1	BEFORE THE NEW YORK STATE SENATE STANDING COMMITTEE ON RACING, GAMING, AND WAGERING			
2	AND ASSEMBLY STANDING COMMITTEE ON RACING AND WAGERING			
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4	JOINT PUBLIC HEARING:			
5	MOBILE SPORTS BETTING IN NY:			
6	A FIRST-YEAR REVIEW AND ITS BUDGET IMPACT			
7				
8	Legislative Office Building 172 State Street, 2nd Floor			
9	Van Buren Hearing Room A Albany, New York, 12247			
10	Date: January 31, 2023			
11	Time: 9:30 a.m.			
12				
13	PRESIDING:			
14 15	Senator Joseph P. Addabbo, Jr., Chairman NYS Senate Standing Committee on Racing, Gaming, and Wagering			
16	Assemblyman J. Gary Pretlow, Chairman			
17	NYS Assembly Standing Committee on Racing and Wagering			
18	PRESENT:			
19	Senator Leroy Comrie			
20	Senator Nathalia Fernandez Senator Pamela A. Helming Senator James N. Tedisco			
21				
22	Assemblywoman Stacey Pheffer Amato Assemblyman Jeff L. Gallahan			
23	Assemblyman Joseph M. Giglio Assemblyman Jarett Gandalfo Assemblyman Angolo Santabarbara			
24	Assemblyman Angelo Santabarbara Assemblyman Nader J. Sayegh Assemblywoman Carrie Woerner			
25	ASSEMDTY WOMAIN CALLEE WOELHEL			

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1	SENATOR ADDABBO: Good morning.	
2	Good morning.	
3	Just to make sure you're awake, that's all.	
4	Welcome to the Racing, Gaming, Wagering joint	
5	committee hearing on the one-year review of mobile	
6	sports betting.	
7	And thank you all for being here, and it's	
8	been a phenomenal year certainly for mobile sports	
9	betting.	
10	I do want to I can't do this alone, so	
11	I do want to thank my team:	
12	My community director, Shanna Cassidy;	
13	Legal counsel, Dan Ranellone; legal counsel,	
14	Paul McCarthy;	
15	Senate finance, Chris Jaukus [ph.], and	
16	Senate finance, Mike Vito.	
17	Welcome.	
18	I really appreciate everyone's participation	
19	here.	
20	Like I said, it's been a great year for	
21	mobile sports betting.	
22	I don't know if we are amazed at where we	
23	are, given that we're New York. We had a great fan	
24	base, and we certainly saw our residents going to	
25	other states. So the fact that they get to stay	

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here is great.

What amazed me and what I marveled at is the fact that we did these numbers, these record-setting, more-than-in-the-nation kind numbers within the first year, and with only nine operators.

And we all know the numbers.

416.5 billion handled; again, number one in the nation. 700 million for, really, education, which is great, and we are appreciative of that.

10 But we have to understand that we all -- we 11 can look at this and we can be amazed at these 12 numbers and proud of these numbers. And it does lay 13 the foundation of where mobile sports betting can go 14 in the future, and a foundation to build upon, a 15 great strong foundation to build upon, for 16 sustainability, and maybe even think about other 17 areas, like iGaming, because we showed appetite for mobile gaming. 18

We have to be cognizant of two things:

20 One, the legislature can never stand on the 21 sidelines and say we're done. This is a successful 22 product and we're done with mobile sports betting, 23 move on.

24 We need to stand at the ready to make sure 25 that we give New Yorkers of this state the best

product possible, the best product in the nation. 1 2 We have to stand ready to make those changes 3 and improvements when needed and when the opportunity arises; 4 5 And, two, we can never talk about the success 6 of gaming or any kind of expansion without 7 understanding the issues and the dangers of, certainly, addiction; and not only addiction, but 8 9 pre-addiction. To catch that individual before they 10 lose the house, get that individual before they're 11 on down the road, far down the road, to addiction. 12 So those are the things that we will always, we must, and we will, address those issues going 13 14 forward in terms of gaming. 15 At this time point, like I said, I can't do 16 it alone. I've got a great team, but I also have 17 great counterparts in the Assembly. My friend and chair of the Racing, Gaming, 18 19 and Waging Committee in the Assembly, Gary Pretlow. 20 Gary, thanks so much. 21 ASSEMBLYMAN PRETLOW: Thank you, Senator. 22 And good morning, everyone. 23 As said, my name is Gary Pretlow, and I like 24 to think of myself as the father of sports betting. 25 You know, I'm the one that made the first

6 legal New York State sports bet back in Rivers when 1 Rivers first did it. And, unfortunately, my losing 2 ticket has turned to a white sheet of paper so 3 I can't prove it. 4 5 Thank God the AP was there and they printed 6 the story. 7 Well, anyway, we're here to talk about where we've been with sports betting. 8 9 I think it's been a fantastic operation that 10 we've run. You know, our gaming commissioner who 11 we'll hear from very shortly will have all the real 12 numbers for us. 13 We have outperformed, I believe, every state 14 in the union since their -- not all combined, but 15 most of them, since their inception, including our 16 neighbor to the south, who I've never, you know, 17 ceased to thank Governor Christie, who I never had 18 anything to agree with. But he did fight for 19 passing, and got this done, and he helped New York. 20 So, for that, I'm thankful for him. 21 I am joined by several members of the Racing 22 Committee. All the way down we have 23 Assemblyman Nader Sayegh, Joseph Giglio, 24 Jarett Galfano [sic], and Assemblymember 25 Angelo Santabarbara; and our programming council

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1	staff, Sarah Klein and Spiros Sokaris, and from my
2	staff, the able Troy Maggie.
3	With that, Senator, do you want to introduce
4	your members?
5	SENATOR ADDABBO: Yes. Thank you, Gary.
6	To my far right is the ranker for the Senate
7	Racing, Gaming, and Wagering Committee,
8	Senator Jordan, and ranker of the Education
9	Committee for the state Senate, Senator Tedisco.
10	SENATOR HELMING: Just to clarify,
11	Senator Helming.
12	SENATOR ADDABBO: Senator Helming. My
13	apologies.
14	Just make sure you're paying attention,
15	that's all.
16	My apologies, Ranker Senator Helming.
17	Would either like to make a statement?
18	A quick statement?
19	SENATOR TEDISCO: I could.
20	SENATOR ADDABBO: Senator Tedisco.
21	SENATOR TEDISCO: Thank you.
22	Yeah, I served with several of the people on
23	this dais here. And, Chairman Pretlow, I served
24	with you in the Assembly, as you know.
25	So if you're the father, I guess as the new

8 ranker here, I'm the son of our racing and gaming 1 2 and wagering. My district is the 44th Senatorial 3 District. You may or might not know about that 4 district, but it's a -- as a whole state is 5 concerned about the important revenues we're 6 7 bringing in from this valuable policy we have turned to, I represent Schenectady and the great county of 8 9 Saratoga. 10 Rivers Casino is important. Racino and the 11 Saratoga is important, Commissioner. 12 And, of course, we have the premier, 13 number-one thoroughbred racing facility in the 14 nation, and maybe around the world, and that's the 15 Saratoga thoroughbred racing product we have out 16 there. 17 I'm honored to be the new ranker here on the 18 committee. 19 I think we have some important work that has 20 been done and needs to be done. 21 Revenue is always important in 22 New York State. 23 I want to thank the two chairmen for their 24 great work over the past couple of years to put us 25 in the condition that we're in; all the committee

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1	members, my staff, the wonderful work my partners do
2	in the New York State Senate on our side of the
3	aisle.
4	I have a short statement just to read.
5	And after thanking both of the chairmen, the
6	results have been great. And if we can move forward
7	and make it even more positive and more productive,
8	that would be fantastic.
9	But there's an old saying, if it ain't broke,
10	don't fix it.
11	So we have to make sure, as we go along the
12	way, that we make this product more positive, more
13	effective, more efficient, bring in more revenue.
14	Mobile sports wagering was enacted in the
15	2021 budget within the revenue Article 7 bill for
16	that year, as we all know.
17	Mobile sports betting came online in
18	January 2022. And up through the past week, the
19	overall wagering has totaled over \$17.5 billion.
20	Congratulations to this group of individuals
21	and their leadership here.
22	Current projection show that the state will
23	receive in excess of \$700 million which will go to
24	education across the state.
25	I'm also the ranking member on the Education

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Committee, so that is significant to me.

And you may not know this, but I had a real job before I came to the New York State Legislature. I say that tongue in cheek. I was an educator and a teacher.

So they're our future, education is their future.

In addition to funds being targeted for 8 9 problem gambling efforts, as well as funding for 10 underserved youth recreational programs, while, 11 certainly, the funding for education is important, 12 the magnitude of this program is something I think 13 we need to focus on; specifically, ensuring the 14 integrity of the platforms is of the highest level 15 so that no minors or other folks that are not 16 authorized by the statute are signing into mobile 17 sports betting.

I look forward today to conversations, and getting more details and answers on the issues as they stand in the initial stage of mobile sports betting.

And probably the most important thing to remember, that anything that happens positively in this state and gets to the point where it really does us justice here, is a part of what we do out

11 1 here; but, really, mostly a part of the people that 2 are most important in this representative democracy, and those are the citizens we represent. 3 4 So we want to listen to them, and all of you 5 who are here today. 6 So thank you very much. 7 SENATOR ADDABBO: Senator Helming. SENATOR HELMING: Thank you. 8 9 Good morning, everyone. 10 My name is Pam Helming. 11 I have the honor and privilege of 12 representing a large area located primarily in the 13 Finger Lakes region. 14 My region is home to Finger Lakes Racino. 15 And just outside of my district, it's been in my 16 district for the last six years, but with the new 17 redistricting it's just slightly out, is Del Lago Resorts and Casino, home of DraftKings. 18 19 My district is also flush with OTBs that 20 really are important in our community, and 21 contribute in so many valuable ways. 22 I've had the pleasure of serving on this 23 committee. This is the start of my seventh year. 24 I started with Senator Bonacic, some of you will 25 remember. And the last four years with

Senator Addabbo. Both are terrific people who 1 really have the best interests of this state at 2 3 heart. What I'm looking for, what my particular 4 interest in, is we've had this terrific windfall 5 6 through mobile sports betting, and I'm looking for 7 opportunities. I represent a very rural area. I'm looking 8 9 for opportunities to expand, to broaden, the amount 10 of money and the scope of how the money is targeted 11 and distributed, to do more for our school 12 districts, particularly in the areas of children's 13 mental health and school safety and security. 14 So I look forward to the testimony this 15 morning. 16 And I want to thank everyone who has been 17 involved; and Senator Addabbo, Assemblyman Pretlow, 18 for really pushing through and leading us on mobile 19 sports betting. 20 SENATOR ADDABBO: Thank you, Senator Helming. 21 Assemblyman Pretlow. 22 ASSEMBLYMAN PRETLOW: Okay. I was remiss. 23 I didn't see my ranker, Jeff Gallahan, when 24 you snuck you. 25 And we also have Stacey Amato from Queens

13 1 that has joined us. 2 Do any members have any opening remarks they would like to make? 3 ASSEMBLYMAN GALLAHAN: I do. 4 ASSEMBLYMAN PRETLOW: Jeff. 5 ASSEMBLYMAN GALLAHAN: Thank you, Chairman. 6 7 My name is Jeff Gallahan. I represent the 131st Assembly District, which starts in the 8 9 Finger Lakes and ends in Central New York, and 10 encompasses parts of seven different counties. 11 I'm no stranger to racing and wagering. 12 I grew up in Farmington, New York, and spent 13 many of days in my youth at Finger Lakes Racetrack. 14 Several of my friends are trainers there. 15 Several of my friends are still employed there. And 16 I have very many good, fond memories of Finger Lakes 17 Racetrack. 18 I'm looking forward today to the testimony. 19 This has been a highly successful endeavor 20 for New York State, and we need to keep our finger 21 on the pulse to make sure that this continues to be 22 a successful endeavor. 23 But more importantly, the numbers, the "\$5 million" and "\$6 million" numbers going back to 24 25 education and addiction programs, I think that needs

14 to be looked at in the future, also. I think we can 1 2 probably up those antes, I hope we can. 3 And as Senator Helming spoke about our ruralness of our districts, we would like to see 4 that money come back to our districts for school 5 safety, for education, and for addiction counseling. 6 7 So I look forward to the testimony today. I'm glad that we have such a great crowd 8 9 here, and thank you very much for your 10 participation. I appreciate it. 11 Thank you. 12 SENATOR ADDABBO: Assemblyman Santabarbara. 13 ASSEMBLYMAN SANTABARBARA: Yes, thank you, 14 Chairman Pretlow. 15 I am very pleased to be here today; looking 16 forward to the conversation, looking forward to 17 talking about where we were and where we've been and 18 where we're going. I have Rivers Casino in my district in the 19 20 Schenectady area, and it has had a tremendous impact 21 on the economy. 22 And as my colleagues said, I'm looking 23 forward to seeing that revenue -- that additional 24 revenue that's coming at a good time here when we need to invest in education and our community 25

programs and a number of other things. 1 And I think for us to move forward, when we 2 moved forward with the legislation to authorize the 3 casino, that was an opportunity to boost our 4 5 economy. And this was another opportunity, and I'm 6 7 glad to see that we are moving forward, and that we're able to be here today and talk about what's 8 9 going to come in the future and how it's going to benefit our communities. 10 11 So thank you to my colleagues, and thank you 12 to everyone that is going to be testifying here 13 today. 14 ASSEMBLYMAN PRETLOW: Anyone else? 15 Assemblyman Sayegh. 16 ASSEMBLYMAN SAYEGH: Thank you, Chairman. 17 Good morning. And like some of my colleagues, I'm a 18 19 lifelong educator. 20 And mobile sports betting, for my city of 21 Yonkers, New York, you know, where MGM has a major 22 base, is -- it's crucial for the economy, not only 23 of the city of Yonkers, but the entire region. And I am one of those that lobbies for the 24 25 opportunity for individuals across the board to

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enjoy what they enjoy most.

And the last number of years, having participated in legislative races, learned the importance and the enjoyment of racing, of gaming.

And mobile sports betting has a significant role in education, whether people realize it or not.

And then the opportunity to enhance educational funding is crucial.

9 Many of us in education across the state 10 realize that the last two years, with stimulus 11 funding, and resolving, to some extent, the 12 foundation aid, has restored funding that many 13 school districts, especially urban school districts, 14 that had a need for large English-language learners 15 and special ed students, and others.

And with those funds diminishing, this is an opportunity to really reinforce funding in what I consider to be one of the most crucial areas in the state: Education.

20 So I welcome the hearing, and the opportunity 21 to learn more about it, and to really make sure 22 that, with the work of our committee and our 23 Assembly and Senate colleagues, that we make sure 24 that sports betting and mobile sports is really on 25 the right track.

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Thank you very much.

SENATOR ADDABBO: I guess now that we've all talked great things about ourselves, it's time to hear from our executive director of the Gaming Commission, Mr. Robert Williams.

ROBERT WILLIAMS: Well, thank you.

Thank you for providing me an opportunity to speak about the New York State Gaming Commission's experiences during the first year of mobile sports wagering.

As mentioned, my name is Robert Williams, and I have the pleasure of serving as the commission's executive director.

14 As a preliminary matter, I have provided a 15 rather lengthy written paper that details how we got 16 to opening, discusses the underlying statute, the 17 request for applications, the evaluation criteria 18 and scoring, how the winning applicant was selected, 19 what transpired during the additional license 20 review, and the inclusion of additional licenses, 21 and the evaluation rejection of the final qualified 22 bidder.

The paper also addresses much of the work preliminary to opening, such as commission action, the establishment of license term, the rule-making

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process, and preoperational approvals.

With your permission, I plan on skipping discussion regarding all the preopening work; and, instead, identify a few of the challenges that we encountered during the first year of operation, touch upon a few issues that we continue to encounter, and finish with a few issues on the horizon.

9 With respect to challenges encountered during 10 the first year of operation, I would like to address 11 the establishment of the wagering menu, 12 authorization of sports and competition, how we 13 evaluate advertising and marketing, and how customer 14 complaints are received, considered, and addressed.

15 Unlike many jurisdictions, the commission has 16 determined from the outset to control the wagering 17 menu offered by its operators.

18 Many jurisdictions allow the operators to 19 determine what it wishes to offer its patrons, with 20 the regulator interjecting only when it finds 21 something problematic.

The commission, keeping in mind that the statutory purpose of mobile sports wagering was to maximize sustainable long-term revenue for the state, found that most wagering activity is

conducted in a limited number of sports. 1 Accordingly, we chose to initially focus on 2 these, leaving for later consideration those 3 wagering opportunities that likely would have little 4 5 revenue impact. The other reason for control over wagers was 6 7 the strong statutory language regarding consumer protections. 8 9 Our pathway was consistent with what the 10 commission and its regulatory predecessors 11 established in the realm of pari-mutuel wagering on 12 horse races, for bingo and games of chance conducted 13 by certain charitable organizations, within the 14 three Indian compacts, and with commercial casino 15 gambling. 16 From a practical sense, when considering 17 whether to authorize a wager, the staff will 18 evaluate the proposed rules of the wager play and the methodology of wager resolution. 19 20 In both instances, the commission wants 21 wagering rules that are readily understandable and 22 clear as to how a determination on winning and 23 losing is arrived. 24

As with wager determination, the commission also limits sports leagues accepted for sports

wagering. This enables the commission to have some balance between the risk -- the act -- some control over the events exposed for wagering, and allows for some balance between the risk of the activity itself and the reward; the reward, of course, being revenue potential.

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As with wager determination, many regulatory jurisdictions leave these determinations to their licensees.

Practically, staff considers likely revenue generated by such league itself, their history of compromised events, the likelihood of widespread interest in the sport or league, whether other jurisdictions have permitted or authorized wagering on the sport or league, and their history of that experience.

17 The commission also considers the level of 18 competition, the strength of league control over its 19 activity and participants, the pay structure for its 20 participants, partnerships with integrity-monitoring 21 providers, and any information provided by a 22 requesting operator relative to the sport or league, 23 and the propriety of the activity conducted. 24 Overall, the commission has approved

1,001 wagering variations on over 106 leagues

1	and affiliations.
2	With respect to advertisements and
3	promotions, New York Race and Pari-Mutuel Wagering
4	and Breeding Law contains limitations regarding
5	mobile sports-wagering advertising.
6	For advertising, Section 1367-a, 4.(a)(iv),
7	requires an operator may not make any inaccurate or
8	misleading statements regarding the chances of
9	winning.
10	That same section, at Section 1367-a,
11	4.(c) or, (e) excuse me provides that
12	advertisements for contests and prizes offered by an
13	operator shall not be targeted to any prohibited
14	sports bettors, minors, or self-excluded persons.
15	Commission regulations also require the
16	address of problem gambling on each advertisement,
17	which I will discuss later.
18	With promotions, the commission requires all
19	promotions be approved by staff prior to being
2 0	exposed by an operator.
21	While this is undertaken to ensure proper
22	placement of problem-gambling messaging, staff also
23	reviews each promotion for content, considering
24	clarity to the patrons regarding the terms and the
25	manner of operation.

Obviously, a promotion must be based on an 1 2 approved wager or sport, it must contain the dates 3 of its operation, the promotion shall clearly reference how it's engaged, and it must have some 4 tenable connection to benefit furtherance of the 5 6 state's mobile sports-wagering industry. 7 As I will discuss later, we also have a few ideas for the future regarding some advertising 8 limitations. 9 10 With respect to customer complaints, per 11 New York Race and Pari-Mutuel Wagering and Breeding 12 Law, Section 1367-a, 4.(f), every operator is 13 required to develop and prominently display 14 procedures on the main page of their sports-wagering 15 platform for the filing of the complaint by a 16 patron. 17 That same section of law requires an initial response be given by an operator to a complaining 18 19 patron within 48 hours. 20 It also requires a complete response to be 21 provided by the operator to a complaining patron 22 within 10 business days. 23 The statute also specifically allows patrons 24 to file complaints alleging a violation of law or 25 regulation directly with the gaming commission.

By Commission Rule 5329.23, a mobile 1 2 sports-wagering operator must diligently investigate all patron complaints within five calendar days. 3 Where a complaint is made directly to 4 commission staff, we have reserved unfettered access 5 6 to all information related to the patron's wager 7 specifically, and all information relative to patron complaints in general. 8 9 Operators are also required to bring to the 10 commission's attention immediately all patron 11 complaints regarding wagers that have an excess of \$5,000 in amount or in payout. 12 13 Practically, the commission receives 14 complaints in a variety of forms. 15 Patron complaints can be generated directly 16 via telephone call to commission offices, via 17 electronic email to various commission accounts, referenced from the Office of the Inspector General 18 or from the Office of the Attorney General. 19 20 In 2022 we received 806 patron complaints: 21 632 of them directly from patrons, 18 from the 22 attorney general, and 156 from the inspector 23 general. 24 No \$5,000-plus complaints were referenced 25 from the operators.

24 Once received, staff undertakes complaint 1 2 triage, dividing those alleging a potential statutory or regulatory violation from those 3 complaints regarding customer service for which the 4 commission is not responsible. 5 6 Review of complaints find that 785 -- or 7 97.3 percent -- regarded customer service. 8 The balance, 21 -- or 2.7 percent -- regarded 9 allegations of statute, regulation, internal 10 controls, or house rules. 11 The commission requires each operator 12 designate a single point of contact for the receipt 13 of patron complaints from the commission. 14 Accordingly, following our triage, patron 15 complaints are forwarded to the appropriate 16 designated operator contact for their review and 17 management. 18 Practically, and appropriately, this results 19 in the operator making direct contact with their 20 customer to resolve the complaint. 21 Following resolution, each operator must 22 provide a written summary to the commission, 23 detailing their process of resolution, and 24 understanding whether the patron -- their 25 understanding of whether the patron is satisfied

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with the resolution.

The commission maintains a log of complaints received, which is managed by senior staff who regularly review, to ensure both the statutory and regulatory time frames have been addressed, and to ensure that all have been resolved or in states of active resolution.

We also involve ourselves directly if we think that a resolution should go in a particular manner, and we will direct that to the operator itself.

There are a few items of continuing concern; namely, problem gambling, as it remains a high-profile subject, and, of course, integrity of sports-wagering market itself.

New York Race and Pari-Mutuel Wagering and Breeding Law, Section 1367-a, 4., required operators, as a condition of their licensure, to implement a variety of measures related to problem gambling.

21 The commission must maintain its diligence in 22 ensuring the required actions be undertaken.

First, when an account holder's lifetime deposits exceed \$2,500, the operator must prevent wagering activity until the patron acknowledges that

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they have met the deposit threshold.

At that time, the patron may elect to establish responsible gaming limits or close the account.

After triggering the 2,500 initial lifetime deposit threshold, the patron must annually acknowledge whether they elect to establish responsible gaming limits or close their account.

9 Second, each operator is required to maintain 10 the publicly accessible Internet page dedicated to 11 Responsible Play, and must maintain a link to their 12 dedicated Responsible Play page on their website and 13 on any mobile application or electronic platform in 14 which wagers can be placed.

15 The Responsible Play page must include a 16 statement of the operator's policy and commitment to 17 responsible gaming.

18 Information regarding or links to information 19 regarding the risks associated with gambling and the 20 potential signs of problem gambling, the 21 availability of self-imposed responsible gaming 22 limits, a link to problem gambling web pages 23 maintained by the Office of Addiction Services and 24 Supports, and other information or statements as the commission may require. 25

Lastly, each operator must initially submit 1 2 and continually update their problem-gambling plan to the satisfaction of the commission, who makes 3 that determination in consultation with OASAS. 4 5 As applied to mobile sports wagering, all 6 advertisements by mobile sports-wagering operators 7 must comply with the advertising guidelines issued by the National Council on Problem Gambling. 8 9 Commission rules require each advertisement contain a problem-gambling assistance message 10 11 comparable to: 12 If you or someone you know has a problem 13 gambling -- a gambling problem, help is available. 14 Call 877-8HOPENY or text HOPENY; Or, something in the nature of: Gambling 15 16 problem? Call 877-8HOPENY or text HOPENY. 17 As I mentioned, all advertisements are 18 reviewed. Media accounts have discussed an increase in 19 20 the number of calls to the New York HOPEline since 21 the introduction of mobile sports wagering. 22 The commission has played a role in this, as 23 every single advertisement for sports wagering is 24 required by regulation to include problem-gambling 25 messaging and the HOPEline number.

28 The advertising by mobile sports-wagering 1 2 companies has resulted in unprecedented exposure for the HOPEline, and I'm encouraged that people are 3 using it. 4 5 Our other consistent concern regards event 6 integrity. 7 Obviously, the lifeblood of sports wagering is the expectation that the competition is fair and 8 9 conducted without prejudice. 10 We are fortunate that we have many parties 11 that share these concerns. 12 All governing sports leagues have a shared 13 interest in ensuring their events are conducted free 14 of influence or corruption. 15 Likewise, all sportsbooks are vigilant as 16 they would bear the responsibility for any payout. 17 Additionally, New York law and regulations requires licensed mobile sports-wagering operators 18 19 to obtain the services of an independent monitor, 20 who examines present betting patterns against 21 historical wagers, seeking abnormalities that may be 22 indicative of concern. 23 During the last 18 months, commission staff 24 have cultivated relationships throughout the 25 industry. These relationships help inform

information-sharing and problem-solving with all aspects of mobile sports. Cooperative relationships have been developed with each of the eight platforms and nine operators.

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The commission has also maintained strong relationships with U.S. Integrity, the North American-based company that analyzes changes in betting data against a benchmark of normal betting activity, and monitors data to identify discrepancies with player or coach events, officiating abnormalities, or events that may be indicative of misuse of insider information.

13 The commission also communicates with the 14 International Betting Integrity Association, a 15 European not-for-profit membership organization who 16 offers a monitoring and alert platform designed to 17 detect and report suspicious activity in 18 sports-betting markets.

19 League contacts have also been important, as 20 each governing body has self-interest in ensuring 21 their respective competition is conducted fairly and 22 honestly.

Commission staff have had numerous contacts
with sports leagues, including, but not limited to,
the National Football League, Major League Baseball,

30 the National Basketball Association, the 1 Professional Fighters League, the United States 2 Football League, and Athletes Unlimited. 3 Within the state, the commission has 4 continued interaction with New York State Police, 5 6 the Office of the Inspector General, the Office of 7 the Attorney General, and the New York State Athletic Commission regarding matters of 8 9 sports-wagering activity. 10 On the federal side, staff also has open 11 productive relationships with the Federal Bureau of 12 Investigation. 13 There are two issues that would I like to 14 remain -- that are likely to remain primary in the 15 upcoming months: Advertising and problem gambling. 16 I'd like to conclude my remarks today by 17 addressing each. 18 With respect to marketing, the commission has 19 consciously monitored marketing and advertising 20 practices of our licensed operators; hence we've 21 maintained review of the advertisements for the 22 purposes of ensuring that they contain the mandatory 23 problem-gambling messaging and are not misleading. 24 We are, however, cognizant that such 25 marketing and advertising should only be consumed by

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and marketed to adults.

In our reviews, we found the American Gaming Association's June 21, 2022, Responsible Marketing Code for Sports Wagering thoughtful, and staff will recommend the commission consider adopting relevant content.

We believe the most significant portions of the AGA code require that:

Sports wagering, advertising, and marketing not be designed to primarily appeal to those below the legal age for sports wagering by depicting characters or by featuring entertainers or music that appeals primarily to audiences below the legal age;

Be placed in broadcast, cable, radio, print, or digital communications where at least 73.6 percent of the audience is reasonably expected to be of legal gambling age, which aligns with the percentage of people who are of legal gambling age;

20 And no operator logos, trademarks, or brand 21 names should be used or licensed for use on 22 clothing, toys, game equipment, or anything of that 23 nature, intended primarily for persons below legal 24 age for sports gambling.

Commission Chairman Brian O'Dwyer has

publicly raised his concern with sports-wagering advertising on campuses within New York's colleges and universities.

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He has requested staff be prepared to discuss this issue at our next public meeting which is scheduled for February 27th.

Accordingly, the staff will likely propose the commissioners consider rules that address the aforementioned, and one that would prohibit sports wagering from being promoted or advertised in college- or university-owned news assets, such as school newspapers, radio, or television broadcasts on college or university campuses.

14 Seeking a market from an alumni base is one 15 thing, but marketing must be balanced against the 16 exposure to those who have not yet reached legal 17 gambling age for sports wagering.

18 Finally, I want to close with a few personal 19 reflections regarding problem gambling.

I certainly cannot speak definitively. I am, at best, a layperson relative to problem gambling research and treatment.

But the commission has a strong sense of -- a strong sensitivity to problem gambling, and I have worked in and out of this issue since 1995.

The introduction of mobile sports wagering 1 2 has, by some, been pictured as opening New York to an ever-continuing scene of addiction. 3 While I share these concerns, my view is 4 5 moderated by research. 6 Research indicates that disordered gambling 7 has been relatively a stable phenomena during the last 40 years, despite an unprecedented increase in 8 9 opportunities and access to gambling through 10 lotteries, commercial and Indian casinos, and mobile 11 gambling. 12 One theory, called "the exposure model," 13 finds increases in the rate of problem 14 gambling-related problems soon after new 15 opportunities to gamble are introduced. 16 However, research also indicates that the 17 prevalence rate of gambling disorders increases only 18 in the short-term, as, over time, the prevalence rate stabilizes and tends to decline. 19 20 Additionally, problem gambling does not 21 appear to be a progressive disorder, and research 22 finds that individuals move in and out of problem 23 gambling. 24 A prominent problem-gambling researcher once 25 testified that it's important to correct improper

1 assumptions about disordered gambling; specifically, 2 that once someone becomes a disordered gambler, only professional treatment will arrest the problem. 3 The researcher noted that, in addition to 4 5 professional treatment, there are many other pathways out of disordered gambling, advising that 6 7 Gamblers Anonymous is perhaps the best known. At the risk of discussing matters that are 8 9 outside my limited knowledge or insight, perhaps 10 some consideration should be given to increasing 11 funding for such programs as Gamblers Anonymous. 12 Problem-gambling resource centers have played 13 an effective role. But perhaps our focus should be 14 broadened -- not replacing, but broadened -- to include Gamblers Anonymous and programs of that 15 16 type. 17 Additionally, it's clear from research that 18 certain segments of the population, for example, 19 adolescents, have historically been measured with 20 elevated prevalence rights. 21 Accordingly, I think further research is 22 needed into what drives those increases, as well as 23 research into what can be done to limit an 24 adolescent problem gambler from becoming an adult 25 problem gambler.

1 Finally, for those whose lives are affected 2 by problem gambling, there is nothing more important 3 than having options. While the commission plays a minor role, we 4 continue to do our best to make the HOPEline 5 noticeable, enabling someone who seeks assistance to 6 7 easily locate assistance. And we look forward to continuing our work 8 9 with our Responsible Play partners, OASAS, and the 10 New York Council on Problem Gambling. 11 I appreciate your time and your attentions, 12 and I'm available for any questions you might have. 13 SENATOR ADDABBO: Mr. Williams, thank you --14 as always, thank you so much for your testimony. 15 And before we get to the questions, I just 16 want to -- two introductions. 17 We've been joined by Senator Comrie from the 18 committee, and the new chair of the Alcoholism and 19 Substance Abuse Committee, Senator Fernandez. 20 So thank you so much. 21 Do my colleagues have any questions? 22 SENATOR FERNANDEZ: I do. 23 SENATOR ADDABBO: Senator Fernandez. 24 SENATOR FERNANDEZ: Thank you so much for 25 being here today and testifying on behalf of the

growing concern that many of us see and many of us 1 know, and many of us need to learn more about. 2 If you can, I'm sorry I did miss it in the 3 beginning of your testimony, could you share some of 4 the services that are provided for those that may be 5 suffering or are suffering from gambling addiction, 6 7 and how do we connect to the people that have been showing these signs? 8 9 ROBERT WILLIAMS: Yeah, certainly. 10 Honestly, that's a question that's better 11 served or directed to OASAS who actually has that 12 responsibility. 13 SENATOR FERNANDEZ: So can you tell me --ROBERT WILLIAMS: We don't have that 14 15 responsibility. But what we try to do is -- we do a 16 variety of different things. 17 As I said, the HOPEline is one of the things, 18 and we try to get that HOPEline out, that messaging 19 out, so at least people will have the ability to 20 identify and utilize that. 21 Most recently, the division of the lottery 22 started printing on the back of the instant 23 scratch-off tickets, a QR code that directly connects with the HOPEline and services at OASAS. 24 25 So that's an advancement. I think we're the

only entity in the entire nation that does that at 1 2 this point. But that's something that at least 3 we've tried to provide. We also participate in Problem Gambling 4 Awareness Month. 5 6 One of the things, while we don't do anything 7 directly for problem gambling because that's covered by the Office of Addiction Supports and Services, 8 9 what we do have is a bully pulpit. 10 So what we try to do is regional events at 11 different locations throughout the state of 12 New York, and we bring along our Responsible Play 13 partners, which is an organization that's a 14 tripartite group that consists of the New York State 15 Gaming Commission, OASAS, and the New York Council 16 on Problem Gambling, that we developed since the 17 Gaming Commission was formed in 2013. 18 So what we try to do is drive attention to 19 Problem Gambling Awareness Month by setting up these 20 events and having the individuals who actually know 21 what they're talking about. 22 As I said, I'm a lay person relative to this. 23 But the people from OASAS and New York 24 Council on Problem Gambling are given an opportunity 25 to at least present, make that case, to media and

all the different markets that host problem -- or, 1 2 host gambling opportunities. SENATOR FERNANDEZ: Thank you. 3 How do you track this information? 4 Is it only by those that go to the QR code 5 and those that seek help? Or do you -- or, with 6 7 your, I guess, technology, how are you able to find individuals that may be suffering from gambling 8 9 addiction without pursuing help? 10 ROBERT WILLIAMS: Yeah, again, that's not 11 really something that the Gaming Commission has the 12 responsibility for. 13 We do share information with OASAS. We share 14 information with the New York Council on Problem 15 Gambling. 16 That Responsible Play Partnership that I referenced meets on a quarterly basis. And some 17 of the stuff that we talk about is: What are the 18 19 metrics? What are the things that we can capture or 20 that we have been capturing? And how can we pass 21 that along to the people who are truly experts in 22 the industry, and how they can utilize that information? 23 24 We just conducted a meeting about two weeks 25 ago where metrics and utilization of some of the

39 information that we've received, for instance, on 1 2 the voluntary self-exclusion program that we do operate, it can be used for purposes of ways for the 3 New York Council to better direct their resources. 4 5 SENATOR FERNANDEZ: Thank you. 6 SENATOR ADDABBO: Senator Comrie. 7 SENATOR COMRIE: Good morning, Commissioner. First, I want to thank my colleagues for 8 9 hosting this hearing so that we can illuminate this 10 issue, and the leadership for making sure that we 11 were allowed to have this hearing today. 12 How do you ensure that underaged gambling doesn't occur with this process, since everything is 13 14 online and mobile? 15 Is there a way to track it, and can you share 16 that with us this morning? 17 ROBERT WILLIAMS: Yeah, at the risk of being overbroad here, I do have a little bit on underage 18 19 access. 20 It's something that we're concerned with, but 21 it's somewhat difficult to wholly prevent. 22 Commission Rule 5330.37 obligates a mobile 23 sports-wagering operator to verify a person seeking 24 to establish an account by obtaining and verifying 25 several points of patron information.

The rule requires the capture of the patron's full name, their physical address, date of birth, no less than the last four digits of their social security number, driver's license or an equivalent number if the person has no social security number, a passport or a taxpayer identification number, and an email address, and telephone number.

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Such information is then verified through Know Your Customer identity verification software and other remote factor authentication before an account can be established.

12 Once the operators verify the individual's 13 identity, the establishing patron must confirm that 14 they're 21 years of age or older, not a prohibited 15 sports bettor, and that the information provided 16 upon registering for an account is accurate, and 17 only the account holder will access such account, 18 that the account is not transferable, and they that accept the terms and conditions of establishing a 19 20 mobile sports-wagering account.

If a patron cannot be verified, the associated account will not be created, and the patron will be prompted to submit additional identity information in order to establish their identity and create an account.

Additionally, Know Your Customer provisions are also used for withdrawal requests to ensure that the patron is not being defrauded.

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However, neither the commission nor mobile sports-wagering operators have an ability to police parents, relatives, or friends who have themselves lawfully established an account and then allowed for an underage person to participate.

Additionally, there is little ability to control when an authorized account holder leaves their account available, affording underaged persons to participate.

The ability to control for this type of transgression is limited unless the authorized account holder later raises concern.

Fortunately, we have no rational reason to believe that this type of activity is commonplace.

And through the close of 2022, the commission was informed of 58 alleged occasions of underaged participation through lawfully created accounts; and in all circumstances, the subject account was closed.

23 SENATOR COMRIE: Thank you. I appreciate 24 that information.

Is that available on your website, the

1	activities and the process to do that?
2	ROBERT WILLIAMS: Yeah, in at the
3	beginning of the my presentation, I suggested
4	that I put together a paper, and made it available
5	for the chairmans.
6	SENATOR ADDABBO: Mr. Williams [inaudible]
7	40-page testimony, that supplement, it will be
8	online at the Racing, Gaming, and Wagering Committee
9	site. So it will be online.
10	ROBERT WILLIAMS: So that is contained within
11	that information.
12	SENATOR COMRIE: Oh, thank you.
13	And I just wanted to thank you for your work.
14	And, also, we're working on a bill to require
15	advertisements for all gambling and sports to
16	include warnings about harmful and addictive effects
17	of gambling.
18	So, hopefully, that bill can get passed this
19	year.
20	Just one last question, I'm sorry.
21	You were talking about limiting college
22	activity, sports betting.
23	What is the age to allow? What is it
24	19 or 21 for a person?
25	ROBERT WILLIAMS: In New York, for mobile

43 1 sports wagering, it's 21 years. 2 SENATOR COMRIE: It's 21 years. ROBERT WILLIAMS: Yes. 3 SENATOR COMRIE: So, okay. 4 5 ROBERT WILLIAMS: Hence the sensitivity to directing it directly to colleges and university 6 7 students who sometimes start at 17 and clearly move 8 up. 9 SENATOR COMRIE: All right. Okay. 10 So it's 21 in New York to allow for sports --11 mobile sports betting. 12 But -- so what are we doing on college 13 campuses to try to dissuade folks from getting 14 involved in sports betting, since there are already 15 college teams and college sports? 16 There are, you know, college pride, and town 17 pride a lot of times. 18 How do we -- what's the process that the 19 commission is going to use to help offset that? 20 ROBERT WILLIAMS: Yeah, that -- I mean, yeah, 21 that -- the concept relative to universities and 22 colleges is something that we're exploring right 23 now. We don't regulate those relationships at this 24 point. 25 So any of the mobile sports operators or

platforms have had the ability to enter into contractual relationships with colleges.

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I think a good eye-opening article relative to this was published in "The New York Times" back, I believe, at the beginning of December, where they did a series of articles relative to mobile sports wagering and its growth. And there was one article in particular that talked about a variety of relationships that mobile sports are operating, operators and platforms have with different colleges.

The only one that they mentioned in "The New York Times" article was a relationship between Turning Stone and Syracuse University.

I'm unaware of any -- and, obviously, that's with a sovereign nation, and their promotion relative to the activity that they have at Turning Stone and their other affiliated resorts.

19I do not have any knowledge of a mobile20sports-wagering operator that has a contractual21relationship with a college in New York State22outside of just the one that I read in "The New York23Times."

SENATOR COMRIE: All right. Thank you. I would hope that we do establish some

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1	boundaries, to make sure that students are, when
2	they're in school, focusing on learning, and not be
3	a bad student like me and get distracted by every
4	available opportunity, like sports betting.
5	So I hope that we can focus on putting in
6	safeguards, to ensure the students are focused on
7	what they're at campus for.
8	ROBERT WILLIAMS: I will share that with my
9	commissioners.
10	SENATOR COMRIE: Thank you.
11	Thank you, Chairs.
12	You heard that, about me being a bad student.
13	Thank you, Senator Comrie.
14	Senator Tedisco, please.
15	SENATOR TEDISCO: Thanks very much, Chairman.
16	I know there are limited time periods here,
17	and I know my colleagues want to ask questions of
18	the speaker; so I'm just going to ask two quick
19	questions, Commissioner.
20	And thank you for being here, and for your
21	service, and your testimony.
22	How many states have legalized sports
23	wagering right now?
24	ROBERT WILLIAMS: I don't know off the top of
25	my head, but it's probably around 21, 22, 23,

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somewhere in that neighborhood.

SENATOR TEDISCO: 21, 22, 23.

And, secondly, ours is widely successful right now, bringing in tons of revenue.

At the present current tax rate, why would we be considering reducing that current tax rate that we have right now, with such success at the present level?

ROBERT WILLIAMS: I mean, that's obviously something that's a legislative prerogative.

I think, in that lengthy paper that Senator Addabbo mentioned, there is a discussion relative to the implications of changing the tax rate and maintaining the level of earnings that we've had for education.

And it's really an algebraic formula, because you would be looking at, any change in the tax rate, we know what we are making off the present tax rate.

You can figure out what the delta is, and then you can do the algebra to figure out what the additional gross gaming revenue is necessary in order to hold that harmless.

And the important thing on that is, it's not simply bringing in the additional gross gaming revenue. It's -- in order to maintain that, at

47 that, you would need to bring in additional gross 1 gaming revenue. So it would be supplemental to the 2 \$709 million -- well, the 1.4 million -- billion 3 dollars worth of gaming revenue that we have here, 4 so that you wouldn't be necessarily affecting it 5 relative to a substitution effect. 6 7 But there is a provision within the lengthy paper, that I kind of outlined that, if you want. 8 9 I can send it directly to your office if 10 you're interested? 11 SENATOR TEDISCO: Thank you. 12 I'm glad you said it's our responsibility, 13 because when you're raising taxes on anything, 14 that's a -- or lowering them, that's a 15 responsibility of people who should be accountable 16 to the public, as we happen to see what's happening 17 with the Thruway Authority now, talking about a 18 75 percent increase. 19 But you don't have any recommendation right 20 now on that, on our --21 ROBERT WILLIAMS: On that, it's a legislative 22 prerogative. 23 I think the numbers speak for themselves. 24 And depending upon what is looked at, you can 25 mathematically see what the potential effect would

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1	be.
2	SENATOR TEDISCO: Thanks so much.
3	ROBERT WILLIAMS: Certainly.
4	SENATOR ADDABBO: Thank you very much.
5	Assemblyman Pretlow.
6	ASSEMBLYMAN PRETLOW: Well, thank you for
7	that most inclusive testimony. And, 40 pages,
8	I just got into it.
9	You can publish that as a book, or maybe what
10	other states should do.
11	Do any first I want to say that we've been
12	joined by Assemblywoman Carrie Woerner.
13	Thank you.
14	Do any members have anything?
15	Jeff Gallahan.
16	ASSEMBLYMAN GALLAHAN: Thank you,
17	Mr. Chairman.
18	And thank you, Mr. Williams, for your
19	testimony today.
20	I learned quite a bit from your testimony.
21	I have a couple quick questions.
22	The Governor announced on January 13th that
23	\$909 million in revenue was used, and most of it,
24	for education.
25	So in fiscal year 2023, which is April 1,

2022, through March 31, 2023, and annually thereafter, revenues for mobile sports wagering are distributed as follows, supposedly: 5 million to fund sports programs for the underserved youths, and 6 million to fund problem gambling -- which you extensively touched on in your testimony -- for education and treatment; with the remaining majority for education need.

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9 So according to the Governor's January 13th 10 announcement, \$5 million of this funding is to be 11 used -- I think it's 5 million -- to fund sports 12 programs for underserved youth, which is something 13 we can all support, for sure.

14 My question is: Given this record-breaking 15 windfall, is there any opportunity to broaden that 16 amount of money or scope of how the money is 17 targeted and distributed?

18 For example, to support our schools with 19 children's mental health programs, providing free 20 healthy meals for all school children, providing 21 school security, all things that are much needed, 22 particularly in my district, where I believe, 23 across -- and I believe across the state, and all 24 things that support the physical and emotional 25 well-being of our young people.

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1	Can you comment on that, please?	
2	ROBERT WILLIAMS: Yeah, absolutely.	
3	What you just mentioned there is all	
4	statutory.	
5	So it's within the legislative prerogative,	
6	as well, as to determine how that money should be	
7	divided and allocated for anything.	
8	So what you had mentioned was for fiscal year	
9	2023 and onward, it's the \$5 million and the	
10	\$6 million.	
11	There was the initial year was, I believe,	
12	a percentage base; but it's a statutory element	
13	that's put in there, that directs the bulk of the	
14	money to go to public education. It's deposited in	
15	the public education account that we have that goes	
16	towards education.	
17	The rest of it is just a statutory	
18	distribution that was from the initial legislation,	
19	the Chapter 59 of the laws of 2021.	
20	ASSEMBLYMAN GALLAHAN: Thank you.	
21	There's a follow-up.	
22	I believe I read I can't remember the	
23	number that I read, allocated already to individual	
24	counties for sports programs and the underserved	
25	youth.	

And I'm wondering, can you confirm that the 1 2 accuracy of those numbers, and what those numbers 3 might actually be? 4 And if you can, where can we see the breakdown of what counties received what money? 5 ROBERT WILLIAMS: Yeah, the Gaming Commission 6 7 doesn't have the responsibility relative to that. We simply have the money, it goes into a 8 9 particular account. And then the statute and the 10 process of that distribution is done by a different 11 agency. 12 But I will provide -- I will dig out that 13 information and provide it to you. 14 I don't have it available to me right now. 15 ASSEMBLYMAN GALLAHAN: Okay. Thank you. 16 ROBERT WILLIAMS: Sure. 17 ASSEMBLYMAN GALLAHAN: My last question is 18 about complaints, our platform providers. 19 And how frequent are these complaints? 20 Are they numerous? 21 Are they rare? 22 And are they coming from certain platforms? 23 ROBERT WILLIAMS: Yeah, I -- well, first of 24 all, we do get more complaints from certain 25 platforms than others, but that's an effect of

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certain platforms performing better.

So, for instance, if one of the platforms does 33 percent of all the activity in the state of New York, logically, you would assume that they would get 33 percent of the complaints as well.

And we do see that pretty much to form.

There was an initial issue at the start-up, when one of the platform operators didn't anticipate the volume that they were going to receive, and they got overwhelmed very, very quickly. It took them a little bit of time to dig out on it, but they did a great job in allocating additional resources on their corporate side to be able to address some of this.

As a general sense, if you look at it from a practical perspective, we've received 806 complaints in calendar year 2022.

We have 3.8 million -- 3.8 million
established accounts and there were 1.2 billion
transactions.

I consider that to be a little low, actually. The ability for people to complain, as I kind of mentioned, a lot of it is customer service. They don't -- they didn't read through their instructions of what a wager was, how it was settled, what the

1	promotion is, what they need to do.
2	Almost all of these relate to that.
3	But there is a certain number of those where,
4	you know, we've sided on the side of the patron as
5	well.
6	But, overall, I believe the general number of
7	complaints has been relatively low, considering the
8	size of the industry and the market.
9	ASSEMBLYMAN GALLAHAN: Okay. Thank you.
10	One of those complaints wasn't from
11	Chairman Pretlow on his first wager, was it?
12	OFF-VIDEO SPEAKER: First complaint, yes.
13	ASSEMBLYMAN GALLAHAN: Thank you, sir.
14	ASSEMBLYMAN PRETLOW: No, I don't complain.
15	Any other questions?
16	Mr. Santabarbara.
17	ASSEMBLYMAN SANTABARBARA: Thank you for your
18	testimony. As the chairman said, it was very
19	informative, very thorough. Appreciate you
20	providing that information for us.
21	Just wondering if there was I wanted to
22	ask if there was a breakdown between the in-person
23	betting versus the mobile sports betting over the
24	last few years.
25	I know, you know, during the pandemic, a lot

of things were just generally being done online more when they used to be done in person.

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So now that things have opened up, do we project any change? Or some of the mobile sports betting are you projecting will decline, just based on the revenues that we saw and what we can expect?

Is there some sort of change projected?

ROBERT WILLIAMS: Yeah, I don't know whether we have a change that's projected relative to that. But I think a lot of it is a convenience factor, so an individual doesn't have to traverse over, for instance, if you're in the Capital District, to Rivers. In order to place that wager, they can do it on their phone.

Even in the advent, or the -- you know, after COVID has ceased becoming the closing effect that we've seen in years past, people are still most likely to utilize something that is more convenient to them.

As far as the numbers go themselves, the New York State Gaming Commission, on our own website, we publish something called "State Revenue Reports." We update that on a week-by-week basis, and maintain that information.

So it's up there, so you can actually see, on

55 a week-to-week basis, what we're making or what's 1 2 being received relative to in-person sports 3 wagering, and also the mobile sports wagering. ASSEMBLYMAN SANTABARBARA: Great. 4 5 And I wanted to just turn to, you talked about colleges and universities. 6 7 Have we seen trends? You know, is there a rise in problem gambling, or is it just something we 8 9 want to keep on our radar? 10 ROBERT WILLIAMS: Yeah, that, again, I would 11 respectfully direct that to OASAS and the New York 12 Council on Problem Gambling. Those are the experts 13 on that. 14 I don't have any anecdotal information that 15 we're getting a particular number of complaints from 16 a college or from a university. 17 ASSEMBLYMAN SANTABARBARA: With regard --ROBERT WILLIAMS: But that doesn't mean that 18 19 they don't exist. 20 ASSEMBLYMAN SANTABARBARA: With regard to the 21 funding, additional funding, for problem gambling, 22 what would that funding be spent -- be -- where 23 would that be allocated? What programs need more 24 funding? 25 ROBERT WILLIAMS: Well, I think what I had

56 mentioned was, one of the things that we might want 1 2 to give consideration to, and I had a brief 3 conversation earlier today, about the difficulty, perhaps, of identifying and being able to direct 4 money to it, is Gamblers Anonymous programs. 5 6 One of the things, from a practical 7 standpoint, I like to at least analogize --And Jim Maney, who I believe is speaking 8 9 later today, would certainly be able to give me a 10 better -- or, give better insight on to it. 11 -- so I analogize the problem-gambling issues 12 with alcohol as well. 13 A lot of people get control over their 14 alcohol problems through 12-step programs, which are 15 not necessarily the in-person, in-patient programs 16 that you see. 17 There is certainly a need for in-patient 18 services in problem-gambling area. 19 What I'm suggesting is, there may be a way of 20 supplementing that, to try to address some of these 21 other more informal types of help that have 22 illustrated effectiveness in, like I said, alcohol. 23 And, also, the individual that I had 24 referenced before, that had suggested, that was very 25 helpful, is the director of the addiction center at

57 1 Harvard medical. That's suggested, that's a useful 2 entity. 3 How those get funded would be something that would be, again, legislative prerogative. 4 ASSEMBLYMAN SANTABARBARA: And all the -- the 5 6 operators all have access to the same technology to 7 detect problem gambling, and so on and so forth? They all have -- they all have access? 8 ROBERT WILLIAMS: That's correct. 9 10 ASSEMBLYMAN SANTABARBARA: Okay. 11 All right, great. Thank you. 12 ASSEMBLYMAN PRETLOW: Ms. Woerner. 13 ASSEMBLYWOMAN WOERNER: Thank you, Chairman. 14 Thank you, Mr. Williams, for your testimony 15 today, and for your work at the Gaming Commission. 16 I have two areas that I wanted to ask about. 17 The first has to do with horse racing and 18 mobile gaming. 19 So we have ADW platforms that allow 20 peri-mutuel wagers to be made on a mobile basis, and 21 then we have the mobile gaming. 22 And our chairmen have legislation to provide 23 the integration of that, which would require, of 24 course, fixed-odd wagers, not pari-mutuel. 25 But my question is: Have you seen an impact

on the wagering on ADWs because we now have mobile 1 2 sports wagering? 3 So if there's only so many dollars being wagered, is more of it going to mobile gaming and 4 less going to the ADWs for pari-mutuel wagering? 5 Is there any relationship there at all? 6 7 Is it -- you know, there's actually no cap on the amount of money that can be wagered, and so 8 9 therefore, you know, people are doing both? 10 Can you talk about that a little bit? 11 ROBERT WILLIAMS: No, it's an excellent 12 question, and I don't have anything definitive 13 relative to it in large measure because our mobile 14 sports-wagering market and industry is nascent. You 15 know, we just passed one year relative to that. 16 From a traditional standpoint, there's always 17 been a theory that the sports wagerer is not 18 necessarily a horse player, or a horse player is not 19 necessarily a casino player, and the intermix 20 between that may not be as dollar-to-dollar. 21 The real question is whether or not anyone 22 who hadn't had the ability to access, legally, a 23 sports betting market that was able to access horse 24 racing, whether they've migrated. 25 I think it's a little early to understand

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The novelty of mobile sports wagering may be something as well that we would want to consider in any indication of handle change.

So I think it's more of a long-term thing.

One of the things, as I mentioned earlier, we publish the data on advanced deposit wagering, that's published on a month-to-month basis. But you could actually -- we have several years worth of data on there. So you can take a look and see when mobile sports wagering was implemented, and seeing whether there's anything.

Whether it's statistically significant, I would reserve any comment relative to that until we have a little bit more data and we have a little bit more runway to examine how mobile sports wagering has affected the other entities.

ASSEMBLYWOMAN WOERNER: Great. Thank youvery much.

20 My other question has to do with, when you 21 were talking about the complaint system, you flagged 22 that any complaint that is from a consumer, where 23 the wager was greater than \$5,000 or the payout was 24 greater than \$5,000, that that had to be flagged 25 directly to the commission. And then you said, in

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1	terms of the results, there were no there were	
2	none that fell into that category.	
3	So my question is, why \$5,000? It feels like	
4	an arbitrary number.	
5	And if there was some rationale for why you	
6	wanted certain complaints to come directly to you or	
7	to be flagged for you?	
8	Perhaps, is there and none did.	
9	Is that a function of the that \$5,000 is	
10	too high? Or is there something could you just	
11	give us a little more background on that?	
12	ROBERT WILLIAMS: Yeah, my recollection is	
13	that's a statutory piece, and that was part of	
14	Chapter 59.	
15	So the establishment of that was a threshold	
16	that the legislature handed to us, and we simply	
17	went with the regulation to effectuate that.	
18	ASSEMBLYWOMAN WOERNER: Okay.	
19	ROBERT WILLIAMS: I'm not positive on that,	
20	but I will research it and I'll get back to your	
21	office relative to the answer.	
22	ASSEMBLYWOMAN WOERNER: Great.	
23	Thank you very much.	
24	Thank you, Mr. Chairman.	
25	ASSEMBLYMAN PRETLOW: Assemblywoman Pheffer	

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ASSEMBLYWOMAN PHEFFER AMATO: Thank you. Good morning, Mr. Williams.

Just a quick question regarding mobile sports betting and the consumer protections.

So, you know, we're talking a lot about addiction and that side of it. But one of the reasons we went forward with mobile sports betting was to protect consumers that were seeking that out, and they were going to illegal sites throughout the country, losing their money.

So can you just touch a little bit on that, like, what you've seen as, the protections are working? You know, that there's not been hacks or -- I'm not sure what type of -- you know, what you've seen out there, in the sense that the consumer has been protected by this.

You know, I see we have complaints, but wenever talk about people who give positive feedback.

20 ROBERT WILLIAMS: Yeah, because, as a general 21 sense, people don't tell you when things are going 22 well. They'll only tell you when things are going 23 poorly.

24As elected officials, I'm certain you25understand that.

1 ASSEMBLYWOMAN PHEFFER AMATO: We know it 2 well. ROBERT WILLIAMS: There have been some issues 3 on a nationwide basis relative to data security and 4 data breaches. 5 6 There have been two that I can think of off 7 the top of my head, neither of which affected anyone in New York directly. 8 Because some individuals that were -- that 9 10 had multiple accounts, for instance, there were 11 individuals, before mobile sports wagering became 12 lawful in New York, that had mobile sports-wagering 13 accounts in New Jersey. There was an effect on some of the 14 15 individuals who might have an account that went to a 16 different state, that also held a New York State 17 account. And the company in concern there has purchased LifeLock for the -- for anybody who might 18 be affected. 19 20 We haven't seen any data breaches at this 21 point. 22 I think the one that got a little bit of 23 publicity on a national standpoint, on some exposure 24 of one of the mobile sports-wagering operators, 25 wasn't with the mobile sports-wagering operator

itself. It was a bank that was being used to fund accounts had an issue. And the patrons utilized the same account name and password for their mobile sports wagering as well.

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So if you use your same patron name and your account number over multiple platforms, then it's -you can, basically, strong-arm a system into running those different names if you're able to find them in a business that had a weakness, and then see if you can find access to any of the others.

11 So -- but -- in other words, that was a 12 result of a different company's inadequacies being 13 able to be utilized in some mobile sports-wagering 14 accounts.

As far as mobile sports-wagering accounts themselves, we haven't heard of any complaints relative to data breaches. And I know it's an item that they take extraordinarily seriously.

ASSEMBLYWOMAN PHEFFER AMATO: There's something I'll bring up again, because I -- you know, we talk about our young folks not getting on the sites. But what we're learning down in the city is there's so much theft for our seniors through online [indiscernible], new to it, they're enjoying the mobile sports betting. But if they're getting

their identity stolen, if they don't do a 1 two-procedure authenticator. 2 3 Just to make those measures are in place, just for people who are new to using apps, but so 4 excited they could -- you know, a snowy day, they 5 6 can go onto a mobile sports-betting app. And that's sort of where I came from, like 7 from a consumer point of view. 8 9 So I'll ask further to the operators on that. 10 But I think it's important that we look to 11 make sure that we're not getting data breaches and 12 identities stolen. 13 ROBERT WILLIAMS: Yeah, I think many of the operators use two-factor authentication as well. 14 15 ASSEMBLYWOMAN PHEFFER AMATO: It's all good. 16 Thank you. 17 ASSEMBLYMAN PRETLOW: Anybody else? 18 I guess it's my turn. 19 Just a couple -- just a couple of questions. 20 Self-exclusion, I'm kind of interested in 21 It's a three-part question. that. 22 How many times can someone self-exclude 23 themselves? 24 If they can -- and then you -- I think you 25 mentioned that they can set themselves a lifetime

limit. 1 2 And the third part of that was, if someone wants to get back on, after the third exclusion, are 3 they totally locked out for life? 4 ROBERT WILLIAMS: I believe the way that we 5 6 handle self-exclusion, we have an individual that -that that's their main focus of job. And I'll 7 probably get it wrong and I will be corrected as 8 9 soon as I get back to the office. 10 But I do believe that there are three 11 different levels of self-exclusion, and that's a 12 one-year, a three-year, and lifetime. 13 In a one-year, it's, basically, you allow 14 yourself out for one year and then you can 15 reestablish your account. 16 A three-year, same exact thing. 17 For lifetime, it's a lifetime ban, is 18 generally the way that self -- permanent self-exclusion works. And there's usually no ways 19 20 of getting around that and reestablishing an account 21 and being able to participate again. 22 ASSEMBLYMAN PRETLOW: But if you're a 23 one-year and you stay out for a year, you can come 24 back the year and a half later. And then you can exclude yourself again for a year --25

66 1 ROBERT WILLIAMS: That's correct. 2 ASSEMBLYMAN PRETLOW: -- and come back a year and a half later. 3 So there is no limit how many times an 4 individual can reestablish an account? 5 6 ROBERT WILLIAMS: No, again, the element is, it's self-exclusion. So the individual has control 7 over what they're looking for. 8 9 If they think they just need to sit down for 10 a while and keep it aside, they'll establish a 11 one-year program. 12 See if they come back. 13 If they continue to have concerns or issues, 14 then they have an ability to re-up that. And at 15 that point they can do a -- you know, three years or 16 a lifetime. 17 It's really up to the individual as to what 18 they believe is appropriate for the circumstances 19 that they encounter. 20 ASSEMBLYMAN PRETLOW: Okay. 21 On another subject, the Native American 22 sovereign nations have been allowed to participate 23 in mobile sports-wagering outside their exclusivity 24 zone. 25 Do they pay the same tax rate as everyone

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1	else is?	
2	ROBERT WILLIAMS: Actually, I don't believe	
3	any of the Native Americans have mobile	
4	sports-wagering themselves.	
5	ASSEMBLYMAN PRETLOW: I thought that	
6	[simultaneous speaking]	
7	ROBERT WILLIAMS: They benefit	
8	[Simultaneous speaking.]	
9	ROBERT WILLIAMS: one of the items that we	
10	had in the request for application was whether or	
11	not any of the platform operators would enter into	
12	contractual arrangements with a tribe in order to	
13	participate in that regard.	
14	In other words	
15	ASSEMBLYMAN PRETLOW: And none did?	
16	ROBERT WILLIAMS: No, my understanding is,	
17	I believe two of them did. I think the Oneida and	
18	the Seneca actually, I think all three may.	
19	ASSEMBLYMAN PRETLOW: Mohawks, also?	
20	ROBERT WILLIAMS: I think the Mohawks do as	
21	well.	
22	That's a contractual relationship between the	
23	operator and the Indian tribe themselves.	
24	ASSEMBLYMAN PRETLOW: Right.	
25	ROBERT WILLIAMS: At this point in time, on a	

1	federal basis, the question of whether or not what
2	we consider to be appropriate, which is the server
3	location is being dispositive as to where the wager
4	is taking place, hasn't been extended for all of
5	Class 3 gaming.
6	ASSEMBLYMAN PRETLOW: Okay.
7	ROBERT WILLIAMS: It's something that is just
8	been argued in the district court in New York in
9	Washington, D.C., about a month ago. And it will
10	probably be another two months before a decision is
11	handed down as to whether the from the federal
12	standpoint, the Department of the Interior, National
13	Indian Gaming Commission, will allow that same
14	server-type argument to prevail.
15	ASSEMBLYMAN PRETLOW: Thank you.
16	And my last question is: Have you received,
17	to your knowledge, many complaints from the consumer
18	about the operator's slowness or tardiness in giving
19	money from their account and making them wait a long
20	time?
21	ROBERT WILLIAMS: Absolutely, we've gotten
22	complaints about that.
23	The question is whether they're founded
24	complaints.
25	If you're at an ATM and you want your money,

1	you want your money, and you want your money right
2	now.
3	Anyone who is prohibited from accessing that,
4	even if it's a day, two days, three days, is usually
5	complaining.
6	That's a customer service issue that they
7	have.
8	Obviously, we take a look at the complaints
9	and see, from a point of reasonableness, you made a
10	complaint on a Friday that you couldn't get your
11	money. On Monday you got your money.
12	There's certain subjectiveness relative to
13	it.
14	But one of the things that I believe the
15	operators are concerned with is the utilization of
16	their accounts to park money, and to move monies
17	around. And they have sensitivities to anti-money
18	laundering and hiding of assets, et cetera.
19	So they're probably not as speedy in the
20	return as perhaps a patron may be interested in
21	doing.
22	But as far as a systemic issue with any
23	operator on the inability to access funds, we have
24	not seen that.
25	ASSEMBLYMAN PRETLOW: Okay. Thank you.

1 Senator. SENATOR ADDABBO: Thank you, Assemblymember. 2 3 I just want to thank you very much. I do have a couple of questions. 4 5 Sometimes I get -- I'm actually surprised at 6 the fact that respective committees of the Assembly 7 and the Senate Racing, Gaming, and Wagering, while the industry is responsible for upwards of 8 9 \$5 billion in revenue and billions of dollars in 10 education, we don't have a budget hearing; this 11 committee does not. And it doesn't even have a 12 dedicated time slot in any of the budget hearings. 13 So, you know, [indiscernible], it's -- I want 14 to take this opportunity -- and I appreciate your 15 indulgence -- of taking a glimpse a little bit down 16 the road as we talk about numbers, this being, like 17 I said, a generator for revenue. 18 So, again, I thank you. 19 And that other testimony does have specific 20 numbers in there. So, again, thank you very much. 21 Where we are at here, is this sustainable? 22 These numbers, the number-one spot in the 23 nation, is this sustainable? 24 The product we have right now, going forward, 25 is this sustainable?

1 ROBERT WILLIAMS: Yeah, I don't think anyone is going to be able to definitively answer that 2 3 right now. I think it really comes to the question, as 4 what I had mentioned to Assemblywoman Woerner, we 5 6 have a limited time that we have an understanding of 7 what the industry is and how the industry operates. I think we need a little bit more time in 8 9 order to figure out whether or not what we've 10 created is something that we have long-term 11 capability of sustaining at the manner and the 12 mechanism that we do. 13 SENATOR ADDABBO: And, you know -- and, 14 again, both testimonies, both oral here and 15 certainly in your written, you gave a little, again, 16 blueprint to, basically, what we can do to maybe 17 improve this product somewhere down the line. 18 And, again, I want to thank you very much. 19 We were always -- Gary and I were always 20 concerned, when we were delving into the arena, or 21 going into the arena, of mobile sports betting, how it would it affect the brick-and-mortar casinos? 22 23 We never, our intention, was to catalyze, or any loss of [indiscernible]; but, actually, to 24 25 supplement.

Have you seen negative impact on the 1 brick-and-mortar casinos? 2 ROBERT WILLIAMS: I mean, the 3 bricks-and-mortar sports-wagering realization has 4 5 never been particularly robust. 6 As a general sense, for most, you know, from 7 a traditional sense and historical position, sports-wagering has always been an amenity that's 8 9 been associated with a casino; something you expect to see, but not necessarily the earnings potential 10 11 of a table game or the earnings potential of a slot 12 machine. 13 Anecdotally, you have to figure that there 14 has been an impact, just simply from the point of 15 convenience. 16 As I mentioned, we publish those numbers. 17 I haven't done an analysis as to what the 18 numbers were pre and post introduction of mobile 19 sports-wagering. 20 But I know from my own experience that we 21 have a grocery store that's located three miles from 22 my house. I no longer go to the grocery stores that 23 are 5 miles or 10 miles from my house anymore. 24 They're no longer convenient. 25 So I think, from a practical indication, that

if somebody is interested in wagering on an event and had that ability to do so through a mobile device, without having to get into the car and drive to Rivers, for instance, especially in winter, you're more likely to exercise that option through the mobile sports-wagering platform than you are to go bricks-and-mortar.

I would imagine that the bricks-and-mortar still has a certain social dynamic to it that makes it attractive; individuals that want to go see a game.

And some of the facilities have built beautiful sportsbooks that really entice individuals to come there, spend some time, look at the big screen, the screens that are bigger than the mural behind you, and watch the game in that way.

And they have an ability to do that, and hook the customer, to come into that, that you don't have with a mobile sports app.

20 On the other hand, I also don't know how many 21 people that are sitting in one of those sportsbooks 22 with the huge TVs are banging out on their mobile 23 sports app while they're watching that within the 24 facility.

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I think that's something you might want to

1 ask the operators, as to whether they have seen any 2 effect of that. 3 SENATOR ADDABBO: Two more quick questions. 4 First, I know a large part of the discussion 5 here was with revenue, certainly, the numbers. And 6 also, of course, the other important issue which is

the addiction part.

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And, again, I want to thank you for your efforts, and cooperative effort with the OASAS.

We took painstaking efforts to do statutory language; roughly, 12 safety measures and protocols written into the language regarding caps on accounts, caps on credit card usage, and so forth.

Those protocols, as well as the reporting from the operators, which was written into the statute, that they are to have an annual report on the problematic-gaming issue, and also any plans that they have.

Has -- those reports have been submitted, your -- I guess, your cooperative effort and your dialogue with the operators on that issue?

22 ROBERT WILLIAMS: That was part of the 23 discussion that we had a couple weeks ago in the 24 Responsible Play Partnership, is we know we have a 25 report that is coming due.

1	So it's a matter of obtaining the different
2	information, taking a look at the metrics, what we
3	have, and then doing an analysis off of it.
4	So it's in the process of being constructed
5	at this point.
6	SENATOR ADDABBO: And that report would
7	be?
8	ROBERT WILLIAMS: It's obligated by statute
9	to come to you.
10	SENATOR ADDABBO: Exactly. Okay. Thank you.
11	On page 6 of your testimony, again you
12	alluded to, again, a glimpse into what we could do
13	going forward.
14	It was the [indiscernible] issues, marketing
15	for university and college students.
16	On your February 27th meeting, you will talk
17	about, obviously, these rights, and now the time
18	frame for possible change or to implement those
19	proposals.
20	What would be the time frame?
21	ROBERT WILLIAMS: Certainly. So if we bring
22	proposals to the gaming commissioners on
23	February 27th, they have an opportunity to adopt
24	them.
25	If they adopt them that day at the public

meeting, then we go into the state administrative rule-making process.

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So that's constrained by -- it's better known as SAPA (the State Administrative Procedures Act).

What that would require is for us to issue a notice of proposed rule-making with the rule itself. It gets published in the state register. It's usually about 10 days to 2 weeks following the submission to the Department of State is when it hits a state register.

At the point of publication, there is a 60-day period by which entities, anyone, has the ability to write in or otherwise participate in the rule-making process, to tell us what we should do differently, what we did wrong, what we didn't do enough of.

At the conclusion of that, the rule-making period closing, we receive all those rules. We go through them to take a look and see whether or not any of the suggestions that have been provided are substantive, and stuff that we -- well, substantive and non-substantive stuff that we want to incorporate into our rule.

If it's non-substantive, we can make those changes. And then it goes before the Gaming

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Commission again for adoption.

If they are substantive changes that we believe should be made to the rule, then we have an obligation to put it in front of the commissioners again. Then they have to repropose that rule. The public-comment period and the publication in the state register is somewhat truncated at that point, but it still pushes it out about another month, month and a half.

But after the -- assuming that the commissioners, and there's no substantive changes to the rule, they adopt the rule at a public meeting. And then we go through again and provide a notice of adoption to the Department of State. And in about 10 days, two weeks, later they publish it and the rule is effective.

SENATOR ADDABBO: Thank you.

18 It is obviously a process that has numerous19 steps.

20 Certainly would welcome any kind of updates 21 as you go forward.

22 ROBERT WILLIAMS: Certainly.
23 SENATOR ADDABBO: We do look forward to
24 working with you.
25 And I want to thank you very much for your

1 time and testimony today. ROBERT WILLIAMS: Well, I really appreciate 2 the time that you afforded me today. 3 SENATOR ADDABBO: Thank you very much. 4 ROBERT WILLIAMS: Thank you very much. 5 6 SENATOR ADDABBO: Okay. Second panel. 7 Please come forward: Christian Genetski, president of FanDuel; and 8 9 Jason Robins, chairman of DraftKings. Gentlemen, good morning. 10 11 When you're ready, please give your 12 testimony. 13 CHRISTIAN GENETSKI: Chairman Addabbo, 14 Chairman Pretlow, members of the committee, thank 15 you for allowing me to testify today on behalf of 16 FanDuel. 17 My name is Christian Genetski, and I'm the 18 president of FanDuel Grouping. 19 We appreciate the opportunity to engage with 20 your committees, the Gaming Commission, and other 21 stakeholders to evaluate the economic impact of 22 mobile sports-wagering in New York. 23 Let me start today by expressing my gratitude 24 on behalf of everyone at FanDuel to Chairman Addabbo

and Pretlow for their leadership on gaming issues,

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and for the legislation they've spearheaded on both 1 fantasy sports and sports betting which has paved 2 the way for FanDuel to become America's number-one 3 sports-betting operator. 4 5 Thank you both. We're proud to say that America's number-one 6 7 sportsbook calls New York home, with our headquarters in New York City's Flatiron District. 8 9 FanDuel currently offers online sports 10 betting in 18 states, and across these markets our 11 institutional strength has firmly established 12 FanDuel as the number-one sports-wagering operator 13 by a wide margin. The same holds true in our home state of 14 15 New York, where our market share is consistently in 16 the high 40 percent range. 17 January 8th marked the one-year anniversary of legal sports -- legal mobile sports wagering in 18 New York, and there is much to celebrate. 19 20 Start with the good news. 21 During year one, New Yorkers bet 22 approximately \$16 billion on their favorite teams 23 and sporting events, generating over \$900 million in revenue for the state. 24 25 FanDuel alone has generated nearly

\$330 million for education in the state. 1 2 It's safe to assume that, until last year, a 3 sizeable percentage of that money was being wagered in the illegal market. 4 5 Additionally, mobile sports betting has 6 positively impacted the New York economy beyond 7 merely tax revenue. FanDuel continues to grow its employee base 8 9 in New York, and we've also spent tens of millions 10 of dollars directly with New York businesses, 11 including sports franchises, media platforms, and 12 partnerships with local small businesses. 13 But these aren't the only benefits of the 14 state's regulative framework. 15 Importantly, bettors now have access to 16 responsible gaming tools that simply don't exist on 17 offshore illegal sites. FanDuel allows customers to set their own 18 19 deposit and play limits, set timeouts to take a 20 break from the app for a period of time of their 21 choosing, and place themselves on self-exclusion 22 lists. 23 Additionally, we employ proactive measures to 24 try to identify patterns of activity with our users, and we monitor user communications with our customer 25

81 support, to look for flags of someone who may be on 1 a potentially bad path and look to intervene. 2 3 Legal operators also ensure that underage individuals cannot create an account, deposit, or 4 5 wager through our platforms, employing sophisticated 6 checks to verify customer identity. 7 Finally, customers can bet on legal platforms and trust that their deposits are safe and that they 8 9 will receive their winnings. 10 We need only look at recent high-profile 11 scandals in the crypto-exchange space to see the 12 perils to customers of entrusting money to offshore 13 unregulated entities. 14 By these measures, the first year of legal 15 regulated mobile sports betting in New York has been 16 a winner for both the state and its residents. 17 That's the good news. Here's the bad news. 18 19 We do not believe that this level of economic 20 success is sustainable with the current tax rate of 21 51 percent. 22 Although it's only been one year since the 23 market launched, there are clear signs that the 24 New York market has already peaked, whereas other states remain on a solidly upward trajectory. 25

82 I want to make four key points to you today. 1 First: Despite an inordinate level of 2 3 investment in the first three months, post launch, the New York market is not growing handle nor 4 5 customer base like every other state. Two: There is a direct causal link from the 6 7 high tax rate to this lack of growth. Three: The experience of more mature markets 8 9 around the world evidences that high-tax-rate 10 markets stagnate growth and see markets drift back 11 toward unregulated operators. 12 And, finally: We believe lowering the tax 13 rate, even to one commensurate with the next highest 14 state in the country, could recharge growth and set 15 the state on a much healthier path in future years. 16 First: All you need to do is look at the 17 past year to see that the New York market is on the wrong trajectory. 18 19 As the Spectrum Gaming reports, submitted to 20 the committee, notes, handle in New York has 21 declined over 20 percent since the initial 22 three months of launch in January to March of 2022. 23 This is simply not a trend line we see in 24 other states. 25 In both year-one states and longer-tenured

83 states alike, the trend lines only go up and to the 1 right, especially in the fall football season. 2 3 Even New Jersey, our most mature state, and one which has been cannibalized by the launch of 4 5 New York, has exhibited stronger growth trends than 6 New York this fall. 7 An equally alarming indicator is that, based on FanDuel's own data, New York has one of the 8 9 lowest market penetrations in the country; that is, 10 the percentage of adults who have placed a bet on 11 FanDuel, sitting at 6.4 percent in New York. By comparison, Louisiana, which launched one 12 13 month later than New York, is at 7.4 percent; while 14 Maryland tipped 7.5 percent in only its first 15 three months of operation. 16 Given the fact that FanDuel has an outsized 17 market share in New York, this number is even more of an outlier. 18 Second: The cause of this underperformance 19 20 is not a mystery. It's the pullback in investment 21 by operators. 22 In New York, operators sprinted out of the 23 gate with generous customer bonusing. But once operators understood how the customer bonuses were 24 25 being taxed, and it became evident no tax relief was

forth coming in 2022, their approaches immediately 1 2 changed. 3 FanDuel's own approach in New York illustrates this dynamic. 4 It's important to note that FanDuel is 5 20 percent points higher in New York market share 6 7 than its closest competitor; meaning, we're, far and away, in the best position to invest in the state at 8 9 the moment. 10 Because the 51 percent tax rate precludes 11 FanDuel from reaching sustainable profitability even 12 with a dominant share, however, FanDuel 13 significantly decreased its investment in New York 14 vis-a-vis our other states of operation. 15 In fact, we're now investing 50 percent less 16 in New York than in other states on a like-for-like 17 basis. Indeed, our 2023 projected media spend per 18 19 capita for Louisiana, a much smaller state that 20 launched a month later than New York and in which we have a much less dominant market share, is still 21 22 nearly twice that of New York. 23 And in healthy tax environments, both new, 24 like Maryland, and old for us, like New Jersey, FanDuel's 2023 projected media spend per capita is 25

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triple that of New York.

Third: This lack of investment by operators will compound over time to the state's detriment.

As the Spectrum Report illustrates, we suspect that New York's sports-wagering handle will drop 10 to 20 percent on a year-to-year basis, but the prospect for the long term is potentially more dire.

As legal operators struggle to make the numbers work, they will not only reduce marketing and generosity, they may also be forced to adjust pricing in New York; that is, how much it costs to make a bet to ensure a higher hold percentage.

14Operators with lower market share will likely15elect to withdraw from the New York market16altogether.

For consumers, that means fewer options, less competition, and a much worse value proposition, all of which make the illegal offshore options much more attractive.

This, in turn, will leave hundreds of thousands of New Yorkers without the critical consumer protections offered by the regulated market.

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More mature markets in Europe have already

experienced this phenomena. France legalized sports betting, but did so with the highest tax rate in Europe, with a rate similar to New York, and year-one's numbers in France looked a lot look New York's.

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Since inception, however, the number of operators in the market has halved, resulting in a relatively small regulated legal market and a larger unregulated market.

10 We've seen other examples, too, in Germany, 11 Poland, and Portugal, each of which have passed 12 punishing tax regimes that led to fewer operators, a 13 less-compelling offering for customers, and, in 14 turn, reduced displacement of the illegal market, 15 leading to weaker customer protection and lost tax 16 revenue.

Finally, we believe that lowering the tax rate to one commensurate with the next highest tax rate in the country can fundamentally alter the long-term outcome in New York.

By way of example, if the tax rate were more competitive in New York, we estimate that, in 2023, FanDuel alone would invest a further 200 to 24 250 million dollars above our current plans. We project that this investment would, in

87 turn, lead to an estimated \$350 million-plus in 1 additional gross gaming revenue. 2 Beyond FanDuel, it would give existing 3 competitors with smaller share, as well as potential 4 new market entrants, a plausible path to invest in 5 the state as well. 6 7 By restoring this investment, New York's growth trend line will guickly resemble other 8 9 states. 10 We've already seen in those first three months what real investment in the New York 11 12 market can produce. 13 Having New York on a clear, sustainable 14 growth trajectory at a lower effective tax rate, as 15 opposed to a shrinking, less competitive, less 16 consumer-attractive market at 51 percent, is the 17 clear right choice for New York in, both, the near, and especially the long-term. 18 19 We would like to thank Senator Addabbo for 20 reintroducing his legislation, Senate Bill 1962, 21 which would, among other things, lower the tax rate, with the addition of four to five licensed mobile 22 23 operators. 24 Under Senator Addabbo's proposal, New York 25 would still have the highest effective tax rate in

1	the country.
2	While it would be far from ideal for
3	operators, it would at least allow FanDuel and its
4	market competitors to resume material investment in
5	growing the market.
6	We've modeled the market internally at a
7	35 percent effective tax rate with some new
8	entrants, and we believe the New York market will
9	prove sufficiently robust that, in this scenario,
10	the growth of the market will more than offset the
11	difference in the current tax rate, and that State
12	will exceed its FY '23 through '27 online
13	sports-wagering tax-revenue projections.
14	FanDuel is the market leader in this
15	industry, the New York leader, and proud to call
16	New York home.
17	We want New York to be the beacon of this
18	industry, and it can be.
19	But the big early tax revenue numbers, not to
20	mention the consumer safeguards expanded in
21	New Yorkers, will proven to have been a fleeting
22	achievement if we do not change the course for the
23	long term.
24	Thank you.
25	We look forward to working with the

89 legislature, the commission, and the State to 1 continue offering a safe and successful 2 sports-betting product in New York. 3 Thank you, Mr. Genetski. 4 Mr. Robins. 5 JASON ROBINS: Hopefully, this doesn't sound 6 7 like I tape-recorded Christian's testimony and 8 pressed play. 9 Chair Addabbo, Chair Pretlow, and members of 10 the committee, thank you for allowing me to testify 11 today on behalf of DraftKings. 12 My name is Jason Robins, and I am a 13 co-founder, CEO, and chairman of DraftKings. 14 It started in the spare bedroom in my 15 co-founder Paul Liberman's home more than 10 years 16 ago. DraftKings has grown into a publicly traded 17 digital sports entertainment and gaming company that employs more than 4,000 people globally, including 18 nearly 150 here in New York. 19 20 Although we operate mobile sportsbook in 21 20 states, the New York market is one of DraftKings' 22 top priorities. 23 DraftKings is proud to call itself one of the 24 leading sports-wagering operators nationwide and 25 here in New York.

We appreciate the efforts of the New York 1 Legislature, particularly Chair Addabbo and 2 Chair Pretlow and these committee members who have 3 been instrumental in the creation of a legal and 4 5 regulatory framework for both fantasy sports and now 6 sports betting. 7 We would not be here today without you. And thank you for your foresight and 8 9 thoughtfulness in how you have approached 10 policy-making in the online gaming industry. 11 And it is precisely for that reason that 12 I believe that the points I'm about to make will 13 resonate with you as you consider the suggestions 14 that we are proposing. 15 Since its launch in early 2022, mobile 16 sports-wagering in New York has generated more than 17 \$900 million in tax revenue and licensing fees, a seemingly unqualified success. 18 19 Unfortunately, for reasons I'll explain 20 shortly, it's far too early to declare victory. 21 The market is built on an unstable 22 foundation; namely, a 51 percent tax rate which is, 23 by far, the highest tax rate in the nation. 24 And you heard Christian talk about effective 25 tax rate.

91 The effective tax rate in New York is 1 actually over 70 percent. 2 I'm happy to explain that more in Q&A if you 3 wish. 4 5 But, right now, operators are giving up over 70 percent of their net revenue. 6 7 Based on DraftKings' knowledge and experience in shaping sports-wagering markets across the 8 9 country, in our view, the State's revenue 10 projections are simply unsustainable with this tax 11 rate. 12 Nevertheless, we believe there is a path for 13 New York to guarantee the sustained success of its 14 mobile gaming industry in the coming years, all 15 while continuing to protect consumers and generating 16 substantial tax revenue. 17 Building off the testimony of Christian Genetski, I encourage the legislature to 18 19 implement a lower, more sustainable mobile 20 sports-wagering tax rate. 21 We believe that a tax rate that is more in line with the rest of the market would strike a 22 23 balance -- the balance between the State's need to 24 meet or exceed its fiscal projections, while giving 25 licensed operators the ability to provide a

best-in-class experience for their customers, one 1 2 that rivals any state. 3 Additionally, the legislature should authorize iGaming, which taps into a potential 4 revenue stream currently funneling to illegal 5 offshore operators that lack any of the consumer 6 7 protections a regulated operator would provide. I will explain in more detail why 8 9 (1) lowering the tax rate is necessary to provide 10 the economic stability for operators to continue the 11 initial success we have seen in New York, and 12 (2) legalizing iGaming is an innovative way for 13 the state to generate additional source of revenue. 14 Before I do that, however, I want to provide 15 some background regarding how we got here. 16 Let's start with the elephant in the room. 17 After years of work and research by the legislature and the former administration, a couple 18 of frameworks for sports betting in New York were 19 20 put on the table and neither of them resembles what 21 we have today. 22 The two frameworks, broadly speaking, 23 contemplated either a high tax rate for a market 24 with one or two licensees, or a 15 percent tax rate 25 for a competitive market with many different

1 licensees. Both of these frameworks can be found in 2 3 other states. For example, DraftKings operates in two states, New Hampshire and Oregon, where we pay a 4 51 percent tax rate. 5 The difference is that, in both of those 6 7 states, DraftKings is the sole licensed online sportsbook operator. 8 Both of those states also have an allowance 9 10 for deducting promotional expenses, that does not 11 exist here in New York, from taxable income, which 12 is why the effective tax rate is so much higher than 13 actually 51 percent here in New York. 14 In the vast majority of states, policymakers 15 have opted for a far lower tax rate in a competitive 16 market, as this setup tends to produce an 17 environment where legal operators can most 18 effectively compete with the illegal market. 19 Excluding New York, as well as 20 single-operator states, the average tax rate across 21 the nation is approximately 13 percent. 22 Just over 12 months ago we launched mobile 23 sports-wagering in New York and the market now has 9 mobile operators. 24 25 By so many accounts, the first year of mobile

94 1 sports-wagering in New York has been a success. We know New Yorkers wager more than 2 \$16 billion on their favorite teams and events. 3 We believe upwards of \$900 million will fund 4 5 critical state programs like education, problem-gaming prevention, and youth sports 6 7 initiatives. But we also know that the state is at a 8 9 significant risk of missing future revenue 10 projections if there is not a meaningful reduction 11 to the tax rate. 12 DraftKings, alongside FanDuel, BetMGM, and 13 Ballys, did accept a 51 percent tax rate in exchange 14 for a mobile sports-wagering license in New York; 15 but, in reality, we had no choice. 16 New York was, and still is, the largest 17 market in the nation. In fact, its population is 18 almost 50 percent larger than the next biggest state 19 with legal online sports betting. It was also a 20 different time and a different market. 21 Operators were understandably excited about 22 New York opening up, and were focused far more on 23 customer acquisition in the short term and far less on what will create a sustainable market over the 24 25 long term.

Since then, the market has begun demanding far more discipline, and the promotions and advertising that fueled the early boom have started to taper significantly.

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But the most draconian decisions, the things that really can affect the long-term health of the New York market, the actions that operators will likely be forced to take to make New York sustainable under the current tax regime, still have yet to occur.

In DraftKings' case, and I expect in the case of many other operators, there is actually a reason we haven't taken these actions yet.

We have believed for the last year that there is a chance that policymakers in New York will look at the analysis and decide that it is in the state's best interest to lower the tax rate.

However, if that does not happen, DraftKings and other operators will likely be forced to take many, if not all, of the following steps to make New York a sustainable market for our business:

In a nutshell, we will be likely -- we will likely be forced to offer a significantly worse-value proposition for customers that are placing bets in New York.

This starts with the betting odds, where New York customers would receive worse odds than DraftKings offers in other states and that you can find in the illegal market.

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Many customers are very sensitive to this, naturally, and they will either cross the border into one of New York's many neighboring states to place their bets, or, worse yet, return to the illegal market.

10 Secondly, we will need to meaningfully reduce 11 the value of promotional credits that we offer to 12 our New York customers.

13 That's already started to happen. But, as 14 I said, we haven't fully done what we would need to 15 do to be able to be sustainable because we are 16 hopeful the tax will be lowered.

Promotional credits are a tool that operators use to attract customers to their site.

Without a reduction to the current tax rate, DraftKings will not be able to offer New York customers the same types of promotions that we currently offer in other states.

23 Much like the previous example, many 24 customers will be attracted to the promotions they 25 can get in the illegal market, as well as in neighboring states, which will make it harder for DraftKings to attract and retain customers in the Empire State.

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Because our advertising budget will have to be extremely limited, it will also not be practical for DraftKings to enter into or maintain meaningful marketing partnerships with New York teams and leagues.

9 In other jurisdictions, DraftKings has made 10 material investments in creating on-premises -- fan 11 experiences at stadiums, arenas, and ballparks. 12 These investments create unique spaces in some of 13 the most iconic athletic facilities in the world, 14 providing not only meaningful engagement with 15 existing customers, but generating new customers as 16 well.

We have contemplated these types of investments, and have discussed them with many of the great New York sports franchises and venues. But, unfortunately, none of those investments would be practical under the current tax regime.

22 Of course, much like promotional credits, 23 advertising and team sponsorships are an important 24 part of attracting customers from the illegal 25 market, thereby increasing state tax revenue and

providing critical consumer protection and oversight.

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With the current tax rate, regulated operators are at a massive disadvantage when compared to illegal offshore operators who pay no taxes, offer no responsible gaming measures, and take no steps to ensure that they are not offering bets to minors or excluded persons.

9 These offshore sportsbooks are able to afford 10 lavish promotions to entice customers to open 11 accounts with them, and many of them continue to 12 market themselves right now to customers in 13 New York.

If DraftKings has to -- is forced to offer
worse odds and very limited promotions in
advertising, it will be extremely challenging for us
to compete with the illegal market.

Let me be clear: We would much prefer to see the New York market grow to its full potential rather than invest minimally into marketing and promotions at the current tax rate.

We are more than willing to work with the State on the best long-term framework for New York, our customers, and the legal operators.

Hopefully it is clear to everyone that

New York will not be able to meet its multi-year 1 2 revenue projections with the current unsustainable 3 tax regime. And if there are concerns that lowering the 4 tax rate could cause a short-term revenue setback, 5 the State can authorize additional operators to 6 7 enter the market, and we would expect that the licensing fees from those additional operators would 8 9 more than make up for any potential short-term 10 shortfall that might occur. 11 I would like to turn to a slightly different 12 but related topic. 13 Much like with sports wagering, there is 14 already a market, both legal and illegal, for those 15 who want to engage in iGaming or the online 16 offering of traditional casino games, such as 17 roulette, craps, blackjack, and slots. 18 To date, six states have legalized iGaming. 19 States like New Jersey, Connecticut, and 20 Pennsylvania, all, of course, which border New York, 21 have authorized iGaming, and results have shown 22 that iGaming success can come without 23 cannibalizing existing retail gaming operators or 24 the lottery, and certainly without experiencing the

hyperbolic doomsday scenarios that many opponents

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recklessly predict. 1 It is time to focus on how legalizing 2 iGaming can fund crucial state services in 3 New York. 4 5 As you will hear from Spectrum, their 6 projections show the legal iGaming market here in New York would generate 2.3 to 3.1 billion dollars 7 in GGR in year one, and 3.6 to 4.3 billion dollars 8 9 in GGR by year 5. 10 In our experience, the stigma and fear 11 associated with online gaming as both predatory and 12 addictive rely on wholly inaccurate ideas. 13 iGaming operators employ the same 14 technology and safeguards as mobile sports wagering, 15 including state-of-the-art age, identity, and 16 Know Your Customer verification; best available 17 geolocation services; antifraud and anti-money 18 laundering tools; innovative responsible gaming 19 resources; secure handling of data; and 20 cybersecurity and anti-hacking services. 21 Moreover, while certain legacy operators have 22 argued that the introduction of iGaming will take 23 away customers and profits from brick-and-mortar 24 casinos, we believe that nothing could be further 25 from the truth.

We have seen clear evidence in other states 1 2 that iGaming actually bolsters brick-and-mortar gaming business by allowing casino operators to 3 engage with loyal customers of their facilities and 4 attract new customers from different backgrounds and 5 6 demographics who have not previously been drawn to retail casinos. 7 8 In all states with legal iGaming, every 9 single one, brick-and-mortar casinos have continued 10 to thrive since the legalization of online casino 11 gaming. 12 For all these reasons, as well as the 13 critical importance of providing consumer 14 protections that are not found in the current 15 illegal online casino market, the time for New York 16 to regulate and legalize -- legalize and 17 regulate iGaming is now. To reiterate and summarize: 18 19 We respectfully request that the committee, 20 number one, rationalize the current sports-wagering tax and promotional allowance; 21 22 And, number two, legalize iGaming. 23 In closing, I want to restate DraftKings' 24 commitment to New York and our desire to invest 25 here.

102 We are prepared to continue to invest in this 1 market for the long term, but we can only do so if 2 the market is sustainable. 3 We urge the legislature to move swiftly so 4 that New York can realize the economic benefits and 5 6 New York's constituents can realize the safeguards, 7 protections, and quality of product. Thank you for your consideration. 8 9 SENATOR ADDABBO: Thank you, Mr. Robins. 10 I'm going to kick it off because Mr. Genetski 11 threw me under the bus, with my legislation. 12 So Senate Bill 1962, and the reduction of the 13 tax rate, increasing of the operators, a couple of 14 things on that piece of legislation. 15 One, it was a mere reintroduction of the 16 bills that I did last year, so obviously we 17 reintroduced it. 18 Secondly, and more importantly, the fiscal 19 implications of that bill is very interesting 20 because there's a TBD (to be determined). 21 In my opinion, that bill cannot move forward 22 unless we can show, as a state legislature, that any 23 change in the tax rate, number of operators, or 24 anything along those lines would not equate to a 25 benefit to New Yorkers and to our state, fiscally

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and in education.

There is a direct correlation between a reduction of the tax rate and a reduction in educational funds, which my good colleague to my right here, Mr. Tedisco, probably would not want as ranker of the Education Committee, nor would any one of us want.

We cannot go back to our constituency and say, we cannot -- we -- it's something that's going to reduce revenue as well as educational funds.

So that's what a budget process is for.

12 And that's why I say, we -- although we don't 13 have a budgetary hearing, we're going to utilize 14 this a little bit in those terms.

15 Somebody is going have to make a credible 16 argument that this is the path to go for our state 17 during this budget process. Any analysis, credible 18 analysis, will be evaluated.

But that's where we're at at this point.

20 So my question to both of you -- and my 21 questioning, at least initially, will be to both.

The 51 percent was no secret.

It was something that the previous administration spoke about, everybody on the planet knew about. There's no sunset, so you knew it was

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51 percent, going forward.

You negotiated it, you agreed to it, and now we have these numbers.

And there -- you know, there's no real -- in my opinion, there's no foundation to say, you know, these numbers are suffering at this point, in my opinion, so we need to change this.

It's a very hard argument to make.

9 Do you think you have enough -- and it's an 10 open-ended question, do you have enough credible 11 data to show, and forward at some point, to show 12 that a reduction of 51 percent, maybe increasing the 13 operators, we're not sure, but a reduction of 14 51 percent makes fiscal sense to this state and the 15 people of New York?

JASON ROBINS: Short answer is yes.

17 I think, you know, before we came here, and 18 certainly over the last year, we've run many models. 19 And, you know, I think this is predicated on our 20 future plans which we described to you today, and, 21 you know, some assumptions around what that would 22 mean for activity, you know, not growing in 23 New York State, shifting to the illegal market, 24 shifting into neighboring states, that have better 25 odds, better promotions, things like that.

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Happy to share that.

But, you know, effectively, you would have to assume that -- which is what we're doing, that the state would lose material revenue to the illegal market and neighboring states if they don't change the tax, because of some of the actions that operators would be forced to take to make the markets.

9 SENATOR ADDABBO: On that note, again, not 10 only to justify what you believe would be beneficial 11 to the state reducing the rate and increasing 12 possibly the operators, but credible data on the 13 illegal market, do you track activity of New Yorkers 14 using the illegal market, the total handle in the 15 illegal market, do have you that data to justify 16 your reduction of the tax rate?

JASON ROBINS: I can't say -- most people don't want to tell if you they're betting in the illegal market, so it's not incredibly reliable.

We have macro-level survey data showing how much activity existed before and how much is self-reported now, and it's gone down substantially.

But, you know, the reason I hesitate, when you say "credible," it's based on self-reported. And I think you have to take for a grain of salt,

anytime you're asking people about illegal activity, 1 how much you can really rely. 2 I think, in reality, it's actually much more 3 substantial. 4 5 I think people are less likely to say if they were playing something in the illegal market 6 7 beforehand, even if they'll say they're not now. So I think the amount that we've actually 8 9 siphoned from the illegal market is more substantial 10 than what we're seeing in self-reported surveys. 11 But even if you didn't believe that, I think 12 the numbers would justify lowering the tax rate. 13 CHRISTIAN GENETSKI: And, Chairman Addabbo, 14 if I may, just to your original question, I think we 15 acknowledge that, you know, instinctively, it feels 16 counterintuitive to say, we're going to lower the 17 state's tax rate, how is that not going to lower the state's tax revenues? 18 Right? We understand that. 19 20 It's pretty simple math. Right? 21 So if you -- you need to grow the market by 22 more than the percentage offset when you lower the 23 tax rate. 24 As Jason said, our teams have spent a lot of 25 time modeling this.

107 We believe -- if New York were to lower the 1 2 tax rate to something along the lines of Pennsylvania, which is the next highest tax rate in 3 the country, it doesn't put the operators 4 5 necessarily in a great position. We'll have our 6 lowest margins that we have in any market. But 7 New York is a critically important market for us. And our math, and, you know, the way sports 8 9 betting works, is the first five years, typically, 10 that's your investment period to grow the market, to get it to maturity. 11 12 I think it's important to remember that, you know, the operators in the state are really partners 13 14 in this endeavor. 15 The tax revenue comes straight from our gross 16 gaming revenue; so when we do better, the state does 17 better. We're confident that over that five-year 18 19 period, if you look across, as far as the state has 20 estimated out what its tax revenue will be from this 21 activity, that lowering the tax rate in line with 22 your proposal is going to produce more upside to the overall revenue that more than offsets the 23 difference in the tax rate itself. 24 25 So we do have conviction that this is the

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right path for the state.

Again, it's not -- it's not something that's going to put FanDuel in a place where New York is its most profitable state. New York will be its least profitable state in that scenario, in all likelihood. But it gives us enough to be able to invest; and, more importantly, the longer tail of operators, the ability to invest and compete with us.

10 And we're here, ironically enough, preaching 11 that we want added competition. Right? We think 12 that's good for users and it's good for growing the 13 New York market.

In this early period, these first five years, that's the critical time to get the market to its maturity.

SENATOR ADDABBO: Before I hand you over to my colleague, I'll ask your opinion about this.

19 Taking a glimpse at Bob Williams' 40-page 20 testimony --

21 It's online. I just took a glimpse at it, so 22 I didn't read it in detail.

23 -- but if there was a number out there, such
24 as, if we were to reduce the tax rate based on
25 estimates, and we would have to make up, roughly,

\$600 million in handle somewhere down the line, 1 would you consider that number a big number? 2 3 JASON ROBINS: I think that's very achievable. 4 I mean, the amount of growth -- Christian 5 6 referenced this in his testimony -- if you look at 7 some states, New Jersey included even after New York launched, is still growing in its fourth or 8 9 fifth year, I think now, at a faster clip than 10 New York. If you compound that -- the thing that 11 12 I think is challenging, and this is why I said 13 I think it might make good sense if you're worried 14 about a short-term thing, to authorize some more 15 operators so you collect the licensing fees, is it 16 could be in the very short-term, like the next 6 to 17 12 months, that it is not advisable in terms of just raw revenue if you don't include new license fees. 18 I'm not saying it would be, but it could be, 19 20 because it's hard to say how quickly the market will 21 adjust or readjust back to a different tax rate. 22 It is, in my mind, if you look at other 23 states, almost impossible to argue that, in, you 24 know, future years, that we wouldn't see significantly more handle in New York if we changed 25

the tax rate.

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2 And you can look at what's happening now, and 3 what is about to be -- or, you know, now about to be start of New York's second year, finally getting 4 5 year-over-year numbers, and it's just not growing in 6 the way that other states are growing, even some 7 states that are three, four, five years into and, you know, a farther path down the maturity curve. 8 9 CHRISTIAN GENETSKI: Yeah, Jason covered it. I think I would have the same answer. 10 11 SENATOR ADDABBO: Just, to me, \$600 million 12 seems like a lot of money. 13 So --14 JASON ROBINS: Well, it sounds like if we can 15 help create that data for you, that would help you 16 evaluate the perspective. 17 SENATOR ADDABBO: Exactly. Chairman Pretlow. 18 19 ASSEMBLYMAN PRETLOW: Thank you, Senator. 20 Any questions from -- Jeff? 21 ASSEMBLYMAN GALLAHAN: Please. 22 Thank you, Mr. Chairman. 23 Jason, in your testimony, I understand nobody in the room likes taxes, but they're a necessary 24 25 evil. We have to provide services.

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1	We all get sticker-shock when we get our	
2	paychecks and look at the stub every pay period.	
3	I get it.	
4	I'm a small-business man. My wife and I run	
5	a small business, and we're not friends of tax	
6	either, but it's a necessary evil, and I understand	
7	that.	
8	So you're saying that the downward the	
9	trend is going to be downward at a 51 percent tax	
10	rate.	
11	My question is: Spectrum is proclaiming, if	
12	we legalize iGaming, the market here in New York	
13	would generate 2.3 to 3.1 billion in GGR in	
14	year one, and 3.6 to 4.3 billion in GGR, five, which	
15	is significant growth.	
16	How do we get significant growth in iGaming	
17	at 51 percent tax rate and we don't on the other	
18	hand?	
19	JASON ROBINS: Well, I wouldn't necessarily	
20	advocate for a 51 percent tax rate in iGaming,	
21	either.	
22	But I think an important thing to understand	
23	is how the two products interplay.	
24	So the way that the majority of iGaming	
25	revenue is generated in every single market	

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1	where iGaming is legal today is through cross-sale
2	of people that are acquired on sports-wagering. And
3	so that's really what drives the iGaming revenue.
4	If you look at New Jersey, iGaming was
5	growing, growing, growing. Sports-wagering got
6	legalized, massive jump in iGaming rate.
7	Why?
8	Because all of these new players got acquired
9	under the platforms and were cross-sold
10	into iGaming.
11	So that is where the bulk of iGaming
12	revenue comes from.
13	Consequently, if we have a weaker
14	sports-wagering product, we're not able to advertise
15	it as much, we're not able to offer promotions, we
16	are going to generate less new-customer activity and
17	less existing-customer activity, on sports wagering,
18	which will harm iGaming.
19	So I think there is a direct impact
20	to iGaming, not that iGaming wouldn't. Of
21	course, if you legalize iGaming, it will generate
22	incremental revenue regardless of where you tax it
23	at and what happens with sports.
24	But there's a compounding effect with not
25	just the sports-wagering market potentially

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1	declining and missing revenue projections, but then	
2	underperformance of what could be an even	
3	larger iGaming market, because so many fewer	
4	sports-wagering customers will be coming onto the	
5	platforms and then being able to be cross-sold	
6	into iGaming games.	
7	ASSEMBLYMAN GALLAHAN: So help me understand	
8	this.	
9	You're saying that these numbers are accurate	
10	at 51 percent.	
11	Where would the numbers be, in your	
12	estimation, if the tax rate was lowered?	
13	Would it affect the iGaming numbers?	
14	Would they be even greater in growth than	
15	projected by Spectrum here?	
16	JASON ROBINS: I think a lower tax rate on	
17	iGaming would generate larger iGaming growth.	
18	I'm not sure I don't think 51 percent, you	
19	know, if you think about actually, I think this	
20	is a good time to explain.	
21	So one of the things we mentioned is	
22	effective tax rate, and I want to give you all an	
23	example of what I mean.	
24	Let's say somebody comes in and places a	
25	wager. And as part of that, since it's a new	

114 1 customer, we give them a matching free bet. So, you know, Sophie comes in, places a 2 \$100 bet. We give her a \$100 free bet. 3 She then, you know, goes and makes a \$200 --4 \$200 worth of wagers, and she loses. 5 6 We collected 100 in revenue, that's what we 7 got. We gave her 100, we collected 100. 8 9 The State recognizes 200 in revenue, so we 10 then get taxed at 51 percent. That's \$102. We just 11 paid \$102 on \$100 of revenue. 12 So I think these two things, when we talk 13 about tax rate, it really has to be thought of also 14 in conjunction with how you're treating the 15 promotions. 16 In the end, it's the effective tax rate on 17 the actual dollars we're receiving that affect then 18 how much money we have to redeploy in investment in 19 the state. 20 I know that, you know, that's not 21 necessarily -- the two things playing together makes 22 it a little more complicated, but, you know, I think 23 that's really how you have to think about it. 24 So if we did a 51 percent tax rate under the current setup, no, I don't think we could achieve 25

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1	those numbers.
2	I think that we would have to have a better
3	tax rate in order to achieve those numbers.
4	Could they be even better?
5	Possibly.
6	If you look at Michigan, Michigan generates
7	6 1/2 times as much iGaming revenue as
8	sports-wagering revenue.
9	Now, Michigan has a very low tax rate on
10	both, so that's helpful; but 6 1/2 times as much.
11	So I think Spectrum's numbers are probably in
12	the right ballpark if you have, you know, something
13	more in line with, you know, the highest tax rates
14	in the nation.
15	But I think if you lowered them, they could
16	potentially be much larger. And I think if you look
17	at some of the other states, you'll see that as
18	well.
19	I think New Jersey is another example where
20	they have a lower tax rate for both, and iGaming
21	revenue is substantially larger than sports-wagering
22	revenue.
23	ASSEMBLYMAN GALLAHAN: What is Michigan's
24	rate? Do you know off the top of your head?
25	JASON ROBINS: It's around like 20 percent,

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1	is it?	
2	CHRISTIAN GENETSKI: It's less.	
3	JASON ROBINS: Less? Like 18, maybe.	
4	CHRISTIAN GENETSKI: We can certainly get you	
5	the number.	
6	ASSEMBLYMAN GALLAHAN: Okay, one other	
7	question.	
8	Let's say we go through this budget process	
9	and nothing changes.	
10	Do you have a Plan B?	
11	Is there anything else that you have,	
12	anything else you can do, to improve your market?	
13	Do you have a Plan B?	
14	Do you have anything in mind that you can do	
15	to generate more gross profit?	
16	JASON ROBINS: Well, I think we would be	
17	forced to take the actions, you know, or some set of	
18	the actions, we described, by making the odds worse	
19	for consumers, having the promotions be non-existent	
20	or at least heavily dialed back, cutting	
21	relationships with teams and local marketing	
22	partners.	
23	You know, we would make nowhere near the	
24	total amount of revenue and profit that I think we	
25	could make in, you know, a more favorable setup, but	

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at least we would be able to have a sustainable 1 2 market. You know, in the end, I think that the way 3 I always think of it is, if we're maximizing our net 4 revenue and we're motivated to do that, then that's 5 6 going to generate the most long-term tax for the 7 state. And so the more closely that the state -- you 8 9 know, as Christian said, we consider the State 10 partners. We're sharing, you know, everything directly with you. 11 12 The consumer is obviously paying for the 13 business, but it's coming out of our revenue. 14 And the more that we can align what will 15 produce the most growth in revenue for us with what 16 will produce the -- you know, what the tax regime 17 would suggest we should do, the more we can align 18 those two things, the better the long-term growth 19 will be. 20 Right now it's not aligned. 21 Right now the incentives -- and it was really 22 a moment in time that this all happened. 23 I mean, I think it's great for New York, 24 generate a lot of money. 25 I just think it's just something that I think

118 people really need to understand, it's not going to 1 be sustainable. 2 3 It was a moment in time. We were in one of the biggest bull markets in history. 4 5 Sports-wagering operators were having money thrown 6 at them by public investors if they just went out 7 and had a great initial start in New York, which people were seeing as a litmus test for how you're 8 9 going to perform throughout the nation. 10 Since then, everybody has cut back. But 11 I think, as I said, we haven't taken the most 12 draconian actions. We haven't changed the odds for 13 New Yorkers yet. New Yorkers can still get the same 14 odds they can get if they drive into New Jersey or 15 Connecticut or Pennsylvania. 16 So we haven't taken some of the actions that 17 I think would be most harmful and really could set 18 back the market for years. 19 It might take a long time to reactivate some 20 of those customers if they choose to go back to the 21 illegal market. 22 So I think that we're still in a position 23 where New York can achieve its revenue projections, 24 and maybe even more so, in the coming years. But I don't think it's remotely possible that it will 25

happen under the current tax setup. 1 2 ASSEMBLYMAN GALLAHAN: One final question for 3 both you and Christian. As Chairman Addabbo explained earlier, 4 5 everybody on the planet knew that it was 51 percent when it was proposed. And being good business 6 7 people, I'm sure you had a business plan. And I'm wondering what your business plan 8 9 looked like at a 5-year and a 10-year situation, 10 knowing that it was 51 percent. 11 What were your projections for 5 years or 12 10 years? 13 What did your business plans reflect when you 14 first considered being part of this program? 15 JASON ROBINS: So for us, and I wonder and 16 curious if Christian and FanDuel had the same thing, 17 well, I'll just be totally transparent, we, day one, 18 said, there is a fork in the road that's going to 19 occur here, you know, Path A or Path B, depending on 20 what happens in the subsequent year or two with the 21 tax rate. 22 What we said is, it would be an absolute 23 shame, and we would certainly be kicking ourselves, 24 if you folks decide a year from now, after the 25 market launch, to lower the tax rate, and we had

assumed it was going to be 51 percent forever, we were more conservative than everyone else on customer acquisition and promotions, and we ended up not realizing, you know, the market share that we thought we could achieve.

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So we made a choice to say, look, we'll invest in a way that we know is unsustainable and we know is unprofitable in New York for the short term because, the consequences, if we do end up with a healthy, sustainable environment, of not having invested in those early days are so great. We'll take that chance.

But we understand that, at a point in time, the legislature says, "look, everything is looking good, we're not going to change anything," that we're going to have to alter our game plan.

17 That would include things like giving worse 18 odds to New Yorkers, having less promotions, having 19 less marketing, less deals with teams and local 20 media partners; other sorts of things.

21 And that would be the way that we would 22 approach the market.

And so we kind of had two models.
We had a model that said, here's what you do,
you know, starting after this legislative session if

121 the tax rate does not change, and here is what we 1 would do if it did; both what we are projecting to 2 3 achieve and, then, obviously, the associated taxes are significantly lower; and the one where we keep 4 the current environment. 5 But those will be the actions we would be 6 7 forced to take in order to, you know, have a sustainable, survivable business in the state. 8 9 CHRISTIAN GENETSKI: Yeah, the one thing 10 I would add is, it's correct that we knew the tax 11 rate at the time we were offered a license. But I do think it probably merits two minutes 12 13 to just remember how we got there. 14 Jason referenced a bit of this in his opening 15 testimony, but there was an RFP process. 16 Our two companies, along with two other 17 companies, were in one bid consortium that submitted There was a different bid consortium that 18 a bid. 19 represents the other five operators in the market. 20 Under our proposed tax structure, we were 21 committed to bid at 51 percent, and we did for a 22 market that only had four operators. 23 Had our bid been scored the top bid, the tax 24 rate, with an additional 5 operators, would have 25 been, I believe, 15 percent, perhaps 20 percent.

122 1 That was our view of more operators, lower tax rate. 2 If you shrink the number of operators, we accepted that 51 was the only permissible bid. 3 Our bid wasn't selected. 4 5 Our consortium now represents, roughly, 6 90 percent of the market share of New York. 7 The bid that catapulted us into a 51 percent tax rate for 9 operators represents less than 8 9 10 percent of the market share. 10 Those are just the facts, and no judgment one 11 way or the other. 12 So we were given the opportunity at the end 13 of this process, yes or no on the tax rate. 14 And for all the reasons Jason, you know, 15 stated earlier, we were not going to say no to the 16 New York market. It's our -- as I've said several times, it's 17 18 where New York is based, it's our home market. 19 And I think, from that moment, our approach 20 to New York was very similar to what Jason outlined 21 for DraftKings, in that, that there was talk even at 22 the time at the end of the RFP about the potential 23 to see how this tax rate worked with nine operators. 24 That wasn't one to have been contemplated, 25 there was a possibility it could be lower.

123 We felt others in the market would compete 1 2 out of the gate strong, and so we did. But as we look at our plans from here, 3 forward, as I laid out in my testimony, we 4 already -- we do have budget plans for 2023, and 5 those plans have us spending/investing 50 percent 6 7 less, like for like, in New York versus other 8 states. 9 New York is among our top market-share states, and it is, by orders of magnitude, our 10 11 biggest state. 12 So those two things, we should be spending 13 more here, not spending less. And it's just a 14 direct result of the fact that, you know, we are 15 going to be profitable in 2023. 16 And we can't get there, investing more money in New York with no return on that investment. 17 18 JASON ROBINS: And I'll add to that, this --19 that happened really quickly. 20 I mean, there was a very different bill that 21 this legislature had put up. 22 Of course, we heard Governor Cuomo make a 23 speech, advocating for a single-operator model with 24 50 percent tax. 25 So, you know, until the final bill was

124 1 published, we thought it was going to go one way or the other. 2 We thought the original bill, which was very 3 different, would be what passed; or Governor Cuomo 4 5 would get his way and it would be a single-operator, 6 50 percent market. 7 We didn't expect this. Then, all of a sudden, we're throw into an 8 9 RFP process, and there's game theory on what's the 10 other side going to bid. There's this mandatory 11 51 percent, whether we thought it made sense or not, 12 for 4 operators. 13 And we had very little time to try to get our 14 consortium together and align on a view point. 15 I think, since then, we've had more time to 16 do analysis and get more precise in what we would 17 have to do to make it work. All that said, of course we would rather be 18 19 in New York than not, even at 51 percent. 20 We're just going to have to have the worse 21 consumer-value proposition in the country to make that work. But we would still rather be here than 22 23 not, even at 51 percent. 24 I just hate to see the market underrealize 25 its potential; the State underrealize its tax

125 1 revenue potential; and New Yorkers have, by far, the worst value proposition in the nation, other than, 2 3 of course, if they want to go to a neighboring state or the illegal market. 4 That just doesn't make sense. 5 6 And I don't think it was at all what 7 initially people were contemplating. And I even know, you folks, you did a lot of 8 9 work, and this was not the bill you initially 10 proposed. This is sort of something that came 11 together through circumstance. And, you know, yes, we kind of -- it worked 12 13 out. 14 But I think the thought and logic that was 15 put behind the initial frameworks still holds; 16 nothing's changed. 17 And, you know, my fear is that, because of 18 the early success, that we're going to wait and see. 19 And by the time we see, it might be that some 20 of the loss in revenue and loss in customers back to 21 the illegal market might take a long time to 22 recover, even if we did make change, even if you all 23 did make changes at a later date. 24 ROBERT WILLIAMS: Thank you. 25 Thank you both for your answers and your

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1	testimony today; appreciate it.	
2	ASSEMBLYMAN PRETLOW: Angelo.	
3	ASSEMBLYMAN SANTABARBARA: Thank you for your	
4	testimony today.	
5	Just with regard to customers shifting to an	
6	illegal market or neighboring states, how difficult	
7	is it for a person to access another state's	
8	websites or apps?	
9	What steps would a New Yorker have to go	
10	through to even do that?	
11	JASON ROBINS: They just have to be there.	
12	It's the same app.	
13	So, literally, they just have to the way	
14	that geolocation technology works is, you set foot	
15	in another state, it knows you're there, and	
16	everything changes accordingly.	
17	ASSEMBLYMAN SANTABARBARA: But that's kind of	
18	difficult for most people in New York, I think, to	
19	have to drive across state lines.	
20	JASON ROBINS: Yeah, I think a lot of them	
21	will go back to the illegal market. I think that's	
22	what you'll see. I mean, that's where most many	
23	of these customers were betting beforehand.	
24	What we've been able to do is create a	
25	better-value proposition than the illegal market,	

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127 and that's why we're winning customers from there. 1 2 What we are going to be forced to do, if we 3 don't see a change, is create an inferior value 4 proposition. 5 And people -- and these are people that were 6 playing there before, they were comfortable with it. 7 Sure, all things being equal, would they prefer the protection of the legal market? 8 9 But they were clearly comfortable playing in the illegal market before. Some of them will say, 10 11 "I'm not going to pay a higher price, I'm not going 12 to take less promotions, " and they're going to go 13 back. 14 ASSEMBLYMAN SANTABARBARA: And back to the 15 chairman's point, you said you did have data on how 16 many people are gambling in the illegal market? 17 Is there --18 JASON ROBINS: I mean, there's data, but it's 19 self -- it's survey-reported. So it's -- you have 20 to kind of -- I mean, its order of magnitude, 21 probably not too far off. 22 But, you know, I think from a -- we can share 23 what we have, I think. 24 ASSEMBLYMAN SANTABARBARA: Yeah, if you can 25 share that with us, that would be helpful. I would

be interested in looking at that. 1 2 So from state to state, your -- the odds 3 change and the promotions change as well? JASON ROBINS: They can, yeah. 4 5 We do not currently vary odds by state because we don't have another state that's remotely 6 7 in this sort of, you know, setup, where we can't make money at the best odds that we offer. 8 9 We do offer different promotions by state, 10 though, based on taxes. 11 And as Christian noted, we've seen it with 12 all the operators here, including both DraftKings 13 and FanDuel, have significantly cut back on 14 promotions. But we still haven't fully cut back on 15 promotions in New York. But we have cut back quite 16 a bit. 17 ASSEMBLYMAN SANTABARBARA: So right now, in all the states you do operate, where does New York 18 rank as far as odds and promotions? 19 20 JASON ROBINS: Odds are the same as 21 everywhere. Promotions are comparable, but there's 22 some states that are better. 23 But, you know, this is today. 24 This is, we're here, hopefully, you know, 25 there's some changes.

1 If not, I think that gap gets much more 2 significant. 3 But we -- the reason, for example, I'll speak for DraftKings, we -- because we've discussed 4 5 this -- we said, like, hey, we can change the odds now, and turn this from an unsustainable market into 6 7 something that at least, you know, may not, long term, realize its potential, but will work for us. 8 9 And we said, we don't want to do that 10 because, once we do that, we're going to lose 11 customers back to the illegal market. 12 And let's say there is a change in tax rate, 13 it's going to be hard to get those customers back. 14 We're going to have to go do the same 15 promotions, the same advertising, that got them 16 there in the first place. So there's a cost to 17 that. So we'd rather take the cost of seeing how 18 19 this plays out and keeping those customers happy. 20 But once it gets to a point where, like, 21 yeah, this isn't going to -- then we would have to 22 adjust. 23 ASSEMBLYMAN SANTABARBARA: One other item. You mentioned some other states allow 24 25 deducting promotional items.

130 So like that's a tax deduction? 1 JASON ROBINS: Well, all it is, is it's not 2 3 taxing phantom revenue. Right now we're getting taxed on revenue that 4 we don't actually generate. It would be the 5 6 equivalent of, if you got a T-shirt -- a coupon for 7 a free T-shirt. You walked in the store, handed the coupon, got your T-shirt, and the store had to pay 8 sales tax on that. 9 10 That's basically what's happening now. 11 So the example I gave, where somebody bets 12 100 and we give a \$100 free bet, let's say they lose 13 that. We only gained \$100. We get taxed on \$200 of 14 revenue. 15 So we pay \$102 on \$100 of revenue. 16 ASSEMBLYMAN SANTABARBARA: Okay, and that's 17 where you're coming up with the 70 percent effective --18 19 JASON ROBINS: So if you -- that's an example 20 where we matched a bet. 21 If you take the -- so I know FanDuel is 22 publicly put out there that they reinvest about 23 30 percent, in promotions, of their gross revenue. 24 So if you take those numbers, then the 25 effective tax rate in New York is about 72 percent.

131 ASSEMBLYMAN SANTABARBARA: Okay. 1 You're at -- do you -- are you doing -- are 2 you operating out of Turning Stone and -- or just in 3 the state? 4 5 Okay. All right. Thank you. ASSEMBLYMAN PRETLOW: Carrie. 6 7 ASSEMBLYWOMAN WOERNER: Thank you. Thank you very much. This is fascinating. 8 9 So, Mr. Genetski, you had in your testimony 10 that your penetration rate in New York is about 11 7.4 percent, and you contrasted that to Louisiana 12 where it's 6.4 percent. 13 CHRISTIAN GENETSKI: I think the opposite. 14 Louisiana is 7.4. 15 ASSEMBLYWOMAN WOERNER: I'm sorry. Yes. 16 Sorry. 17 CHRISTIAN GENETSKI: I may have misspoken. 18 But, yeah. 19 ASSEMBLYWOMAN WOERNER: No, no, I did. 20 No, that is just your -- that's just FanDuel? 21 CHRISTIAN GENETSKI: Correct. We don't have 22 insight into our competitors' numbers. 23 ASSEMBLYWOMAN WOERNER: Right. Mr. Robins, do you have -- do you -- can you 24 25 give me the comparable data for DraftKings?

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1	JASON ROBINS: I don't have that at my	
2	fingertips, but I know that it is lower than other	
3	similarly tenured states, as the example that	
4	Christian gave. But we can get you the data.	
5	ASSEMBLYWOMAN WOERNER: Okay.	
6	And is it your sense and obviously you	
7	don't share customer lists but is it your sense	
8	that a FanDuel's FanDuel customer is also not a	
9	DraftKings' customer? Or is it typical that a	
10	consumer might have multiple platforms on their	
11	phone?	
12	JASON ROBINS: Oh, very typical.	
13	I mean, that's why the illegal market is so	
14	concerning.	
15	These people are going and they're looking at	
16	where the odds are, and, you know, they have all the	
17	apps on their phone. So including the illegal	
18	websites that they go to.	
19	So, you know, some don't. But the ones that	
20	are, you know, the majority of the revenue, the ones	
21	that are more into it, definitely odds-shop.	
22	ASSEMBLYWOMAN WOERNER: Okay.	
23	So it's possible that it's possible that	
24	the penetration rates that you have in New York are	
25	the same or similar to what FanDuel has?	

133 JASON ROBINS: It could be, yeah. 1 2 ASSEMBLYWOMAN WOERNER: So everybody is about 3 6.4 percent? JASON ROBINS: I wouldn't say everybody. 4 I think, you know, they're likely a little 5 6 higher than us because they have more share; 7 although, I think we're probably in a similar range on users. 8 9 I think most of the other operators are 10 significantly less. 11 ASSEMBLYWOMAN WOERNER: Okay. 12 So I did just a little back-of-the-envelope 13 calculation on things. Assuming that 6.4 percent is the -- is, you 14 15 know, basically, what the number of mobile gamers 16 are in the state, which might be a little bit 17 higher, a little bit low. But that puts us at about 932,000 adults 18 19 betting in New York State on mobile gaming. 20 So then looking at the data that we had from 21 Spectrum on what the handle per adult is, and using Mr. Addabbo's data on how much revenue we would lose 22 23 if we lowered the tax rate from 51 to 35 percent, being \$600 million we would have to make up, what 24 25 that says is that, you know, sort of based --

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1	pulling all those numbers together, we would need an	
2	additional 1,371,428 bettors in New York State,	
3	which would get us to a penetration rate of	
4	9.4 percent.	
5	So that's more than that's more than	
6	double the number of bettors that we have in	
7	New York State now.	
8	JASON ROBINS: Well, it wouldn't just be	
9	that.	
10	It could also be the existing bettors betting	
11	more and betting less on the illegal market.	
12	ASSEMBLYWOMAN WOERNER: So the handle per	
13	adult could go up.	
14	So but in any case, it's a pretty sizeable	
15	jump, whether it's increase in the handle, so people	
16	spending more of their money, betting; or unique	
17	bettors.	
18	So I guess my question is, like you were	
19	talking about the need to that you would be if	
20	we don't fix things, you're going to start ramping	
21	down your promotional investment, your	
22	market-development activities.	
23	I guess on the flip side of that, to get	
24	to get, you know, basically, more than double the	
25	current number participating in the market to make	
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up that \$600 million, are you prepared to 1 2 significantly increase your investment in developing the market to achieve that? 3 Because I think that's the -- you know, 4 that's sort of where the rubber is going to meet the 5 road. Right? If we lower the tax rate and you 6 7 don't do anything different than you're doing now, and we -- you know, that's not going to -- that's 8 9 not going to fix anything. 10 So, I mean, basically we're just going to 11 experience a less -- less of -- less tax revenue. 12 So I think this is a -- you know, my question 13 is: How would you go about -- I mean, I would 14 imagine it would take a substantial investment to 15 grow from 932,000 bettors to 1.37 million bettors. 16 That's a --17 CHRISTIAN GENETSKI: I'm happy to address that, so -- which I addressed it in my testimony, 18 19 but just didn't go into detail. 20 But, again, we're looking at 2023, about, 21 roughly, half investing in New York, what we invest, 22 line for line, in other states. 23 We're looking to normalize that against other 24 states. 25 Our projection is, we would acquire another

300,000 users in New York. That's just FanDuel. 1 2 Those users -- and then, also, we would be 3 reinvesting in the user base that we already have, which is what Jason said. Again, promotions, 4 5 bonuses. 6 We're very careful about doling out bonuses 7 and profit boosts and other incentives to keep people at a reasonable, sustainable, healthy level 8 9 of play over time. 10 Our long-term business depends on having a 11 large number of customers who enjoy using our 12 product, who come back to it regularly, who are playing in a healthy, sustainable way over a long 13 14 period of time. 15 This first five-year period is critical to 16 building up that user base, and familiarity and 17 loyalty with our app and our product experience, so 18 that they play for the next 20 years beyond that, 19 and are happy in that experience, and it's working 20 well. 21 If we don't build up that initial ramp, we're 22 sort of gotten to where we are, and it sort of 23 teeters. And then even those existing users say,

well, how come now, when I'm on kind of a losing

streak for two weeks, I don't get a profit boost, or

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1	I don't get a \$50 free bet. Or I don't get I'm	
2	used to those sorts of incentives. Where are those?	
3	And they happen to take a flight from Newark,	
4	and they fire up their app, and, low and behold,	
5	there are all those incentives that they used to	
6	experience in New York, and now they see them there.	
7	That's the danger.	
8	So I do to answer your question, I said	
9	earlier, this is counter our ask is	
10	counterintuitive. We have to acknowledge that.	
11	Right?	
12	But we are partnered with the State.	
13	We want the same outcome the State does.	
14	We want the State to make more tax revenue	
15	because that means that our business is growing.	
16	And we do believe that lowering the rate to	
17	increase investment, we do get there.	
18	I mean, the short answer to your question is,	
19	yes, we do believe we get there.	
20	JASON ROBINS: I mean sorry just to	
21	echo what Christian said, I mean, I think you	
22	mentioned you would invest 200 to 250 more	
23	million dollars more.	
24	So, same DraftKings' plan for New York	
25	currently in 2023 has been dramatically cut on	

things like marketing and promotions, and we have contemplated raising odds in the back half of the year, based on the outcomes here, and things like that.

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Our plan would completely change.

We would invest hundreds of millions of dollars in a better consumer-value proposition, marketing promotions, and other things in the state.

9 ASSEMBLYWOMAN WOERNER: So what is the -- so 10 you were spending lots of money at the outset to 11 develop this market, and you got to 932,000 12 consumers.

What gives you surety that there is, in fact, another million-plus adults living in New York who are going to become regular mobile sports wagerers?

JASON ROBINS: So we're in -- oh, sorry.

We're in 20 states now, and we have statesthat have several years of data.

We know what a state's year one to year two looks like from a penetration, you know, player standpoint; from a revenue and an increase in betting per players.

23 The first several years in every state we've 24 been in have ramped significantly.

We're not seeing that in New York. New York

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is not growing in that way.

We are still underpenetrated relative to where we are in more mature states.

So we have, you know, dozens of points that are almost, I guess, to almost 20 points of evidence now that we look at to determine that.

CHRISTIAN GENETSKI: I was going to say a similar answer.

9 We now, you know, it's a five-year-old 10 industry, mobile sports betting. So we're not --11 you know, we don't have years and years of data. 12 But what we can see already, because we have states 13 that started in 2018, that launched in '19, '20, 14 '21, '22, we can see the arc of that performance, 15 and there are differences.

16 New York -- New Yorkers appear to be more 17 enthusiastic sports bettors, which is great. That 18 raises the high-end potential on a like-for-like 19 basis versus other states.

20 But tracking on a per capita basis, adult 21 population, our numbers track pretty consistently 22 across the states.

Now, we may have a higher or lower market share in a given state, and that can affect the dynamic.

1 There may be 20-some operators in some states and 9 in others. That can affect the dynamic. 2 3 But, by and large, you see the same pattern 4 across these states, which is what gives us 5 confidence both ways in New York: What we have to do if we stay under the current regime versus what 6 7 we could do if we have one that looks a bit more like our other states. 8 9 JASON ROBINS: So New Jersey was the first state, post passed overturn, launched in 2018. 10 11 I would encourage you, look at -- they 12 published their numbers. You can look at almost five years of data now there, and you can see the 13 14 growth continues year after year after year. 15 And then compare that, we're just starting 16 now to get into some, you know, coming on the first 17 full year in New York, where we have some 18 year-over-year data, and compare that year two in 19 New Jersey to what you're seeing in the early 20 year-two data in New York, and it's very different. 21 ASSEMBLYWOMAN WOERNER: Thank you. 22 I have to say, color me sceptical. 23 And I only say that because I think there 24 is -- there will be a cap, sort of a natural cap, on 25 the number of people who will engage in mobile

	14:
1	wagering, just like there's a cap on how many people
2	are going to wager, period.
3	And it's a big to recover \$600 million is
4	a big jump.
5	And I am no fan of high tax rates, but
6	I think that there's I think this is a leap.
7	So I'm going to look forward to the analysis
8	that you're going to do, to show us how we can
9	how that's going to happen.
10	But color me sceptical.
11	CHRISTIAN GENETSKI: Completely understand.
12	I think the one thing is to assume that
13	New York will stay on a steady state at the current
14	rate.
15	It's really we think the one axis goes
16	down versus the other going up, which is obviously
17	going change that \$600 million.
18	JASON ROBINS: Yeah, it's 600 million versus
19	what it would have been; not 600 million versus
20	today.
21	And I think that is an important point
22	Christian is making, is our expectation is that
23	New York will start experiencing year-over-year
24	declines if operators begin to, you know, understand
25	that there isn't going to be a change in tax regime,

142 and start making the adjustments that we've all been 1 holding off on making. 2 ASSEMBLYWOMAN WOERNER: Thank you. 3 ASSEMBLYMAN PRETLOW: Well, thank you 4 5 gentlemen for your testimony. 6 I want to actually commend the two of -- the 7 two of you for the foresight that you had several years ago by basically buying ESPN with your name, 8 9 and instilling both DraftKings and FanDuel in the 10 minds of millions. And that is probably a testament to why you 11 12 have a 90 percent -- 80 percent, or around maybe 13 90 percent, of the market right now. 14 I found your testimony very interesting. 15 I just have one, I guess, complaint. 16 I think, Jason, you said that New York 17 cannibalized New Jersey. It's the other way around. 18 They were eating our lunch because they were our people. We just took them back. 19 20 JASON ROBINS: That is true. 21 CHRISTIAN GENETSKI: Recaptured. 22 ASSEMBLYMAN PRETLOW: We recaptured them. 23 Now, I'm a little confused about the 24 51 -- I mean, I know how the 51 percent works. 25 Would it be helpful to you if the incentives

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1	were not taxed?
2	JASON ROBINS: Yes.
3	ASSEMBLYMAN PRETLOW: And the rate remained
4	at 51 percent?
5	JASON ROBINS: So we look at effective tax
6	rate.
7	And I think, as Christian noted, the
8	projections that have been run, where we feel we can
9	do at least as well, if not better, for New York are
10	at an effective tax rate in the mid-30s.
11	So when I say "effective," both of those
12	things effectively change the tax rate that we pay.
13	So it really, it depends on what the
14	net-out is.
15	I think in order to really be able to achieve
16	the projections that you all want to achieve, we
17	would need some lowering of the headline rate and
18	some allowance for promotions.
19	Some states have chosen to only allow some
20	promotions to be excluded, which I think is, you
21	know, an in-between point that could work.
22	But in the end, we're going to look at, what,
23	you know, makes the market sustainable is, we take
24	in a dollar of net revenue, how much of that has to
25	go to tax? And then how much is left to reinvest

144 1 into marketing promotions and, you know, product, 2 and everything else, that we need to do. 3 ASSEMBLYMAN PRETLOW: So when you say "market," you are actually talking about incentives, 4 5 for the most part. 6 JASON ROBINS: And advertising. 7 ASSEMBLYMAN PRETLOW: Not brick-and-mortar, that infrastructure, basically giving individuals 8 9 money. 10 So if your investment is 300 million, and 11 that's not taxed, that's actually 51 percent of 12 300 million the State is losing that you would have 13 to make up to make the 51 percent tax rate on the 14 initial bid sustainable. Is that correct? 15 CHRISTIAN GENETSKI: Yeah, although it's 16 300 million we wouldn't investment. So it would -- it would be a zero from us not 17 18 investing it, or zero if it was all promotional 19 dollars. 20 And so the thought is, if you don't tax the 21 \$300 million investment, you're certainly taxing the 22 \$400 million, \$500 million, return. 23 JASON ROBINS: Yeah, so we're going to --24 this is aligning incentives. 25 We, in an environment where there's no active

disincentive to make that investment, we're going to invest whatever we think will maximize the gross proceeds, because that's what we're trying to do, that's what you are trying to do.

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Right now we're disincentivized to do that because we're getting taxed on, you know, coupons that we're giving out to people, basically. So, you know, there's less of an incentive to do it.

9 Christian is right, that it's really a 10 difference between very little, maybe even zero, 11 promotional dollars versus healthy amount which 12 I think will continue to support the growth of the 13 market.

ASSEMBLYMAN PRETLOW: Okay.

Now, you mentioned some draconian actions that may have to be taken to make your business sustainable in the state of New York. Right?

And -- well, I guess you both know that your market is very, I don't want to use the word flakey, but fickle.

And if you, DraftKings, change the odds on, say, you know, Giants plus 15 1/2, and everybody else is doing 15, you got everybody who was on your site is going to go over to Christian and go to MGM. So you have to do this in consort with each

146 other, and getting nine entities to all collude to 1 give the worse odds in New York wouldn't be really 2 beneficial. And that might get the AG involved or 3 something like that. 4 5 JASON ROBINS: Well, we wouldn't collude. 6 I think we'd --7 ASSEMBLYMAN PRETLOW: Well, you would have to, because if I risk in, and I'm offering, you 8 9 know, one odds and you're offering worse odds, 10 you're -- I mean, ask Caesars. They paid 11 \$300,000,000 to buy the market, and they did. They 12 don't have it now, you took it back, but they took 13 everyone's clients, and they had everybody that --14 in New York had a Caesars account. 15 You know, I have account for both of you 16 guys, you know, and I play one off against the 17 other. 18 Well, not too much in New York, because they 19 only do regular sports here. 20 But in New Jersey, where you have, you know, 21 MVP and that kind of stuff, you have different 22 numbers. 23 And sometimes the difference between the two 24 of you is substantial. 25 So again, you know, players that do

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participate in this do look at the odds.

So I think it would be difficult for you to, you as one entity and you as the other entity, change your odds because you'll not just lose them to the illegal market, there are eight other entities out there offering better odds than you if you make your odds worse.

So that is totally --

JASON ROBINS: Just, I mean -- I mean, there's a couple counterpoints -- or, I guess that is true, that we will lose share to the illegal market.

There are other countries in the world that have implemented changes to raise the tax rate, to the very opposite of what we're contemplating here.

16 Germany is an example, where they actually 17 regulated it and did it. Australia. In those 18 markets, all the operators offer worse odds.

So I think the market naturally adjusts.

I understand it's going to be a little iterative, so it wouldn't be like, day one, we would just wipe out the odds and make everything 20 percent more.

24 But as each operator, we're all looking at 25 each other's odds. We're all making sure that we're

1 that competitive. As Christian and FanDuel see, hey, others in 2 3 the market are starting to adjust up, they're going to do the same. Everybody is going to kind 4 of -- otherwise, it just doesn't work. 5 6 We have to. 7 I mean, there's no -- the other choice is just to lose money forever in the market, and 8 9 I don't think everyone is going to do that. 10 So I think it will have to happen, but it 11 will be more iterative because, you're right, we 12 can't directly collude. It will be people kind of 13 watching what each other are doing, and it will 14 happen over, you know, months, not necessarily all 15 at once. 16 ASSEMBLYMAN PRETLOW: Okay. 17 And I don't know if this is proprietary 18 information or not, but do -- since the two of you 19 are here -- DraftKings and FanDuel have a financial 20 interest in iGaming, other than the advertising 21 revenue that you get? Because if you go on your site, every second 22 23 and a half there's an iGaming app pop-up. 24 So it seems to be some kind of synergy 25 between this iGaming. And you both mentioned --

149 JASON ROBINS: We offer iGaming. 1 ASSEMBLYMAN PRETLOW: Oh, you do offer it? 2 JASON ROBINS: Yeah. 3 ASSEMBLYMAN PRETLOW: So as for yours --4 JASON ROBINS: If you go to New Jersey or 5 Connecticut or Pennsylvania you can try out our 6 7 products. We have free versions that you can try out in New York, you just can't play for real money. 8 But we do offer all of that: Slots, online 9 10 casino, games, all that stuff. 11 ASSEMBLYMAN PRETLOW: But there are -- and so 12 you can play for real money when your sites aren't 13 there? JASON ROBINS: If you -- sorry, what was the 14 15 question? 16 ASSEMBLYMAN PRETLOW: There are iGaming 17 offerings where you can play for real money on your 18 sites? JASON ROBINS: Yeah. 19 20 If you go to New Jersey or Pennsylvania or 21 Connecticut, we have iGaming, both of us do, in 22 those states directly through the app. You can 23 swipe up on DraftKings and a blackjack table appears 24 during --25 ASSEMBLYMAN PRETLOW: Yeah, I know.

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1	Okay, gentlemen. I thank you both for your
2	testimony.
3	Senator.
4	SENATOR ADDABBO: Yes, I want to thank you
5	both as well.
6	I do have a couple of really quick questions.
7	How many employees, how many people do you
8	employ, in New York?
9	CHRISTIAN GENETSKI: In our total
10	employees are about 3500.
11	SENATOR ADDABBO: In New York?
12	CHRISTIAN GENETSKI: About a third of those
13	are in New York. New York is our headquarters.
14	JASON ROBINS: We have 150 people in
15	New York.
16	SENATOR ADDABBO: Okay.
17	You had mentioned the promotional.
18	Any information on that in terms of us
19	considering, as we again discussed, on the cusp of
20	the budget negotiations that are about to begin, any
21	information on that would be most helpful.
22	In terms of iGaming, do you think the black
23	market because you mentioned black market for
24	mobile, the illegal market do you think the
25	illegal market for iGaming is as robust or more so

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1 than normal? 2 JASON ROBINS: So exactly the same thing that we do in states like New Jersey and Connecticut, 3 where there is just like a little casino link in the 4 5 sports-wagering app, that exists in the illegal 6 market on virtually every illegal online sportsbook. 7 I think because sports is a more social thing, people talk about it more, and it's kind of a 8 more known thing that people are betting on illegal 9 10 offshore sites. 11 But almost all of them have online casinos, 12 so it's kind of the same dynamic. 13 I just think it's less of a social thing, so 14 people don't discuss as much with their friends, 15 people are talking about bets they're making, and 16 things; so it's kind of less known. But it's, 17 virtually, the same experience that you can get in 18 the legal market. 19 SENATOR ADDABBO: I know the topic here today 20 is mobile sports betting, where we are a year from 21 now. 22 But this iGaming thing I've heard of, and 23 I think it's going to be big in New York one day. 24 We will have, the committees will have, a 25 roundtable discussion on this issue about iGaming in

152 New York, somewhere in the very near future. 1 So it's certainly a topic for a different 2 day, but I do look forward to that conversation. 3 In terms of, again, we know the tax rate is 4 an issue. We should take a look at any information 5 or analysis given to us. 6 7 We know promotional play is an issue. But my friend Gary, some [indiscernible] 8 9 brought up an issue about betting in other states. 10 Jersey. 11 Jersey allows betting on MVP's, Rookie of the 12 Year awards. What if New York was to do that? 13 14 JASON ROBINS: I think it would be great if 15 New York were to allow some additional types of 16 bets. 17 SENATOR ADDABBO: Any estimation on what kind 18 of revenue? 19 JASON ROBINS: I mean, I think the hard part 20 is that, if we layer that into, you know, an 21 unsustainable tax setup, nothing else kind of 22 matters. Right? 23 I mean, it makes it so that, you know, we're 24 not going to invest in promoting those new offerings 25 and trying to get more customers interested in them.

So it's hard to really predict that there 1 2 will be any positive benefit if we don't couple that 3 with a change that allows us to, you know, market and then, you know, show our customers good odds and 4 those sorts of things. 5 6 CHRISTIAN GENETSKI: I do think the one thing 7 that's advantageous about those markets is, yes, they drive handle, more things to bet on will drive 8 9 higher handle; but there are also great 10 customer-engagement tools. A lot are those are 11 futures bet, long-term bets. It keeps people 12 active. They want to go back and remember how are 13 things farring as we get closer to the draft or we 14 get closer to the MVP award. 15 Those sorts of bets that are outside of the 16 immediate game, we find really drive customer 17 interest. They attract new users. Those may be the 18 first markets some users want to place a wager on. 19 And then they're in the app, and, again, you know, 20 you grow the market through that. 21 So we certainly would favor the expansion of

22 those.
23 SENATOR ADDABBO: Thank you.
24 Senator Helming, please.
25 SENATOR HELMING: Thank you, Senator Addabbo.

154 Thank you, gentlemen, for your testimony. 1 I'm going to apologize right off the bat 2 because I walked in at the very end it. 3 Somebody may have already asked the question 4 I have, or maybe you addressed it in your 5 presentations, or maybe it doesn't even apply to 6 7 you. But, again, as I stated when I introduced 8 9 myself, within my district I have a racino and a 10 casino. 11 And I'm just wondering about, has there been 12 any discussion or talk or data presented on mobile 13 sports betting, any impact it's had on these brick-and-mortar facilities? 14 15 And since my colleague brought up iGaming, of 16 course, I'm sure you have done studies to show how 17 that may or may not impact these brick-and-mortar 18 existing facilities that are so important in our 19 communities. 20 CHRISTIAN GENETSKI: Yep, sure, I'll take the 21 first shot, and Jason can add in if he has more 22 information. 23 First I would say, on the retail 24 sports-betting side, we're partnered with 25 Tioga Downs. We have a fabulous sportsbook there.

It was opened before mobile launched, and it's 1 continued since mobile has launched. 2 And Executive Director Williams actually 3 addressed this pretty well in his -- in response to 4 5 a question. 6 Sports betting and retail facilities, about 7 the same things that all of us do when we want to go be around other people and experience things 8 9 together. 10 It's a fun place to be where two-thirds of 11 the book is routing on one outcome on the big game 12 on the TV and one-third is routing on the other. 13 It's kind of a raucous, fun experience, and that's 14 something that people like to do. 15 The truth of the matter, of course, is we all 16 spend, regrettably, more time on our couch than we 17 do in communal settings, you know, with our friends. So mobile, obviously, there's just a much 18 19 more, you know, availability and capacity. 20 But what we do at Tioga is we -- we know who 21 all of our mobile users are who are in 25- to 22 50-mile radius of Tioga, and so we target special 23 promotions for them, to try to ask them to come in 24 to Tioga Downs. 25 Obviously, our partner at Tioga wants them in

156 1 the building because there are lots of things they 2 can do. 3 They can go have a nice steak dinner. They can sit down at a table. 4 And so we work with our partner to use the 5 retail sportsbook as a draw for more foot traffic to 6 7 the casino in a way that helps their overall casino business. 8 9 Mobile sports betting doesn't really have an 10 impact on how our retail sportsbook gives uplift to 11 the casino. 12 On the pure iGaming side, there have been a number of studies done. 13 14 I think there was -- again, there was an 15 intuition in the land-based casino community for 16 awhile, that it has to be -- it has to be a 17 cannibalization if we launch iGaming. 18 We now have the data. We have New Jersey, we have Pennsylvania, we have Michigan, and the data 19 20 just says the answer to that is unequivocally no. 21 That it's attracting a different kind of 22 consumer to casinos that would never come before, 23 the sort of "reward member loyalty" loop between 24 online and land-based gets new customers into the 25 casino.

157 And the existing customers who like to go to 1 the casino, they're not going every day. And it 2 3 gives them a time to -- a method to keep a persistent relationship with that property for the 4 next time that they come back and visit. 5 So I think you see all the land-based 6 7 operators now are huge proponents of iGaming, for the most part, because they've seen that it's just 8 an additive to their business. 9 10 SENATOR HELMING: Does that include the 11 racinos? 12 Are they proponents of -- I mean, I get the 13 relationship between mobile sports betting and your 14 casino partners. 15 But what about the racinos in New York State, 16 how are they impacted? CHRISTIAN GENETSKI: I don't want to speak, 17 you know, on behalf of any of the racinos, 18 19 certainly. 20 But I think that to be able to participate in 21 the revenue streams, I think is the critical issue 22 for all of those stakeholders. 23 And so, you know, we understand that. 24 SENATOR HELMING: Thank you. 25 JASON ROBINS: May I just to add to what

1	Christian said?
2	I think so, first, I think it's very
3	important, there is data out there on this. So we
4	don't have to guess; we know.
5	And the data unequivocally shows that
6	brick-and-mortar casinos, lotteries, all other, you
7	know, forms, that fearfulness about lost revenue
8	didn't happen. In fact, they grew, they went the
9	other way.
10	The way I would explain this is, you're
11	bringing more people into the market.
12	There's marketing, there's other things, that
13	come with the legalization.
14	More people are able to access it because
15	it's more convenient.
16	So you're just bringing more people into the
17	market. That lifts everything.
18	Over time, will there be some you know,
19	maybe?
20	But it should still be on a larger basis
21	because you, fundamentally, grew the market.
22	We saw a similar thing in mix of online when
23	mobile sports wagering launched in New Jersey.
24	So, similarly, a lot of people, when mobile
25	sports wagering launched in New Jersey, said, oh

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159 this iGaming revenue, its brick-and-mortar casinos, 1 is that all going to go down? because, you know, the 2 money has to come from somewhere. 3 Everything jumped. 4 Why? Because all these new people came into 5 6 the market. 7 So I think that's really the dynamic that generally occurs. 8 9 And, you know, there's casinos that argue 10 against it. I think that -- and we've seen them, 11 some racinos, some casinos. 12 Generally, the way -- because I've talked to 13 many of them. I said, look, you know the data 14 doesn't show any harm to you. 15 And the answer I usually get back is, yeah, 16 but there's no upside for me. 17 So this is the participation [indiscernible]. Why would I, if I have no ability to 18 19 participate, do anything that even remotely risks my 20 revenue? 21 I'm, like, it will grow your revenue. 22 But they just don't think that way. 23 So I think the key is, as long as there's a 24 path to participation, this should, you know, be 25 something that most get behind.

160 But the data will show that even if there 1 isn't, everyone benefits from it. 2 SENATOR HELMING: Thank you. 3 SENATOR ADDABBO: Thank you, Senator. 4 Gentlemen, thank you very much. I do 5 6 appreciate your time, and obviously you're efforts here in the state. 7 We look forward to working with you, 8 9 certainly during the budget process. 10 JASON ROBINS: We really appreciate it. 11 CHRISTIAN GENETSKI: And thank you for 12 everything. We appreciate it. You've been 13 pioneers, and we recognize that. SENATOR ADDABBO: Thank you, gentlemen. 14 Have 15 a good day. 16 Our next panel, Panel 3: 17 Howard Glaser, global head of government affairs, Light & Wonder; 18 19 David Isaacson, senior vice president of 20 Spectrum Gaming; 21 Michael Pollock, managing director of 22 Spectrum Gaming. 23 Gentlemen, good afternoon, and thank you. Please. 24 25 MICHAEL POLLOCK: I will start.

Chair Addabbo, Chair Pretlow, members of the committee and staff, we at the Spectrum group of companies thank you for the privilege of being asked to provide testimony today.

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Spectrum has been examining the potential opportunities and challenges on all forms of digital gaming for more than two decades, meaning that our analysis preceded any actual authorization of digital gaming, any form, because we recognized early on that the Internet itself represented a permanent change in how individuals conduct their lives, and how businesses, large and small, would operate in what is clearly an entirely new world.

Also, we recognize that all industries, most notably consumer-facing industries, including casinos and lotteries, have to adapt their business models to leverage this new technology to develop an omnichannel strategy of reaching consumers, and hopefully new consumers, and turning them into customers.

Now -- and this was referenced earlier, and by questions and by speakers, while land-based casinos, which remain the flagship vertical in all of gaming, were initially sceptical of online wagering and fearful that it would cannibalize

on-site wagering, the entire casino industry, the entire gaming industry, now fully recognizes that their existing customer base was not getting any younger. And digital gaming in all forms represented an opportunity to capture a younger demographic.

And, two, is that adults will always enjoy games of chance; but more important, adults will always enjoy spending time and money in social settings.

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11 So the gaming industry, by virtue of its 12 experience and its proven business model, is best 13 positioned to capture the opportunities offered by 14 digital commerce and gaming.

Now, the experience of digital gaming in recent years, in multiple states, has affirmed our initial projections.

We note that, on average, digital sports
bettors and iGaming players are materially younger
by decades than traditional casino players.

And, also, that online and mobile wagering -and this question has been asked -- and our view is, it is has not cannibalized land-based wagering. Quite the opposite.

As expected and projected, online and mobile

wagering has created an omnichannel marketing 1 opportunity to reach adults who previously had 2 little to no interest in visiting casinos. 3 Those findings have led to a set of 4 5 principles that can help guide lawmakers in New York 6 as you consider any revision to gaming policy, and 7 those principles include: One: When looking at tax rates, do not 8 9 simply multiply the proposed tax rate by the 10 expected revenue and assume that the resulting 11 numbers will constitute the full fiscal impact; 12 rather, examine how your gaming policy might either 13 encourage or potentially discourage investment, 14 capital investment and other forms of investment, in 15 gaming properties and other facilities in the state. 16 Then project how that change in investment 17 will potentially affect employment, construction, 18 purchases of goods and services, that, in turn, 19 would affect multiple fiscal streams, including 20 sales tax, income tax, and many other tax streams. 21 That exercise gets you to a different number, 22 but it's a number that can help ensure 23 better-informed policy decisions. 24 Now, a new term is presently entering the 25 economic lexicon. It's called "the experience

economy." And it will be dominated by private entities that are best positioned to meet the demands of consumers for more and better social experiences.

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Now, the gaming industry is well-positioned to be a major participant in this experience economy. And not surprisingly, some gaming markets are already showing that gaming could account for less than half the revenue generated by that industry.

11 That trend can only be expected to continue, 12 and whether states can fully participate in this 13 experience economy, will depend, to a great degree, 14 on the tax policies that you as legislators develop 15 that they can pursue.

16 I just -- before I close my comments and turn 17 over to Senior Vice President David Isaacson, I want to acknowledge comments made by Chair Addabbo right 18 at the very beginning of this hearing, within the 19 20 first few minutes of this hearing, where you noted 21 that legislators do not have the luxury of just 22 simply passing a bill and sitting back and waiting 23 for the results to come in.

And that it's important to note that change is a constant in gaming. There's going to be

continued technological changes, political changes, 1 demographic changes, and other changes that you as 2 legislators, and this would apply to any 3 legislature, have to monitor and respond to. 4 It's going to be a constant process, and 5 I will close with that: That change is going to be 6 7 a constant. And with that, I will turn it over to 8 9 Spectrum Gaming Capital Senior Vice President 10 David Isaacson. 11 DAVID ISAACSON: Thank you, Michael. 12 Good afternoon. 13 And thank you to Chair Addabbo and Chair Pretlow and fellow committee members for 14 15 having me here today. 16 I'm here to present some analytical insight 17 and some of the specific trends that we're seeing in the digital sports-wagering market in New York, and 18 also relative to other states. 19 20 And then after that I'll share a few insights 21 on our estimates for iGaming in New York. 22 Some of this will be repeated, forgive me, 23 but for context, I'm going to just go right into it. 24 New York just completed its full year of 25 digital wagering, starting in January of 2022, and

generated 1.35 billion of GGR from digital only. 1 This exceeded our projections in our New York 2 report submitted in January of 2021, by 23 percent. 3 On a per capita basis, and in terms of total 4 wagering volume, New York is the largest 5 6 sports-wagering market in the country as compared to 7 all other states with legal wagering. This comes as no surprise to us, given the 8 9 size of New York's adult population, the presence of 10 teams from all the major sports locally, and its 11 high-income demographic. 12 New York is clearly an important market for 13 sports-wagering operators and their long-term 14 business prospects. 15 However, among competitive markets, 16 New York's 51 percent gaming tax rate is highest, 17 and is more comparable to monopoly markets that have 18 only one operator and where competition is more 19 restricted. 20 Under the current gaming tax rate, with 21 nine operators competing for market share, we 22 believe it will always be a challenge for operators 23 to generate a meaningful profit in this market. 24 Although the sample size is small, at only 25 12 months, we're seeing some important trends that

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1	suggest the New York market is somewhat anomalous as	
2	compared to other competitive markets, that we	
3	wanted to highlight for you today.	
4	New York started off very strong, generating	
5	about \$1250 of wagering handle per adult during its	
6	first three months, January to March of 2022.	
7	That number is an annualized number.	
8	And over the remaining nine months, we are	
9	seeing that trend decline to \$1,030. So it's a	
10	decline of 21 percent.	
11	We do not see we are not seeing similar	
12	declines in other competitive markets, in other	
13	markets which have between two and four years of	
14	data.	
15	We're seeing multi-year increases of wagering	
16	volume or handle, and, in turn, gross gaming	
17	revenue, as these markets ramp up.	
18	We compared the percent distribution of	
19	wagering volume by quarter during the first calender	
20	year of sports wagering in New York it obviously	
21	started in January, so it's a good it is a	
22	calender year with the calender year of other	
23	competitive markets, like New Jersey, Pennsylvania,	
24	Indiana, Illinois, Iowa, and Michigan.	
25	In Q1, these other states generated between	

168 20 and 24 percent of total wagering volume for that 1 year, followed by a softer Q2 and Q3 when the sports 2 3 calender is lighter. So, of course, wagering volume is going to be lower in those quarters. 4 But in Q4, these same markets generated 5 between 35 and 49 percent of wagering volume during 6 7 their first calender year. So a big, big jump in Q4. 8 9 The big increase in Q4 kind of leads into 10 that second year ramp-up and produces a very -- a 11 year-over-year growth in both handle and GGR in that 12 second year in these other states. 13 In New York, we're observing something somewhat different and anomalous. 14 15 Q1 generated 30 percent of the wagering 16 volume or handle. 17 Q2 and Q3, 23 percent and 18 percent, 18 respectively, as expected it was going to be softer. 19 But Q4, which is somewhat alarming to us, 20 generated only 29 percent of that total wagering 21 volume. 22 So Q4 lower than Q1. 23 Those are the two big quarters for 24 sports-wagering. 25 We believe this is happening because

operators are pulling back on promotional spend in 1 this market. They're more focused on their bottom 2 line relative to the promotional blitz that we 3 experienced in Q1. 4 We expect that under the current tax 5 6 structure, operators will continue to limit 7 promotional spending. So in year two it is possible 8 that the New York market could actually decline in 9 terms of overall wagering volume, putting the 10 state's tax revenue at risk. 11 Other insights we wanted to highlight: 12 Market share is concentrated in just about 13 all the competitive markets. 14 But in New York it is more concentrated than 15 others, with the top four operators generating 16 94 percent of handle and about 96 percent of gross 17 gaming revenue. 18 In comparative markets, those other 19 competitive markets that I highlighted, 20 the percentage is closer to 80 to 85 percent. 21 There is an inverse relationship between tax 22 rate and handle. 23 A higher taxer rate will -- tends to burden 24 wagering volume, a lower tax rate will enhance 25 wagering volume, over the long term.

170 This is a trend that we are seeing in other 1 2 states. It will be highlighted in the report that 3 will be shared with you. And there is a very strong correlation 4 between promotional spend and overall wagering 5 6 volume. 7 In that report, which will be shared with you, in Pennsylvania, the gaming commission there 8 9 releases data on promotional spend by operator. 10 And we observe a very strong correlation between 11 promotional spend and overall wagering volume or 12 handle, such that, when promoters, in one year they 13 spend X and in the second year they spend Y, which 14 is either higher or lower than the prior year, 15 overall wagering volume and handle will be higher or 16 lower in concert with that promotional spend. 17 To conclude: 18 New York had a very strong year in terms of 19 handle and GGR for sports-wagering. 20 And there are warning signs that year two 21 could be a down-year for this market. 22 With nine total operators, but only four 23 generating meaningful business volumes, there could 24 be diminishing interest in this market, making it 25 look more and more like a monopoly, or a duopoly,

1	market.
2	Now to iGaming, just a few insights, and it
3	has been referenced earlier, but Spectrum recently
4	updated our estimates for iGaming in New York. And
5	we project the market could generate between
6	2.3 billion and 3.1 billion of gross gaming revenue
7	in year one, increasing to about 4 billion in year
8	five.
9	For context, New Jersey generated
10	1.66 billion of GGR from Internet gaming in 2022.
11	That's after nine years of operations.
12	Pennsylvania, with about 10 million adults,
13	generated 1.4 billion after about 4 years.
14	And, Michigan, with about 6 million adults,
15	is generating 1.6 billion of gross gaming revenue
16	after two years of operations.
17	So we feel very good about our estimates that
18	New York will obviously be a very large market.
19	15 million adults, the math works out to very big
20	numbers.
21	And that concludes my comments.
22	Thank you.
23	HOWARD GLASER: Good afternoon. I think
24	we've slipped over into the afternoon at this point.
25	Thank you, Chairman Addabbo and

Chairman Pretlow for having me. 1 My name is Howard Glaser. I'm here on behalf 2 of Light & Wonder. You may know that company better 3 by its former name of Scientific Games. 4 We're a leader in global gaming content and 5 6 technology. We operate in 50 countries on 7 5 continents, including here in New York. We are a major provider of gaming services 8 9 and equipment to every casino, every racino, every 10 tribal gaming operation, in the state. 11 We also work directly for the State. 12 Our video lottery games, through the VLT 13 program, last year produced \$575 million of revenue 14 through our games alone last year. 15 Cumulatively, since the beginning of that 16 program, and we've been with it since the beginning, 17 almost \$7 billion of revenue through the VLT 18 program. 19 So we're very committed to New York, and we 20 appreciate our partnership and our invitation today. 21 So let me just say, first of all, 22 congratulations. 23 Congratulations. 24 Thanks to your efforts, New York's launch of 25 sports betting in 2022, as you have heard, and you

know, is, by any revenue measure, the most 1 successful launch of sports betting in the 2 3 United States, and I think also likely on the 4 planet. 5 So, you know, it's a pretty high accolade. 6 The numbers are astonishing. That's a credit 7 to the work of this committee, to Rob Williams in the Gaming Commission itself, the members of the 8 9 industry, and, really, the enthusiasm of the players 10 for sports betting. They really embraced the 11 product. 12 I want to say, though, as successful as 13 New York has been with the launch of sports betting, 14 it is worth pointing out that there is one gaming 15 initiative that's performing better, and you've 16 heard a little bit about it here today. 17 Almost every state surrounding New York has 18 added or paired Internet online gaming -- I'll call it "iGaming" for this point -- to its sports-betting 19 20 program. 21 It's in Pennsylvania today, it's in 22 New Jersey, it's in Connecticut, don't forget to 23 look northwest to Ontario as well, and a little 24 further afield in Michigan, as well as in 25 West Virginia, you can play online casino games as

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1	well as sports betting.	
2	And in all of these states, those states have	
3	found, that while sports betting is a good	
4	appetizer, iGaming has proven to be the main course	
5	as far as revenue generation is concerned.	
6	So there's a wealth of data in our written	
7	report that I provided to the committee.	
8	I'm just going to focus on three points in	
9	that data.	
10	First off, tax revenue from iGaming far	
11	outpaces that of sports betting.	
12	There are six states, I think was mentioned	
13	earlier, that currently have iGaming. Most of them	
14	are on New York's borders.	
15	Together, in 2021, last year we had full	
16	data, those six states generated almost two times	
17	the tax revenue of the 30 states with sports	
18	betting.	
19	Just think about that for a second.	
20	30 states with sports betting produced half	
21	the revenue of 6 states with iGaming, gives you some	
22	sense of the revenue generation power of sports	
23	betting of iGaming.	
24	So what might that mean for New York if	
25	New York were to adopt, like the states around it,	

an iGaming program to add to sports betting? 1 Well, if the state only performed at the 2 3 average of what New Jersey does -- I think they probably would perform better -- but only at the 4 average of New Jersey and Pennsylvania and all the 5 other states I mentioned, that would be over 6 7 \$2 billion in gross gaming revenue annually. Those are numbers from a separate study from 8 9 the one that Spectrum just mentioned, and they are 10 remarkably consistent. So it shows you that we have 11 some data points that seem to be very credible. 12 Hypothetically, a hypothetical tax rate of 13 20 percent on \$2 billion, you know, you're over 14 \$400 million in annual revenue. 15 That tax rate, of course, is a prerogative 16 here, but just to give you a sense of what that 17 would look like, a 30 percent tax rate in the first year would be \$640 million. 18 19 Like sports betting, it's a fast ramp-up. 20 Those are first-year numbers. 21 If you look at a mature market, you see some

of the estimates for a mature market from Spectrum today, a midrange of 3 1/2 or so billion dollars in gross gaming revenue. At a 20 percent tax rate, that's \$700 million.

176 A higher tax rate could be over a billion 1 dollars, and much more modest tax rates than you 2 have for sports betting today. 3 So, you know, that's hundreds of millions of 4 dollars in annual tax revenue, potentially, for the 5 6 state, and it's something that we know it has come 7 up in this conversation before. I want to mention one other thing that comes 8 9 up in the conversation, and you heard the question 10 here today a couple of times. 11 You have big investments in brick-and-mortar 12 casinos. You have racinos. You have tribal casinos 13 as well. 14 Doesn't iGaming hurt or impact in a negative 15 way what you already have in a brick-and-mortar? 16 I get it instinctively. 17 You know, you have Amazon is often seen as 18 pushing out the small guys. You heard Rob Williams earlier said, I don't 19 20 go to the supermarket anymore. You know, I go and 21 order online. 22 So I understand the point, but iGaming couldn't be more different on the facts. 23 24 In every instance that we know of, iGaming 25 has driven additional revenue growth and job growth

177 at land-based casinos. That's the experience of 1 2 every state. 3 In New Jersey, in Pennsylvania, and in Michigan, so far, we've seen significant growth of 4 all three casino land-based operations as they have 5 6 introduced iGaming. 7 And, in fact, together, those markets in 2022, just from those three states, grew 51 percent 8 9 in total. It's growth you can hardly find anywhere 10 else. 11 New Jersey released numbers last week that 12 make the point. 13 You know, Jersey went through a terrible time 14 with Atlantic City. They lost 50 percent of their 15 income in Atlantic City back in the bad-old days. 16 Around the time they introduced the early 17 versions of iGaming was 2016. That is when they began to see growth and rebound for the first time. 18 19 And last year, with tremendous growth of 20 iGaming in New Jersey, the Atlantic City casinos 21 grew 9 percent just last year alone. 22 So you see this parallel growth as you 23 introduce iGaming. 24 You not only have no negative effect on 25 land-based gaming, you see a positive effect.

1 Why is that? I think Jason or Christopher mentioned it 2 3 earlier, the market experience suggests that, by expanding the customer base when you add a digital 4 channel, it adds new customers. They're looking for 5 that other experience to the land-based side as 6 7 well. Remember this important point: 8 9 Land-based casinos are not competing with an 10 Internet-based iGaming. It is the same license. 11 It's just an extension of a channel they currently 12 have, they build their customer base that way. 13 And that's why the land-based casino industry 14 is broadly in favor of adding the online digital 15 channel to their portfolio of products, which is a 16 difference from where it was a number of years ago. 17 Last thing I'll say, just for 30 seconds: Illegal iGaming has been referred to here. 18 19 It is happening in the state today, except 20 without capturing tax revenue and without consumer 21 protections. 22 If you take your phone out right now during 23 this hearing, during my testimony if you like, you 24 can play any casino game that you want. 25 You will be playing with an offshore

operator. Your money could be unknowingly used for 1 money laundering. We've seen it used for terrorist 2 financing, and for fraud. 3 The AGA (American Gaming Association) 4 released a report just I think last month, and they 5 created some estimates which are hard to get of what 6 7 the iGaming market size would be because of the self-reporting. 8 9 But based on that, the estimate that we 10 extrapolate from that data is about a billion 11 dollars reported a year, annually, right now in 12 Internet gaming. 13 That is money that New York is giving away, 14 tax revenue, to illegal operators on while opening 15 consumers to risks. 16 So it's one thing to consider as you think 17 about this broader environment. 18 To sum up: 19 The gaming industry has a simple message on 20 iGaming, I don't know that you hear this from every 21 industry: 22 Regulate us. 23 Tax us. 24 Protect consumers. 25 The states that do this, they see healthy

1 brick-and-mortar casinos, they see dramatic 2 tax-revenue growth, and a secure online environment 3 for consumers. Thank you. 4 5 ASSEMBLYMAN PRETLOW: Thank you, gentlemen. 6 Any questions? 7 You guys are very concise. I don't have any questions. 8 9 A few comments. 10 One of you mentioned that the tax rate 11 affects handle. That's an indirect effect referring 12 to handle being boosted by money being put in by the 13 operators, not necessarily. 14 DAVID ISAACSON: Yeah, in the terms of the 15 data that we observe, the lower-tax-rate states tend 16 to have higher handle; yes, it's a direct result of 17 how the operators operate in those states versus how 18 they operate in higher-tax states. 19 ASSEMBLYMAN PRETLOW: Well, it is basically 20 them putting in more money, incentive to stimulate, 21 or matching money. 22 But on the face of it, the handle is not 23 affected at all by the tax rate because the player 24 doesn't experience that, unless the odds are 25 changed, which was mentioned earlier, also.

181 1 So I think I'm pretty good there. 2 I had another question, and I wrote it down, I don't remember what it was. 3 You know, for a hearing on sports betting, a 4 5 lot of attention was paid, not just by you, but the 6 previous panels, on iGaming. 7 And I think that you guys see that as the future. 8 9 We're not here to discuss the future, really, but [indiscernible] the present and the past. 10 11 But it's perked a lot of interest, that's all 12 I can say. 13 Senator? 14 SENATOR ADDABBO: Thank you, Assemblymember. 15 I do have [indiscernible] questions? 16 Just to put things in perspective, and, also, 17 for iGaming, like I said, there will be another roundtable somewhere discussion down the line on 18 iGaming. 19 20 But just because this is an interesting point 21 to be made, to confirm, to an extent, the revenue 22 that we would make, on year one, for iGaming, what 23 number was that, just again to confirm? DAVID ISAACSON: 2.3 to 3.1; so let's call it 24 25 2 1/2 billion.

182 1 SENATOR ADDABBO: Year two was three to four. So let's call it 3 billion, money lost, 2 3 because we're surrounded by the other states. We're surrounded by New York -- or, New Jersey, 4 5 Pennsylvania, Connecticut -- right? -- Ontario. But, again, the three states. 6 7 Money lost into the illegal market. Money lost per year for New York, roughly. 8 MICHAEL POLLOCK: Go ahead. 9 10 DAVID ISAACSON: I was just going to 11 reference, in this same report, we did an analysis 12 on what is the -- what is the size of the iGaming 13 market in each state. And I think -- I think it was 14 600 million of illegal-wagering revenue in New York. 15 We'll share that report, or we may have 16 already shared that with you. 17 SENATOR ADDABBO: That's 600 million, 18 illegal? 19 DAVID ISAACSON: Illegal, right. 20 SENATOR ADDABBO: And in that portion of 21 money that goes to another state, roughly, there's 22 an estimate out there, data-driven, of course, that 23 we lose to New Jersey, Pennsylvania, Connecticut, 24 any idea? 25 HOWARD GLASER: We don't have a number for

that because, I think as a prior speaker said, when 1 you're dealing with Internet gaming, it's one that 2 you don't move over the border quite as much for. 3 But here is the impact, state to state: 4 5 Because you have a thriving Internet gaming 6 market in the surrounding states, in Jersey and 7 Pennsylvania, that is boosting their land-based casinos and, to some extent, the racinos where they 8 9 authorize that as well. 10 That is a basis that you lose in New York 11 because you are allowing that business to boost 12 growth of the land-based, and you're denying it, 13 ineffectively, by not allowing it for the casinos in 14 New York. 15 Imagine, in any other business, shutting off 16 the digital market and saying, you can't have a 17 digital marketplace. That's going to be a 18 competitive disadvantage. 19 That's probably the main stay-competitive 20 impact that we see with iGaming. 21 SENATOR ADDABBO: Okay. So, again, just on 22 that note -- right? -- my point being, if we're 23 losing, roughly, 600 million to an illegal market 24 every year, and, conservatively, I'll double --25 we'll say a billion to include the average state,

and I think that's a conservative number, and then the 3 billion that we would have made in revenue; so, therefore, if you count the revenue that we would make and the money that we lose, so, roughly, every year, we don't do iGaming, every year we don't do iGaming in New York, there's, roughly, again, if you do the math, that's \$4 billion lost, if you think of it that way, revenue lost, and lost to another state and to the illegal market.

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10 So every year we let it go, and, again, this 11 was the argument we made with mobile sports betting, 12 before we had mobile sports betting, they were going 13 to another state, they were doing it illegally. And 14 every year we lost a billion dollars and billions of 15 dollars, and so forth.

And I'm just saying, if we want to stop the proliferation of money going to another state and to illegal market, and recognize that money for our education here, I would think that New York should do something.

But it's a topic for a different day,
I guess.
Mike, you had mentioned -And one of the things, Spectrum

And one of the things, Spectrum [indiscernible], the foundation of which we did

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1	mobile was the study. It was most helpful. And,
2	again, I thank Spectrum for the 2021 study.
3	but you had mentioned in your testimony
4	new customers.
5	And I think Assemblymember Warner brought up
6	a really good point.
7	Should we talk about the reduction of the tax
8	rate?
9	And, again, that number of 600 million came
10	out as far as a shortfall that we would have to make
11	up somewhere with additional consumers.
12	Is there enough new consumers out there that
13	could possibly make up that \$600 million?
14	MICHAEL POLLOCK: In my view
15	And David's the numbers guy. I am the
16	qualitative.
17	SENATOR ADDABBO: I need both.
18	MICHAEL POLLOCK: but I believe the answer
19	is absolutely.
20	Absolutely, the numbers can be made up; that
21	there are there's a lot more adults who are not
22	participating, a lot more, than are.
23	And with the right marketing program, with
24	the right ability to reach them, in all facets,
25	including getting them, marketing to them, getting

them to land-based casinos and racinos, the number 1 2 can be made up, yes. 3 SENATOR ADDABBO: Thank you. Howard, again, I know iGaming is separate, 4 but I'm fascinated with the numbers, though. 5 HOWARD GLASER: Yeah. 6 7 SENATOR ADDABBO: The data which you got this number, and how you basically estimated where 8 New York would be. 9 10 HOWARD GLASER: Sure. I'll mention two things, because we talked 11 12 about this "\$2 billion" number, and then a revenue 13 generator from that. 14 First of all, we did do a -- we commissioned 15 a report from another independent research firm 16 earlier in the year -- actually, it was the end of 17 last year, separate from Spectrum. We'll make that 18 available to the committee, and it presents their 19 data. 20 But, basically, this is what we see very 21 consistently: 22 Every state that has adopted iGaming has 23 about a one hundred to one hundred and thirty or 24 forty dollar per capita spend to get to that number. 25 So if you want just a shortcut, you have

		187
1	20 million people in New York. You're looking at	
2	about a \$20 billion \$2 billion annual GGR.	
3	Not everybody is spending \$200, obviously,	
4	and it's just adults.	
5	But that's a good way to equalize between	
6	states and see what the possible GGR would be.	
7	So that's a shorthand we use.	
8	There's much more detailed information, both	
9	in our written testimony that we provided today, as	
10	well as the report that we'll send you after this	
11	hearing.	
12	SENATOR ADDABBO: And thank you. I've seen	
13	that report.	
14	And I think that's a credible starting point	
15	for us to talk about iGaming possibly in New York.	
16	Mr. Isaacson, you mentioned in your	
17	testimony, the reduction of the wagering. January,	
18	to March 2022 was fine, and then there's a dropoff.	
19	Don't you see, possibly, that there's a	
20	dropoff because, after March, many of the major	
21	wagering sports end; football, basketball, mainly?	
22	So don't you see that there normally would	
23	have been a decrease anyway in New York?	
24	DAVID ISAACSON: So the Q1 numbers and the	
25	Q2 you're referencing Q2 and Q3. And I agree	

188 1 with you that those quarters are always going to be 2 soft. What I highlighted to the committee is that, 3 that Q4 number, in the first year of other states' 4 sports-wagering, you saw a very big jump. 5 6 Q1 and Q4 are supposed to be the strongest 7 numbers -- are supposed to be the strongest quarters for sports wagering. 8 9 But what happened in New York is, Q1, you had 10 30 percent of volume, and in Q4 you only had 11 29 percent. 12 And in all the other states, I saw a big jump in terms of the percentage distribution of volume in 13 14 that first year in Q4. 15 And I'm -- what I am trying to highlight to 16 the committee is that, that, to me, say red flag 17 that, year two, you know, you could see a bit of a 18 dropoff, versus in all these other states you saw a 19 continued trend upwards. 20 SENATOR ADDABBO: And I -- I'm a numbers 21 person, so I like the comparison. And I see the 22 concern, and it certainly would be on my radar. 23 But I don't like to compare New York to other 24 states. 25 I think our ceiling, we were closer to our

ceiling than the other states might have been. 1 By the time we reached Q4, our numbers were 2 3 surpassing even the projected numbers from the previous administration; so we already passed that 4 revenue mark at that point. 5 So we had reached a higher ceiling at that 6 7 point of Q4 than other states might have been; so their room for improvement would have been much 8 9 greater than ours. 10 So I don't like to sometimes compare other 11 states, but it is on our radar at this point as an 12 issue. 13 DAVID ISAACSON: Yeah, I think you and I then 14 would both agree that New York is anomalous, both on 15 the positive side and in some of these nothing 16 negative headwinds. 17 SENATOR ADDABBO: It is New York, exactly. 18 Any other questions from my -- Senator? 19 ASSEMBLYMAN PRETLOW: A quick comment 20 [indiscernible], something that you had just said. 21 I don't think it's fair to compare Q1 22 New York to Q4 New York because it was artificially 23 inflated by hundreds of millions of dollars. That 24 was the rollout. 25 And if you were to reduce the free-play that

		190
1	was added in January or, in the first quarter,	
2	I mean, if the numbers I have are correct, Caesars	
3	dumped \$300 million. I mean, that was theirs.	
4	I don't know what FanDuel, I don't know what	
5	the other ones, did.	
6	But every entity that came in, with the	
7	exception of Bally's because they didn't come in,	
8	put a lot of excess cash in the handle in Q1.	
9	So I think it's really not fair to say that	
10	we're not looking good because 30 percent was	
11	January and the 29 percent is December. It's apples	
12	and oranges as far as I'm concerned.	
13	I think the better test will be when we do Q1	
14	of next year, and not this year.	
15	DAVID ISAACSON: Yeah, I mean, generally	
16	speaking, you know, small sample size, the devil is	
17	in the details.	
18	And as we as the months continue and we	
19	get year-over-year comparisons, we're going to	
20	determine whether this was indeed a red flag or it	
21	was just something unique in this market. And	
22	[simultaneous speaking]	
23	ASSEMBLYMAN PRETLOW: [Simultaneous speaking]	
24	I read an article. It looked good, \$2 billion for	
25	the month of December. You know, no one does a	

		191
1	\$2 billion month.	
2	But this is without incentives, because the	
3	players have stopped the platforms have stopped	
4	adding money.	
5	So this is just pure betting, and that had a	
6	lot to do with the Buffalo being around until the	
7	later days, and all of that.	
8	But, still, we're looking to the \$2 billion	
9	month just for January.	
10	So I think the numbers will be better,	
11	comparatively speaking, when we go into next year.	
12	SENATOR ADDABBO: I do have a question from	
13	Senator Helming.	
14	SENATOR HELMING: Thank you.	
15	Thank you for your testimony. It was very	
16	helpful.	
17	I guess I'm looking for some clarification,	
18	just so can I better understand.	
19	Would iGaming be run through the casinos?	
20	MICHAEL POLLOCK: That's a policy call to be	
21	made by the legislature. But and different	
22	states do it differently.	
23	But, by any measure, the casinos and the	
24	racinos should be presumably, would be	
25	participants in it.	

192 1 And by allowing them to be participants in 2 it, you do allow them to, effectively, market all of their other amenities, which would then have the 3 effect of growing gaming revenues, both land-based 4 5 and iGaming, as well as non-gaming revenues. 6 But whether they would be exclusive or not, 7 that's a policy call. Most states, there is not. There's multiple 8 9 licensees. 10 HOWARD GLASER: I would just add to that, 11 Senator, that, New York State, a little different, 12 in that, by Constitution, gaming can only occur 13 through one of seven, or currently about to be 14 seven, licensed casinos. 15 And the committee last year came up with, 16 I think, a smart and creative way to allow 17 additional participants in, through to do sports betting, utilizing the casino licenses to meet the 18 constitutional standard. 19 20 And, presumably, a solution like that would 21 include the casinos in any expansion of online 22 gaming. SENATOR HELMING: Thank you. 23 SENATOR ADDABBO: Thank you very much. 24 I want to thank you all. 25

193 And, certainly, we look forward to your input 1 as we go forward on both the mobile sports betting 2 3 and iGaming issue. So thank you very much. 4 5 ASSEMBLYMAN PRETLOW: Thank you, gentlemen. 6 SENATOR ADDABBO: Our last panel for today: 7 Jim Maney, executive director, New York Council on Problem Gaming. 8 9 And before Jim gets here --10 So, Jim, take your time. -- we had invited the Office of Children and 11 12 Family Services. 13 So through mobile sports betting, the 14 additional \$6 million, which we will talk about in 15 terms of addiction programs, there was an additional 16 \$5 million for youth sports. 17 And I want to just read, in part, testimony 18 from Nina Aledort, the deputy commissioner of the Office of Children and Family Services. 19 20 (As read into the record:) 21 "OCFS is proud and excited to administer the 22 annual \$5 million for youth sports and education 23 opportunity funding that was authorized in the 24 enabling statute for mobile sports wagering. 25 "This funding is being used to support and

194 build interest in sports for underserved children 1 and youth, ages 6 to 18, across the state of 2 3 New York. "OCFS allocated the youth sports and 4 education opportunity funding through a statewide 5 6 network of youth bureaus in each county and New York 7 City. "Each youth bureau was required to submit a 8 9 plan that indicated how the funds would be spent, the target populations, partnering organizations, 10 11 and intended activities. 12 "Although the initial data is still being 13 collected and still ongoing," she, again, gave us a 14 small sample of the funding already done throughout 15 the state. 16 This testimony, in full, is online at the 17 Racing, Gaming, and Wagering Committee site. 18 Thank you, Mr. Maney, and welcome once again. JAMES MANEY: Good afternoon, everybody. 19 20 SENATOR ADDABBO: Good afternoon. 21 JAMES MANEY: Appreciate you having me here. 22 I gave my first testimony in 1996 about 23 problem gaming, so I've been around a long time, 24 dealing with this issue. So I appreciate it, and I appreciate what 25

195 Rob Williams had to say today. A lot of his 1 2 testimony, again, was about problem gambling. 3 That has not always been the way. So that was really nice to see. 4 5 Also, I want to give credit to OASAS. 6 They've been doing a much better job over the last 7 few years, dealing with this issue; so very pleased for that. 8 9 Also, very pleased to be here. 10 What I have to say has to be heard. 11 Problem gambling has to be heard. We have to 12 speak of it more often. 13 We have to know what it looks like, what the 14 faces, who the people are. 15 You know, expansion of gambling, 6I have 16 heard a lot today about, you know, the economic 17 benefits. 18 Sure, but at what cost, sometimes? 19 What costs? 20 We get the calls. 21 We get the calls at 1:00 in the morning. 22 We get the calls from parents now, of their 23 college-aged kids losing their money, what to do? 24 And even though we don't have a lot of calls 25 to our help line, the State runs the help line, we

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1	run the calls from 9 to 5. We've seen a 25 percent	
2	increase in our calls, just to our facilities, not a	
3	help line. It's just the New York Council on	
4	Problem Gambling.	
5	That's only one part of the story, the	
6	help-line calls.	
7	The public harm that is being done, when a	
8	young kid loses all their money at school, college,	
9	what do you think mom goes through, what do you	
10	think dad goes through?	
11	When dad loses all his money and they have to	
12	move out of their house, what do you think the	
13	10-year-old and 11-year-old go through?	
14	They don't call help lines. They don't call	
15	looking for help.	
16	They arrive at our schools needing mental	
17	health counseling.	
18	Right?	
19	Do we address gambling there?	
20	They arrive at the hospitals, at the doctors'	
21	offices. Do we talk about gambling there, what may	
22	be the issue?	
23	We don't.	
24	We don't do it at all.	
25	So I will share, I'm not going to talk about	

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1	iGaming at all. That's not what I'm going to talk	
2	about, so I want you to know that.	
3	But I will talk about what we should have	
4	done, what we could have done.	
5	I testified here in 2018, 2019, I made	
6	recommendations.	
7	At one time it was going to be 3 percent to	
8	go for problem gambling.	
9	And if it was 3 percent this year, it would	
10	be about \$21 million.	
11	Do you know what we could have done with that	
12	\$21 million?	
13	We could have put educators at all the	
14	colleges right now. They could be educating our	
15	college-aged students.	
16	The 18- to 24-year-old group is the	
17	highest percentage of problem gamblers in the state	
18	of New York.	
19	Who are a lot of our new folks sign up for	
20	mobile betting?	
21	Well, my daughter turns 21 next month. She	
22	doesn't know one 21-year-old boy that doesn't have	
23	an app for mobile sports gambling.	
24	Now, let's just talk about that for a second.	
25	You put up \$100, and they say you get free	

1 at-risk, no-risk, no-sweat, bet. 2 Well, first of all, we know any type of bet, 3 with your money or not with your money, comes with risks. Okay? 4 5 There's a thrill that goes along with it, and 6 some people get hooked. Let's be honest about that. 7 So you put up 100 bucks, you lose that 100 bucks, and the industry gives you a \$100 in 8 9 credit. So, immediately, that young person is chasing their losses. 10 11 And if you think about it, one of the nine 12 criterias for pathological gambling is chasing our 13 losses. 14 So from the initial bet for mobile sports 15 betting, the initial bet, risk-free, no-sweat, is 16 the beginning of the chasing of our losses, and we do not know who is going to get hooked on this. 17 We do not know. It doesn't discriminate. 18 But what we have to do is make sure we have a 19 20 lot more research as a result of this. That we do a 21 lot more work with this 18- to 24-year-old group 22 that we're not doing. 23 If we had that \$21 million, we could put 24 about 5, 10 million dollars into prevention. Make 25 sure that the adolescents that aren't gambling do

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1	not start to gamble, the people that are social
2	gamblers do not become problem gamblers, and the
3	problem gamblers don't become pathological gamblers,
4	because, along the road, it gets worse and worse all
5	the time.
6	We have to put up those safeguards, and we're
7	not doing we're not doing enough at all; not even
8	close.
9	\$6 million. Right? \$6 million.
10	We need at least a \$10 million advertising
11	campaign so people know about the warning signs.
12	Most of the people in the state of New York
13	don't know where to get help. Don't know that there
14	are resources available. Not even close.
15	\$700 million in revenue, and we gave less
16	than 1 percent for problem gambling.
17	We have to do better. We should want to do
18	better.
19	And if we think about the age group once
20	again that's coming up, the highest is our kids.
21	Let's be honest.
22	If you watch any sporting event, we know that
23	every young boy who is watching a game is being
24	bombarded with advertisement, and we know
25	advertisement works.

1 We're not doing enough. We have to make sure parents are educated, we 2 have to make sure our doctors are educated, so when 3 the kids come in for pediatric care, they may 4 address this issue. 5 The highest rate of any addiction for suicide 6 7 is problem gambling. We can't forget that. We can't forget where we're going with this. 8 9 We also have a help line that's 24/7. 10 We answer our calls by a live person who 11 deals with problem gambling, our program managers, 12 from 9 to 5. 13 The other times when we call the help line, 14 the help line refers to New York Council on Problem 15 Gambling, for assessments, for treatment, et cetera. 16 But we're only there 9 to 5. The other times it 17 comes to a voicemail. 18 And if we know anything about gambling, if we 19 know anything about gambling, it changes in an 20 instant. And that's why it's the greatest form of 21 addiction. 22 It's the greatest form of addiction, why? 23 Because we don't know the end result. 24 We don't know if we're going to win this bet 25 or not.

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1	We know what we're going to do if we drink	
2	five shots of vodka, we know what the result is	
3	going to be.	
4	But we don't know about gambling, and that's	
5	why we don't stop it.	
6	And that's why it is the continual chase of	
7	it, because it's the next bet that may change	
8	everything. It's that illusion of hope.	
9	Right?	
10	Just think about it.	
11	If you're in the midst of your addiction and	
12	you see Mega Millions Powerball gets up to	
13	1.4 billion, where do you think your head goes?	
14	You going to quit now? Are you kidding me?	
15	You're going to get in it. You got to be in	
16	it to win it.	
17	This is why we need more education for our	
18	kids, this is why we need more treatment, this is	
19	why we need 24/7 services, so when any person in the	
20	state of New York needs help, a live person is	
21	there.	
22	We need peers to help address this, 24/7.	
23	So when a person calls, which we get many	
24	calls at 3:00 in the morning, they have to be	
25	answered.	

		202
1	They have to be answered.	
2	We should want to do that.	
3	We should need to do that.	
4	We should need public-awareness campaigns for	
5	all of us: For our children, for our grandkids, for	
6	our neighbors.	
7	That's what we need to do.	
8	So, in closing, hopefully, in 2023, we do	
9	what we haven't done in 2018, 2019, 2020, '21, '22,	
10	is put additional resources in there.	
11	You know, in the old days, when I've been	
12	doing this, they would say, well, there's no	
13	resources. We would love to give you some money,	
14	Jim. Not to me, to OASAS.	
15	Once again, this is not for the New York	
16	Council on Problem Gambling. This is for OASAS to	
17	give it out.	
18	But we have the resources now.	
19	We showed the number to everybody in the	
20	world.	
21	So, please, greatest in the world	
22	right? which it is. Heard all the stats,	
23	statistics.	
24	But we're not giving the most to problem	
25	gambling in the world, at all.	

		203
1	Other states are doing better.	
2	We give less than 1 percent.	
3	Other states gets 2 1/2 percent, 3 percent.	
4	Why aren't we?	
5	Are not our folks deserving of it: safeguard,	
6	protection, prevention, education?	
7	So in closing, I appreciate it once again to	
8	listen to me.	
9	I advocate for the folks that have no voices.	
10	This is a shame-based sickness. No one likes	
11	to talk about losing their money.	
12	But what I am really concerned about is who	
13	is getting hooked on this, especially our	
14	college-aged kids.	
15	Who is getting hooked?	
16	It's not about the money.	
17	Who makes it feel good?	
18	And you think about these kids right now	
19	like my daughter, and I've got a son who just turned	
20	24 yesterday what they went through.	
21	Now, you think about it, their mind aren't	
22	brains aren't fully developed right? yet?	
23	They're going through COVID.	
24	Most of them have some type of mental	
25	challenges going on as a result of COVID and	

204 everything else that went on, and being, you know, 1 21 to 25 years of age. 2 They have issues already, and are we 3 compounding them? 4 So let's take a great look at what we're 5 6 doing, and hopefully we can do more about it, because I think we should, and I think we can. 7 And like I say, I advocate for mom who gets 8 9 the call from Joey, lost all their money, all their 10 book money. 11 I said to my daughter, Kelly -- my daughter, 12 Kelly, is 21 -- I said, Kelly, what would you do, 13 what would you do if you lost your money gambling? 14 Oh, dad, I would just say, I have to buy five 15 more books, and they're like 450 altogether. You 16 got to send me 450. 17 And guess what I would do? I would send her \$450 for her new books. 18 19 Right? 20 She says, dad, we got all these things worked 21 We know where we can talk to our parents out. 22 about, we know where we can get money. 23 And, once again, the second thing, and it tied into it, is what also happens at 21 on the 24 25 college campuses?

205 We get inundated with credit cards. 1 Right? 2 Credit cards. 3 Right? Credit cards. 4 Also, we're going to give risk-free bets at 5 the same time when our brains aren't fully 6 7 developed. 8 And the last thing I just want to say, 9 because I always think it's funny, the X Games. 10 Right? 11 You ever see the X Games? Skiing, 12 [indiscernible] -- right? -- 700 loops. 13 You don't see anybody our age doing that stuff, do you? 14 15 Right? 16 We're way too smart to go do a 760 flip --17 right? -- off a thing. We're too smart for that. But who does it? 18 19 The 21 to -- 18- to 25-year-old kids, because 20 they don't have a lot of reasoning yet. 21 We need to protect them. 22 We need to get it off the college campus; and 23 not only just college campuses, but the college 24 age -- right? -- 18 to 24. 25 And we have to do so much more work for the

		206
1	folks that are going to be turning 21 next year.	
2	If you think about that right? 21 is	
3	the age. Now I can start betting legally. At	
4	20 and 11 months, I can't.	
5	They have to be prepared of what may happen.	
6	So, with that, I thank you.	
7	And I know the folks that I advocate for are	
8	really looking for your leadership in making sure	
9	that everything that possibly can be done, is done,	
10	so we don't have more.	
11	Thank you.	
12	SENATOR ADDABBO: Mr. Maney, I want to say	
13	thank you; you and your team, Michelle from your	
14	team as well, for not only being here, but your	
15	testimony, but also your input.	
16	You know, for those of you who don't know,	
17	you know, when we did the mobile sports betting,	
18	Mr. Maney and I had many conversations, and with	
19	Gary.	
20	And a lot of what your ideas were were	
21	incorporated into the bill, into the statutory	
22	language: Caps on accounts, caps on credit card	
23	usage, and everything else.	
24	So, again, a lot of what you say to us is	
25	heard, and it does make sometimes it makes its	

1	way into statutory language.
2	So I want to say thank you.
3	The \$6 million that we did put into mobile
4	sports betting, into the statutory language,
5	actually, it ballooned, it actually grew to
6	12 million, based on the statutory language again,
7	based on the wagers, based on mobile sports
8	activity.
9	But it's not only how much money we put
10	toward addiction, it's how it's spent.
11	ASSEMBLYMAN PRETLOW: Right.
12	SENATOR ADDABBO: So it's not so much, that
13	even in the iGaming [indiscernible], if we put in an
14	additional 11 million, that could grow.
15	It's not how much, it's how it's spent.
16	So, going forward, where would you like
17	I know you mentioned peer-to-peer, and I know you
18	mentioned 24-hour live operator.
19	Where would you like to see the money being
20	spent, going forward?
21	JAMES MANEY: Well, a few of my
22	recommendations, the first thing is, as I mentioned,
23	that we need college educators on your college
24	campuses. Right?
25	You think about maybe we have that population

208 1 is at such risk. You know, so we need at least one in every region, a couple in New York City, we would 2 recommend right off the bat. 3 Also, take a look at what we have to do with 4 5 voluntary self-exclusion. You know, we have to do a 6 much better job with that, of getting folks to help. 7 You know, you think about that, what we're doing [indiscernible] right now, is someone comes 8 9 to, you know, either at the brick-and-mortar place or online and says they have a problem, and they 10 11 want to put themselves on the self-exclusion list. 12 That's basically it. Right? 13 Our belief is that, at that moment, we should 14 be there to help them, to offer assistance. 15 You mention you have a problem, what can we 16 do to help you? 17 Do you need services? 18 Do you need an assessment? 19 Do you need treatment? 20 Do you need GA? 21 Do you need housing? 22 Do you need, financial issues? 23 What is it you need? 24 But usually what we do is say, okay, thank 25 You're signed up for one, three, or you.

five years, and don't come back.

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SENATOR ADDABBO: I just want to be clear: Are you saying somebody from your council or somebody from OASAS should be at every gaming site?

JAMES MANEY: No, no, no.

SENATOR ADDABBO: Okay. [Simultaneous speaking] --

JAMES MANEY: We should be available, no different than, at that moment, I don't care if it's Zoom, I don't care whatever it is, but they need to talk to someone live at that moment.

12 You think about it, at that moment, they're 13 in crises. Right?

But what we do, what we do -- right? -- at the moment of crises, basically, we put them out the back door so they don't make a scene going out the front door, and don't come back.

So that's fine from the industry point of view, and I'm not against that.

20 I'm saying, as soon as they say they got a 21 problem, get in touch with us.

That's what we want to do, we want to help. We want to help those folks, to make sure they're okay.

But we don't even know their mental frame at

		210
1	that time.	
2	We know it's not good because they're	
3	admitting they have a problem.	
4	But why aren't we helping them?	
5	They're a captive audience to get help,	
6	instead of going back to their communities.	
7	And what happens in their communities, where	
8	do they show up?	
9	We don't know.	
10	Bankruptcy? DSS? Suicide?	
11	Right?	
12	Mental health crises, our schools for the	
13	kids?	
14	We don't know these things because we just	
15	let them go, and we wouldn't do that for other	
16	things.	
17	Right?	
18	If we if the same thing, if we saw someone	
19	fall down and got a head wound, we would wait there	
20	until the ambulance came. Right? We wouldn't say,	
21	don't come back.	
22	We would help.	
23	And I think that's all we're asking for. We	
24	want the chance to help the folks. That's all we	
25	want.	

		211
1	We don't take a stand for or against	
2	gambling, but we need services, because, once again,	
3	the availability and opportunity of gambling right	
4	now has taken off like never before. Right? Never	
5	before.	
6	We have to catch up to it.	
7	That's why we have to do 24/7 services all	
8	the time. We have to be there for them.	
9	SENATOR ADDABBO: Question from	
10	Senator Tedisco.	
11	SENATOR TEDISCO: Just one question.	
12	You mentioned suicide.	
13	I was going to ask you, in comparison to	
14	other addictions and those involved, what are the	
15	rates in comparison to this type of addiction to	
16	others, or rates itself?	
17	JAMES MANEY: Well, we don't keep them in	
18	New York State. Right? We don't keep them.	
19	We don't when someone commits suicide, we	
20	usually don't ask how they did it or what they did.	
21	Right?	
22	We don't follow up. We don't do a variety of	
23	things.	
24	But I will share with, why is it such high	
25	prevalence on that?	

And if you think about it, when people lose 1 2 all their money -- right? -- people lose all their money and they have been a harm to their families --3 right? -- and they owe astronomical balance of 4 money, they will often say, the ones that survive, 5 that I'm better off dead; better off dead than I am 6 7 alive. And if I can get any insurance money out of this, at least my family has something. 8 9 We do not see -- I mean, I've been in this 10 since 1996. And before that I ran an inpatient drug 11 rehab here in Albany. 12 And the amount of money lost, and even though 13 it's not the number-one thing for the addiction 14 piece, it's the action, you know, wanting the 15 action, needing the action. Got to stay in it at 16 all costs. That's the real driver of the addiction. 17 But we never saw the real high amounts of 18 money lost that we do in gambling. 19 And that becomes -- right? -- every month, 20 when bills are due, puts pressure on not only the 21 gambler, but the family member. 22 That's why members of the help line are 23 important, but it's more the public harm that we're 24 not getting to. The shame; the shame of the wife or 25 the husband whose spouse has a gambling problem and

		2
1	they have no money, what do they tell people?	
2	Right?	
3	And that's why, in many ways, it's still	
4	hidden.	
5	Now, we kind of know if we go to a party,	
6	we kind of know the people that drink too much. We	
7	see it, we know it.	
8	But we don't know that about gambling.	
9	We know people gamble, but we don't know how	
10	much they lose, because I don't think anybody	
11	right? I don't think anybody goes around and says	
12	how much they lost.	
13	Now, I've been around here a long time.	
14	I think I went to the track, the first	
15	time, to see Secretariat in 1973. And it's so	
16	funny, you can always tell anybody, when you left	
17	the track back then, how did you do?	
18	"I broke even."	
19	And they would never know if you won or lost,	
20	would you?	
21	But you can't say that about drinking.	
22	Right?	
23	How did you do?	
24	I had two beers?	
25	What? You didn't have two beers. You can't	

		214
1	even speak.	
2	But we don't see that in gambling, and we	
3	keep our finances so secret.	
4	We would rather talk about anything else but	
5	how much we're worth, unless we got a lot a lot of	
6	money.	
7	Like, how much credit card debt do you have?	
8	You know, we so we don't.	
9	So that's the stigma we have to overcome.	
10	Right?	
11	And that's I will you know, once again,	
12	the greatest form of addiction is gambling, as	
13	I shared, because we don't know, the next time you	
14	place that bet, what's going to happen. Right?	
15	We don't know.	
16	If we win, I got no problem whatsoever.	
17	That's the difficulty with this. And that's	
18	why we have to put much more money into prevention	
19	of this, which we're not doing.	
20	Which we're not doing.	
21	We have to; we have to prevent this at all	
22	costs.	
23	So okay.	
24	SENATOR ADDABBO: Assemblymember Pretlow.	
25	ASSEMBLYMAN PRETLOW: Jeff?	

1 ASSEMBLYMAN GALLAHAN: Thank you. Jim, thank you for your testimony. It's very 2 compelling, and you're obviously very motivated. 3 I remember the days, when I was in my late 4 5 teens and early 20s, and in those days I could drink at 18. 6 7 And people knew when you had a drinking problem or a drug problem. It's very evident. 8 9 I remember the days that you spoke about, 10 when you go out and you do stupid things, because 11 you're invincible, because you're a kid, and you 12 don't know any better, and your brain isn't fully 13 developed yet. 14 Now, at my age, I go to bed at night feeling 15 great. And I get wake up in the morning and I got 16 problems. So you learn over the years. 17 18 My question is: You can identify many people that have 19 20 addictions by their actions. They don't show up for 21 Their work ethic is not good. They're sick a work. 22 lot. How do you identify -- me, as a layman out 23 24 there in the public, how do I identify, what warning 25 signs do I look for, to offer someone help with a

1gambling-addiction problem?2I have no idea how to do that.3JAMES MANEY: It's fascinating. Right?4I mean, that's exactly why we need much more5public awareness.6You don't even know. Right?7Brilliant man. Right?8We don't know.9We don't know these things; and so when we10don't know things, guess what we do? We do nothing.11Right?12We do nothing.13So if you take a look at the, you know,14FanDuel and, you know, the DraftKings that were just15here, what a marvelous job they did for advertising,16didn't they?17I don't think there is one person in New York18that didn't see those ads.19Marvelous.20Why don't we do that about problem gambling,21Jeff, and then you would know?22You would know.23If we did \$200 million in ads, or 98 million24like the lottery does, you would know, you would be			21
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	22	You would know.	
24 like the lottery does, you would know, you would be	23	If we did \$200 million in ads, or 98 million	
	24	like the lottery does, you would know, you would be	
25 educated, and then you could help your community,	25	educated, and then you could help your community,	

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		21
1	which you want to do.	
2	You could help your neighbors, you could help	
3	your friends, you could help everybody.	
4	But right now, without our lack of knowledge,	
5	we do nothing.	
6	We do nothing, and that's a horrible feeling	
7	for all of us, isn't it?	
8	ASSEMBLYMAN GALLAHAN: It is.	
9	JAMES MANEY: It is right now. Right?	
10	ASSEMBLYMAN GALLAHAN: Yeah.	
11	JAMES MANEY: And so the number-one thing we	
12	have to do is educate.	
13	We have to educate, because	
14	ASSEMBLYMAN GALLAHAN: So, currently,	
15	what's I want to educate myself.	
16	What's available?	
17	Where do I go?	
18	Where do you I go to get educated right now?	
19	Tell me where to go?	
20	JAMES MANEY: Jeff, come and see me.	
21	Come and see me. Right?	
22	So, really, where it would go, for everybody	
23	to know, nyproblemgamblinghelp.org. Okay?	
24	Now, on the treatment side of it, we run	
25	seven PGRCs throughout the state of New York, one	

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1	in every region.
2	We have 133 clinicians, private
3	practitioners, that we refer to, speaking about
4	11 different languages.
5	Someone calls our facility, needing help in
6	that area, we immediately get them services. And
7	it's answered by our program managers.
8	It's not answered by someone who says, Hold
9	on.
10	It's not answered by someone who says, We'll
11	get right back to you.
12	No. It's answered by a live person whose one
13	job is to help you get help for caring concern.
14	So if they get to us, when they get to us
15	looking for help, they get about a 78 percent chance
16	of success, decreasing their gambling, getting help.
17	Astronomical, because of that first call, but
18	we're only open 9 to 5.
19	We got to be 24/7 for that. Right?
20	So we got the treatment.
21	And, OASAS, we have a contract with OASAS.
22	And in this year's contract there's 2 million more
23	dollars for treatment okay? which is
24	significant, because we're going to be able to treat
25	a lot of folks in the state of New York, a small

1 percentage. Most people are like you. Don't even know 2 where to get help, what the warning signs are, the 3 whole thing. 4 5 It's some type of other issue. Right? 6 And if you think about a gambler, if a 7 gambler can do anything else but deal with their gambling, they'll deal with their mental health, 8 9 they'll deal with their addiction, they'll deal with 10 their drinking, they'll deal with whatever, as long 11 as you don't come close to their gambling. 12 And how do we not come close to our gambling 13 problem? We don't ask gambling questions. 14 Right? 15 We go to our primary doctor, they ask us 16 questions about alcohol, drug use. They never 17 mention anything about gambling, though it's the highest rate of suicide. There's anxiety and 18 19 depression like anything else. 20 Imagine, you owe them \$75,000 to gambling. 21 You think you're going to have sleep 22 disturbances? 23 You think you're going to have some anxiety 24 and depression? 25 But how does it show up? In those factors.

		220
1	But it doesn't show up in problem gambling.	
2	Right?	
3	It shows up in anxiety, depression,	
4	bankruptcy, behavioral ways, domestic violence.	
5	But we don't ask that follow-up question	
6	yet we know yet we know the majority of	
7	New Yorkers gamble.	
8	We know that.	
9	We don't know to what level, but the majority	
10	of New Yorkers gamble.	
11	More New Yorkers gamble than drink. More	
12	New Yorkers gamble than smoke. Right?	
13	But how much resources do we put into that?	
14	So right now we have that chance again to	
15	make sure that we do that.	
16	So once again, thank you.	
17	ASSEMBLYMAN GALLAHAN: Thank you.	
18	ASSEMBLYMAN PRETLOW: I want to thank you for	
19	your testimony.	
20	We are looking into the 24/7.	
21	I don't know what the full cost of it is	
22	going to be, but I think it is important that, as	
23	you say, at 3:00 in the morning, when someone calls	
24	and says I need help, and they get the "At the tone,	
25	please leave a message, and someone" you know,	

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1	that	
2	JAMES MANEY: It can happen.	
3	You're right, it can happen.	
4	ASSEMBLYMAN PRETLOW: Yeah, so we that's a	
5	shortcoming that we have.	
6	I think we do have the revenue.	
7	You know, we problem-gamble tax every piece	
8	of equipment that's used in gambling. Every slot	
9	machine and every table, and every casino, and every	
10	bet made on sports betting, you know, we do have an	
11	attachment, I'll call it "a tax," that we do for	
12	this.	
13	And I think we can spend the money a little	
14	wiser, maybe.	
15	I'm not sure how it's being spent right now.	
16	We had a meet a roundtable with OASAS	
17	several months ago, and they talked about what they	
18	were doing.	
19	I think they were talking, \$12 million, or	
20	somewhere in that nature, and that amount for	
21	24/7 coverage.	
22	I don't know if it's that much, or should be	
23	that much, but I think something does have to be	
24	done.	
25	JAMES MANEY: I appreciate that.	

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1	SENATOR ADDABBO: Mr. Maney, again, thank you	
2	very much.	
3	And I want to thank you all who participated.	
4	You know, we take a moment to celebrate,	
5	obviously, what we've done with mobile sports	
6	betting in a year; and especially, again, with the	
7	addiction, and, of course, with the educational	
8	funds and revenue; but where do we go from here, and	
9	how do we improve it for New Yorkers.	
10	Thank you so much, everyone.	
11	Have a great day.	
12	Thank you.	
13	ASSEMBLYMAN PRETLOW: Thank you.	
14	(Whereupon, at approximately 1:13 p.m.,	
15	the joint-committee public hearing concluded, and	
16	adjourned.)	
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