with water.



The Northern New York Community Foundation awarded a \$150,000 grant to the Fort Drum Regional Health Planning Organization (FDRHPO) and a \$20,000 grant to the Center for Governmental Research for a report on recruitment and retention of physicians. The three-year grant to the FDRHPO is a match to the \$150,000 Jefferson County committed to the organization's project of building a work force of North Country natives returning to the region to work as healthcare professionals.

The FDRHPO conducted a Regional Health Planning Summit to discuss ways behavioral health care should change for Fort Drum and the surrounding area to include issues such as off-post behavioral health care and the need to recruit and retain mental health professionals on and off post.

The FDRHPO hosted a "Physician Appreciation Night Out" at the Black River Valley Club in Watertown to show physicians who practice in the Fort Drum region how much their service is appreciated and how important the care they provide is to our Soldiers and their Families. Over 100 people attended the event including 50+ military and civilian physicians and their guests.

MEDDAC continues to partner with the FDRHPO and other healthcare facilities throughout the Tri-County area in an initiative to create a fiber optic telecommunications/telemedicine network that will connect healthcare sites operating in Jefferson, Lewis and St. Lawrence Counties in New York and four urban facilities located in Syracuse and Utica that provide consultative and specialty care.

Education Counselors and State University of New York (SUNY) College partners supported the MEDDAC Health Professions Education fair at the Commons in May. Eight area colleges and education organizations participated in MEDDAC's effort to boost visibility about the types of education available to its health professionals workforce.



The Watertown Vet Center celebrated its grand opening in March. The center helps provide readjustment counseling and other services to men and women returning to the area after combat duty abroad. The center, a service of the U.S. Department of Veterans Affairs, offers free services to combat veterans and their Families. They also coordinate with other veteran service organizations on outreach and educational efforts.

The Samaritan Medical Center opened an off-post behavioral health clinic exclusively for active-duty Soldiers for assessment, diagnosis and treatment.

Family Counseling Service of Northern New York expanded its services to include support groups for Family members of deployed Soldiers. Two support groups were added to the agency's services, one for teens of deployed Soldiers and one for spouses.

The Alcohol and Substance Abuse Council of Jefferson County and the Mental Health Association in Jefferson County provided free weekend retreats at Girl Scout Camp Trefoil, Pitcarin, NY, to help Fort Drum Soldiers and their Families reconnect after deployments. The council has also elected two of the Fort Drum Army Substance Abuse Program (ASAP) staff members onto the Board of Directors. Their roles include working on community awareness campaigns and conducting prevention education classes in the community and on the military installation.

Representatives from ASAP met with members of the North Country Transitional Living Services, Inc. (NCTLS) regarding the mobile crisis intervention services they provide. The two agencies agreed it would be helpful to formalize a working relationship with all agencies involved in the Suicide Prevention Task Force. The NCTLS estimates 50% or more of their clients are military related. As a result, the military Installation Operations Center (IOC) can now do a hook flash function when they receive crisis calls related to suicide ideations or gestures and get a trained counselor immediately on the line to assist the person. They also offer a unique service in that they can mobilize to meet and help clients.

Actus Lend Lease LLC, the company that manages Fort Drum Mountain Community Homes, built two Thousand Islands Area Habitat for Humanity homes in Watertown. The homes resemble those they build on Fort Drum to show "on post housing" to local community members that don't normally access the installation.



A group of Veterans determined to make a difference, with the help from businesses such as Wegmans, the Oneida Indian Nation and the Syracuse Research Corporation, turned an empty baggage storage room at the Syracuse Airport into a hospitality room for service members, giving them a place to rest and relax while waiting for rides and flights.

The United Services Organization (USO) supported the Division Special Troops Battalion (DSTB) by donating 1,300 USO Care Packages. Soldiers from the DSTB also had the opportunity to participate in the United Through Reading Program to make a DVD recording of themselves reading a children's book. The book and the DVD left with the child's caregiver while the Soldier is deployed provide a great way for Families to stay connected.



AmeriCU Credit Union presented an \$8,500 check to the Warriors in Transition Unit. AmeriCU staff raised the funds by hosting raffles, selling hot dogs, displaying fish bowl donation drops in the branches, offering a Skip-A-Pay program and a grant of \$1,500 by the Armed Forces Network.

Project Strong Communities, a military Family support group that works out of the Watertown YMCA, hosted a Military Spouses Appreciation Day in April where spouses could work out free while the YMCA staff provided child care.

Riverfest, co-sponsored by the Directorate of Family and Morale, Welfare and Recreation (DFMWR) and the Fort Drum Chapter of the Association of the United States Army (AUSA), brought more than 4,400 Soldiers and Family members to Alexandria Bay, NY, this summer. More than 60 volunteers from corporations around the North Country took the day to cook food, clean up and drive shuttle boats to and from Heart Island for Soldiers and their Families. During Riverfest, a vice president from Lockheed Martin presented a check for \$7,420 to the Wounded Warrior Program and one for \$10,000 to the DFMWR.

The Director of the Jewish Heritage Society hosted Seders at his Watertown home on the first two nights of Passover to ensure that Soldiers had a place to celebrate since many were unable to be with their Families.

More than 17,000 bags of microwaveable kettle corn popcorn were donated to Fort Drum because of a national drive carried out by the Boy Scouts and Cub Scouts to support our troops. The popcorn was divided among dozens of Family Readiness Groups and will be used as stocking stuffers for deployed troops and as snacks for children during on-post events.

Children of deployed Soldiers again had the opportunity to attend Operation Purple camps this summer at 4H Camp Wabasso in Redwood, NY, and Aldersgate Camp and Retreat Center in Grieg, NY. The national program, named for the color the military uses to signify inclusion of all branches of service, provides a week of free camping and activities for children of deployed active duty Soldiers and members of the National Guard and the Army Reserve.



The Seaway Trail Discovery Center hosted a talk about birds and birding opportunities at Fort Drum. Fort Drum Fish & Wildlife Management Program representatives presented the program as part of the 2008 Birds of the Great Lakes Seaway Trail Exhibit and Program Series. The admission fee benefitted the Seaway Trail Foundation educational programs.

Staff from the Army Education Center and its local College partners sponsored an Education Fair at the Commons, hosting representatives of 20 colleges and universities offering a wide range of college opportunities to Soldiers and their Family members. Representatives included American Military University, Franklin University, Rio Salado College, Pierce College, Excelsior College, and The College of Saint Joseph.

The Christmas SPIRIT Foundation and FedEx Corporation in cooperation with the National Christmas Tree Association sponsored a national program delivering holiday spirit to troops and military Families as an annual event. This is the second year over 600 trees were donated by tree growers and delivered to Fort Drum by FedEx. BOSS volunteers issued trees to units who in turn distributed the trees to Soldiers and Families.

The Directorate of Emergency Services (DES) provided technical oversight and assistance to the local Jefferson Vocational-Technical Center senior class during their annual Criminal Justice Testing, a part of a national testing program which requires outside agencies, in cooperation with the school's administration, to observe and evaluate hands-on scenario based exams.

Brownville-Glen Park Elementary School students collected more than 250 composition notebooks and other school supplies to send to Iraqi children. This was done in conjunction with the Operation Education program in which individuals donate school supplies for Soldiers to distribute to Iraqi children.

The Lowville Veterans of Foreign Wars (VFW) offers free wireless internet access to members in an effort to recruit new members from Fort Drum and make the VFW a place Soldiers can meet up and socialize.

Sackets Harbor leaders, neighbors and residents held farewell events and welcome home receptions for their Soldier neighbors. Community members also developed a Family network support system for military Families who stay in the area during a deployment.



Wounded Warriors participated in North Country Access 2008, which is an all-day all-abilities water sports recreation event designed for persons with mobility impairments, sensory limitation or other disabling conditions which was held at the Antique Boat Museum in Clayton, NY.

As part of the Fort Drum Reintegration Adventure Quest Program, demobilized Soldiers learned ice climbing techniques on Whiteface Mountain with a guide from the Lake Placid Eastern Mountain Sports School.



Disabled local hunters and Wounded Warriors now have a hunting opportunity on Fort Drum. There are six new disabled hunting access points for Soldiers assigned to the Warrior Transition Unit and those not associated with the Army that have a New York State non-ambulatory hunter permit.

Fort Drum hosted a firearm and archery range to allow hunters to sight-in their rifles, muzzleloaders and handguns to carriers of applicable New York State permits. A temporary skeet range and archery station was also available to the hunters.

The Resolution Center of Jefferson and Lewis Counties, Inc. provided New York State certified mediators to facilitate Equal Employment Opportunity (EEO) mediation sessions at no cost to Fort Drum.

Jefferson Community College (JCC) hosted a workshop for the public on the impact of Fort Drum's growth on the area. Information was presented about Fort Drum activities that influence nearby communities, changes in populations and demographics, infrastructure improvements, and before and after examples of other communities that have experienced similar military growth. The workshop was organized by the Fort Drum Regional Liaison Organization (FDRLO), the Tug Hill Commission, the Center for Community Studies at Jefferson Community College (JCC) and the Jefferson, Lewis and St. Lawrence county planning departments.



Two studies by the FDRLO in conjunction with the Greater Watertown-North Country Chamber of Commerce, the Small Business Development Center and Empire State Development determined that local businesses need help understanding the process of applying for government contracts. A grant application was filed by the Greater Watertown-North Country Chamber of Commerce to create a permanent Procurement Technical Assistance Center (PTAC), to help area businesses gain access to contracts and business at Fort Drum. In the interim, the Chamber partnered with the Fort Drum Regional Liaison Organization, Empire State Development Corporation, the Watertown Small Business Development Center and the New York Business Development Corporation to fund a temporary PTAC, which opened in January.

North Country residents can learn more about what is going on at Fort Drum by tuning in to DrumTV, now airing on WPBS-TV, Watertown. Until recently, DrumTV was only available to those living on the installation.



CONCLUSION: \$1,682,987,413 IN FY08 --- \$12,261,508,242 TO DATE

The total economic impact of a military installation on a geographic area is difficult to calculate. For the purpose of this report, outflow of military expenditures from the Tri-County area has not been estimated, nor have expenditures by the National Guard and Reserve Soldiers who train at Fort Drum. Analysis of the direct expenditures from Fort Drum highlights the post's importance to Northern New York and New York State's economic well-being. The continuing impact of Fort Drum's spending on the community is substantial and totaled over \$1,682,987,413 in FY08. Total spending from FY88 to date exceeds \$12,261,508,242.

FY08 Spending By Category	
Payrolls (Military, Civilian, Contractor, Retiree)	\$1,023,893,471
Medical/Dental Supplies & Services	\$26,243,018
Veterinary Supplies & Services	\$23,900
Army Community Housing	\$10,335,141
Domestic Leases	\$1,702,551
FDMCH Local Dollars Expended	\$74,444,939
Contracts Awarded by DOC	\$72,863,081
Contracts Awarded by COE	\$418,700,000
Contracts Centrally Funded/Awarded by Others	\$39,720,998
NAF Local Purchases	\$1,670,175
Federal Impact Aid	\$11,952,597
State Impact Aid*	-
Education (Tuition Assistance/Contracts)	\$1,015,000
PX/Commissary Equip Service & Maintenance	\$422,542
TOTAL	\$1,682,987,413

*Fort Drum Impact Aid is now included in the Foundation Aid Category and is no longer identifiable as a distinct aid and therefore is not reflected in this report.

CUMULATIVE INVESTMENT FY88 TO DATE

Fiscal Year	Amount
1988	\$271,715,512
1989	\$332,094,861
1990	\$317,301,075
1991	\$371,844,455
1992	\$365,671,927
1993	\$383,470,275
1994	\$377,435,633
1995	\$389,289,789
1996	\$397,281,856
1997	\$392,901,745
1998	\$432,415,785
1999	\$404,863,008
2000	\$441,510,994
2001	\$465,413,254
2002	\$519,853,426
2003	\$529,736,252
2004	\$652,902,907
2005	\$821,377,368
2006	\$1,247,658,930
2007	\$1,463,781,777
2008	\$1,682,987,413
TOTAL	\$12,261,508,242

FORT DRUM AT A GLANCE

Capital Assets	
Surfaced Roads (Miles)	178.1
Unsurfaced Roads (Miles)	246.0
Runways/Taxiways/Parking Aprons (Sq Yds)	1,853,653.0
Parking (Sq Yds)	3,129,810.5
Sidewalks (Sq Yds)	467,704.6
Electric Lines (Each)*	2,134,088.1
Water Lines (Linear Feet)	1,071,527.0
Gas Lines (Linear Feet)	332,406.0
Sanitary Sewer Lines (Linear Feet)	539,361.0
Storm Sewer Lines (Linear Feet)	312,296.2
Fence (Linear Feet)	553,176.1
Railroad Trackage (Miles)	12.8
Communication Lines (Miles)	387.9
Airfield Lighting (Linear Feet)	195,935.2
Fuel POL Lines (Miles)	4.7

*Electric lines decreased due to exterior lighting now being measured differently. In the past, exterior lighting was measured in linear feet. It is now measured as each.

Real Property	
Type	Square Feet
Training Buildings	575,306.2
HQ & Unit Supply	1,315,151.0
Maintenance	1,784,108.0
Warehouse	1,314,480.0
Administration	406,925.0
Chapels/Religious Education	43,457.0
Transient Quarters	222,268.0
Troop Billets	2,305,161.0
Dining Facilities	158,520.0
On-Post Family Housing	4,405,895.0
DFMWR	514,208.0
PX/Clothing	175,865.0
Commissary	82,800.0
Medical Facilities	217,136.0
Miscellaneous	401,552.7
TOTAL	13,922,832.9

Real property consists of lands and improvements to land, buildings, and structures, including improvements and additions, and utilities. It includes equipment affixed and built into the facility as an integral part of the facility (such as heating systems), but not movable equipment (such as plant equipment). In many instances, this term is synonymous with "real estate" (AR 405-45).

Tenant Organizations
102nd Maintenance Company (DS) NY Army National Guard
174th Infantry Brigade, 1A-E (1st Army East)
3rd Region Criminal Investigation Command
725th Ordnance Company (EOD)
902nd Military Intelligence Group, Fort Drum Field Office
7th Engineer Battalion
Army & Air Force Exchange Service (AAFES)
Mission & Installation Contracting Command, Enterprise & Installation Operations, Directorate of Contracting (IMCC DOC-Fort Drum)
Defense Commissary Agency (DeCA)
Defense Logistics Agency (DLA)
Defense Finance & Accounting Service (DFAS), 33d Finance Management Company
Defense Military Pay Office (DMPO)
Equipment Concentration Site (ECS) #1, 77th Regional Readiness Command (RRC)
Office of Personnel Management (OPM) Federal Investigative Service (FIS)
Logistics Support Element (LSE)
Non-Commissioned Officer Academy (NCOA)
174th Fighter Wing (NYANG/F-16)
US Air Force, 20th Air Support Operations Squadron (ASOS)
US Army Corps of Engineers (USACE), Fort Drum Resident Office
US Army Civilian Human Resource Agency (CHRA)
US Army Dental Activity (DENTAC)
US Army Legal Service, Trial Defense Service (TDS)
US Army Medical Department Activity (MEDDAC)
US Army Veterinary Command (VETCOM)
American Red Cross
AmeriCu Credit Union
Black River Generation LLC
Fort Drum Thrift Shop
Jefferson County Department of Motor Vehicles
Key Bank
NYS Department of Labor
NYS Department of Veterans Affairs
US Postal Service
United Services Organization

In addition to the 10th Mountain Division (Light Infantry), Fort Drum is either the home base or training base to a number of other units from various branches and components of service. Some are units stationed at Fort Drum and some are units that train at Fort Drum and include Active, Reserve, Joint, Allied, and Interagency (Customs, FBI, State, local emergency services) organizations. There are also many non-government and private organizations located on Fort Drum.

Contractors	
AFC Corp	Janus Research Group
Allen Corporation of America	Jefferson Rehabilitation Center
Alutiiq, LLC	K-Mar Industries
aXseum	L3 Communications
BAE Systems, Inc	Lawman Heating and Cooling
Booze Allen Hamilton	Lions Club Industries for the Blind
CAV International	Lockheed Martin
Chickasaw Nation Industries	Battelle
Christies Cleaning	M&E Technical Services, LLC
Chugach Alaska Corporation	Mantech International Corp
Colorado State University	Military Professional Services, Inc.
Columbia College	Millennium Health and Fitness
Computer Sciences Corporation	North Operations & Maintenance
Consolidated Analysis Center, Inc	Omega Quality Services Enterprise
Cornell Cooperative Extension Assn of Jefferson County	Purcell Construction
DPI	Raytheon
DRS Technologies	Reliable & Loyal Services
DS2	Remtech Services Inc
Eagle Support Services Corp	Science Applications International
Engineering & Environmental, Inc	SERCO
ESP	State University of New York
Favata Bakery (deli/bakery)	Strategic Resources Inc
FDMCH, LLC (Actus Lend Lease)	Syracuse Linen Supply
General Dynamics	TW & Company
Honeywell	Unitech America, Inc
Ilex	USfalcon, Inc
Independent Contractors for Medical Services	Victims Assistance Center of Jefferson County
Indtai, Inc	Wayseekers Framing Gallery
J M Waller Associates	Westar Group

Contractors represented here have a contract with the Army that requires the use of facilities on the installation. This list is current at time of publication and may change throughout the year. This list excludes contractors who might come onto the installation during the working day to perform services while maintaining offices elsewhere.

FORT DRUM TRANSFORMATION

Transformation population data provided by PAI
 TRICARE enrollment data provided by MEDDAC
 Transformation facilities update provided by Public Works

Transformation (Dec 03 - Sep 07) has meant growth for the 10th Mountain Division (Light Infantry) and Fort Drum. Pre-transformation and current population data (includes Soldiers assigned to 10th Mountain Division, Garrison and tenant units) are shown below.

Category	31 Dec 03 Population Pre-Transformation	30 Sep 08 Population
Soldiers	10,729	18,681
Dependents	10,590	16,888
Total Population	21,319	35,569

Current population column reflects September 2008 TRICARE enrollments as our data source. Family member data equals all TRICARE eligibles (other than active duty) by zip code for our four county area (Lewis, Jefferson, Oswego and St. Lawrence) within a 40 mile radius (our TRICARE area for eligibility and enrollment purposes) in addition to the eligibles in the Syracuse area.

TRICARE is the health benefits program for all the uniformed services. All active duty members and their Families, retirees and their Families and survivors who are not eligible for Medicare may participate. Additionally, those individuals under age 65 who are eligible for Medicare because of disability or end-stage kidney disease may participate.

Soldiers and Family members must be registered in the Defense Enrollment Eligibility Reporting System (DEERS) to be eligible for any TRICARE benefits. DEERS is a computerized database of military sponsors, Families and others worldwide who are entitled under the law to TRICARE benefits. Active-duty and retired service members are automatically registered in DEERS, but they must take action to register their Family members and ensure they are correctly entered into the database.

According to TRICARE enrollment data, our dependent population is comprised of 10,175 dependent children, 6,408 spouses and 21 "other dependents" which may include parents of the sponsor, parents-in-law of the sponsor and other eligible dependents. We also have 184 dependents enrolled in the Syracuse area.

In 2008, approximately 607,940 square feet of new facilities were completed, with an estimated value of \$169M. Permanent construction completed on the North Post for the Brigade Combat Teams (BCTs) includes barracks buildings, three brigade headquarters building expansions, four battalion headquarters buildings, three company headquarters buildings, and five tactical equipment maintenance facilities. Other permanent construction completed included a Child Development Center (CDC) for School Age Services.

ECONOMIC FORECAST...

MCA construction update provided by Public Works

The Department of Defense is to receive \$4.5B from the Economic Stimulus Bill (The American Recovery and Reinvestment Act of 2009) that will go toward energy efficiency projects, barracks renovation, facility sustainment and Continental United States (CONUS) medical treatment facilities. Fort Drum (Garrison) will receive \$74M toward such projects and an additional \$10M for a FY12 Child Development Center pull ahead project.

Ongoing MCA construction projects totaling approximately \$406M includes a Child Development Center (CDC) for 0-5 years, AAFES PX Expansion, Commissary upgrade, RCI homes, dental clinic, Maneuver Area Training Equipment Site (MATES) expansion, barracks, BCT company headquarters facilities, BCT dining facility, and BCT tactical equipment maintenance facilities. Additional ongoing construction projects include Guthrie Medical Clinic expansion, Army Reserve Center, and Warrior in Transition barracks and company operations facilities. Also included in ongoing construction projects are battalion headquarters, company headquarters, barracks, a dining facility and tactical equipment maintenance facilities for the Military Police (MP), Explosive Ordnance Detachment (EOD), and Engineer (EN) battalions.

MCA Construction planned for FY09 includes barracks, fire station, CDC for 0-5 years, and unit maintenance facilities for a cargo truck company and a quartermaster company.

With Fort Drum's continued growth and expansion, it will continue to play an increasingly significant role in the North Country economy. The increased growth in Soldiers, spouses and their children stationed at Fort Drum, the majority of whom live in the communities surrounding Fort Drum, will be the driving force to continued economic growth and development in the Tri-County area.

As the Army modular force deploys to fight and win our Nation's challenges, our focus at Fort Drum, using the Army's triple bottom line of mission, community and environment, is to become a sustainable installation that simultaneously meets mission requirements, protects human health and safety, enhances quality of life inside and outside the gate and safeguards the natural environment.



This booklet was prepared by the Plans, Analysis and Integration Office, Fort Drum, NY 13602-5015

