1 BEFORE THE NEW YORK STATE SENATE FINANCE AND ASSEMBLY WAYS AND MEANS COMMITTEES 2 _____ 3 JOINT LEGISLATIVE HEARING 4 In the Matter of the 2023-2024 EXECUTIVE BUDGET ON 5 WORKFORCE DEVELOPMENT 6 _____ 7 Hearing Room B 8 Legislative Office Building Albany, New York 9 March 1, 2023 10 3:36 p.m. 11 12 PRESIDING: 13 Senator Liz Krueger Chair, Senate Finance Committee 14 Assemblywoman Helene E. Weinstein 15 Chair, Assembly Ways & Means Committee 16 PRESENT: 17 Senator Jack Martins 18 Senate Finance Committee (Acting RM) 19 Assemblyman Edward P. Ra Assembly Ways & Means Committee (RM) 20 Senator Jessica Ramos 21 Chair, Senate Committee on Labor 22 Assemblywoman Latoya Joyner Chair, Assembly Committee on Labor 23 Senator Robert Jackson 24 Chair, Senate Committee on Civil Service and Pensions

1		Executive Budget Development
2	3-1-23	
3	PRESENT:	(Continued)
4		Assemblywoman Stacey Pheffer Amato
5		Chair, Assembly Committee on Governmental Employees
6		Senator Steven D. Rhoads
7		Assemblyman Phil Steck
8		Assemblyman Joe DeStefano
9		Senator Shelley Mayer
10		Assemblyman Harry Bronson
11		Assemblywoman Jo Anne Simon
12		Senator Alexis Weik
13		Assemblyman Jonathan G. Jacobson
14		Assemblyman Billy Jones
15		Assemblywoman Nikki Lucas
16		Assemblyman Michael Durso
17		Assemblywoman Jodi Giglio
18		Assemblyman Robert Smullen
19		Senator Michelle Hinchey
20		Assemblywoman Rebecca A. Seawright
21		Assemblyman Juan Ardila
22		Assemblywoman Donna A. Lupardo
23		Assemblyman Matt Slater
24		Assemblywoman Gina L. Sillitti

1 2023-2024 Executive Budget Workforce Development 2 3-1-23 3 PRESENT: (Continued) 4 Assemblyman Brian Manktelow 5 6 LIST OF SPEAKERS 7 STATEMENT QUESTIONS 8 Roberta Reardon 9 Commissioner Department of Labor -and-10 Timothy Hogues 11 Commissioner NYS Department of 12 Civil Service -and-13 Michael N. Volforte Director 14 NYS Office of Employee Relations 11 32 15 Edward Farrell 16 Executive Director Retired Public Employees 17 Association -and-18 Barbara Zaron President 19 Organization of NYS Management Confidential Employees (OMCE) 20 -and-Joshua H. Terry 21 Legislative Director CSEA Local 1000, AFSCME 22 -and-Randi DiAntonio 23 Vice President NYS Public Employees 169 183 24 Federation (PEF)

1 2023-2024 Executive Budget Workforce Development 2 3-1-23 3 LIST OF SPEAKERS, Continued 4 STATEMENT QUESTION 5 James A. Parrott, Ph.D. Director of Economic and Fiscal Policies 6 Center for New York City 7 Affairs at The New School -and-8 Paul K. Sonn State Policy Program 9 Director National Employment Law Project 10 -and-11 Hugh Baran Attorney 12 Kakalec Law LLC -for-221 13 EmPIRE Coalition 232 14 Tal Frieden Campaign Coordinator for Raise Up NY 15 ALIGN 16 -and-Angeles Solis 17 Director of Worker Organizing 18 -and-Lucas Sanchez 19 Co-Executive Director New York Communities 20 for Change -and-21 Adam Flint Director, Clean Energy Programs 22 Network for a Sustainable Tomorrow (NEST) 23 Convener, NYS Climate Education and Clean Energy Careers 257 270 24 Working Group

CHAIRWOMAN KRUEGER: I love that my
 budget hearing introduction says "good
 morning." I think we'll skip that part.

But I do want to invite the first 4 5 panel of commissioners to come up to the 6 table, please. And that would be, in case you forgot who you were, Roberta Reardon, 7 Timothy Hogues, and Michael Volforte. 8 So 9 that would be Department of Labor, State Department of Civil Service, and Governor's 10 11 Office of Employee Relations, if you'd all 12 come up to the table. Thank you.

Okay, let's just get rolling. Okay, 13 14 so let's try good afternoon, everyone. I'm Liz Krueger, chair of the New York State 15 16 Senate Finance Committee, and I'm cochairing 17 today's budget hearing with my colleague and friend Helene Weinstein, from Assembly Ways 18 19 and Means. This is the last of 13 hearings 20 conducted by the joint fiscal committees of the Legislature regarding the Governor's 21 proposed budget for fiscal year '23-'24. 22

These hearings are conducted pursuantto the New York State Constitution and

Legislative Law. What's that noise I'm 1 2 hearing? 3 UNIDENTIFIED SPEAKER: Duct tape. CHAIRWOMAN KRUEGER: Okay, fine, duct 4 5 tape. UNIDENTIFIED SPEAKER: Safety. 6 7 Safety. 8 CHAIRWOMAN KRUEGER: We're holding the building together. Thank you. 9 10 (Laughter.) 11 CHAIRWOMAN KRUEGER: Today the Senate 12 Finance Committee and Assembly Ways and Means Committee will hear testimony concerning the 13 14 Governor's proposed budget for the New York State Department of Labor, the New York State 15 16 Department of Civil Service, and the New York 17 State Governor's Office of Employee Relations. 18 19 Following each person's testimony --20 and that's 10 minutes each, for you three -there will be some time for questions from 21 22 the chairs of the fiscal committees and other 23 related committees. 24 I will now introduce members of the

1	Senate, and Assemblymember Helene Weinstein
2	will introduce members of the Assembly. I'm
3	just quickly taking a look to see who's
4	joined us. I see Senator Ramos, the chair of
5	Labor, Senator Shelley Mayer, Senator Jack
6	Martins, whose double role today is the
7	temporary ranker of Finance as well as the
8	ranker of Labor? Of Labor, excellent.
9	And I'm going to turn it over to
10	Helene to introduce Assemblymembers.
11	CHAIRWOMAN WEINSTEIN: Thank you.
12	We have been joined by Assemblywoman
13	Joyner, chair of our Labor Committee;
14	Assemblywoman Pheffer Amato, chair of
15	Government Employees; Assemblyman Jacobson,
16	Assemblywoman Seawright, Assemblywoman Simon,
17	Assemblywoman Zinerman.
18	And Assemblymember Ra, would you
19	please our ranker, would you please
20	introduce your colleagues?
21	ASSEMBLYMAN RA: Thank you.
22	Good afternoon. We're joined by
23	Assemblyman DeStefano, our ranker on
24	Government Employees, and Assemblymembers

1 Giglio, Durso and Smullen.

2	CHAIRWOMAN KRUEGER: And I apologize,
3	I forgot to introduce Senator Weik, who is
4	the ranker for the Civil Service Committee.
5	I think now I have all the Senators.
6	I'm going to just go through some of
7	the basic rules we have for all hearings.
8	Sometimes they're actually followed. Our
9	governmental witnesses get 10 minutes each to
10	testify. Our nongovernmental witnesses get
11	three minutes each.
12	For questions, Chairs Weinstein and
13	Krueger and the relevant chairs of the
14	committees get 10 minutes to ask questions of
15	the government reps and three-minute
16	follow-ups. Rankers get five minutes, no
17	second round. All other members get three
18	minutes, no second round.
19	Then when we move to the
20	nongovernmental panels, everyone's equal. We
21	only get three minutes to ask you questions
22	and to get the answers.
23	It's important to highlight and
24	this is for the legislators in the room

when you have a clock in front of you and you
 know you have three minutes or five minutes,
 if you ask a question that takes two minutes
 and 15 seconds or 4 minutes and 59 seconds,
 you give your panel guests no time to answer
 it. That can be a problem.

You can say, This is too technical a 7 8 question, I hope you'll get back to us. And 9 the answer is yes, please do get back to us in writing. If you send the letters to 10 11 Helene and myself, we will make sure that 12 they are sent to all members of the relevant 13 committees. So regardless of who asked you 14 the question, we'll all get the answer. And we appreciate that. 15

16 Okay, so please note the time limits 17 do apply to the question and the answer in 18 total. When you see a clock, one minute 19 before your time is up there will be a yellow 20 light and a beep or -- a sound that goes off 21 to let you know.

Okay, I don't know that this will be
an issue today, but we'll see. So no
PowerPoint presentations, no placards, no

1 2 signs, no public demonstrations are allowed during the hearing.

And with that, I would like to -- oh,
Helene has some additions.

5 CHAIRWOMAN WEINSTEIN: I just want to 6 acknowledge Assemblyman Bronson has joined us 7 also.

8 CHAIRWOMAN KRUEGER: Great, thank you. Okay. With that, I think we'll just 9 take you in the order you are on the agenda: 10 11 Commissioner Reardon first, Commissioner 12 Hogues second, and Michael Volforte, the director of the Governor's Office of Employee 13 14 Relations. So you each get 10 minutes. You may have much more detailed legislation 15 16 {sic}; highlight your bullet points, you only 17 have 10 minutes. And yes, every person who has submitted testimony for this hearing, 18 19 whether they're testifying or not, that is 20 available on the Senate website. So you can look it up, legislators can look it up, and 21 20 million New Yorkers can look it up if they 22 23 like. So we're trying to cut down on the number of trees we kill each hearing this 24

year.

2	Okay. And after everybody has
3	testified, then we will be able to start the
4	questions.
5	So Senator Reardon Senator Reardon?
6	(Laughter.)
7	CHAIRWOMAN KRUEGER: How about I
8	don't know, it's good, it's bad, it depends
9	on the day. Commissioner Reardon.
10	COMMISSIONER REARDON: I've been
11	elevated. Thank you.
12	Chairs Krueger and Weinstein,
13	distinguished members of the committees,
14	thank you for this opportunity to talk about
15	Governor Hochul's Executive Budget and to
16	update you on our efforts at the Department
17	of Labor.
18	I am Roberta Reardon. I'm the
19	commissioner of the New York State Department
20	of Labor. Our mission is transforming
21	New York's world of work, which includes
22	protecting workers, providing support to the
23	unemployed, helping businesses thrive, and
24	guiding New Yorkers into careers they love.

1 Our work is critically important to 2 New York State, and I am proud of the milestones that we have achieved. When the 3 pandemic hit, businesses statewide were 4 5 shuttered, everyone was home. New Yorkers were desperately searching for relief for 6 their families. It was clear that our first 7 8 priority was to ensure that New Yorkers 9 received their Unemployment Insurance benefits quickly so they could feed and house 10 their families. 11 12 The pandemic did not defeat us. We 13 overcame the hurdles, and I am so proud of 14 not only what we've become, but what we are evolving into to better serve New Yorkers. 15

16There were many teachable moments during the17pandemic, and we did not let a single one go18to waste.

19Perhaps the greatest challenge we20faced during the crisis was new and novel21forms of unemployment identity fraud. What22we experienced during the pandemic was23extremely unusual and unlike anything seen24before in our government's history. There is

a lack of understanding about what we were up
 against at the time, and I want to clear up
 any misconceptions.

We, as a state, were a victim of unemployment identity fraud. Like every state in the union, we were battered by niternational cybercriminals. All systems nationwide were under attack. This fraud was so sophisticated that it literally tricked every system in the country.

11 Throughout the course of the pandemic, the department distributed over \$105 billion 12 13 in unemployment benefits to support nearly 14 5 million New Yorkers. We have identified \$4 billion in unemployment fraud stolen by 15 16 criminals during that time. To be clear, any 17 fraud is unacceptable. But I want to give you more perspective about that figure. It 18 19 represents about 3.8 percent of what we paid 20 in total to support New Yorkers.

21 We have since implemented many 22 safeguards to protect our systems, including 23 multifactor authentication, ID.me, 24 cross-matching, and other measures to enhance

1	security for our customers and prevent future
2	fraud. We also continue to aggressively
3	pursue criminals to claw back stolen funds,
4	including half a billion dollars already
5	today. By today, not today.
6	While the pandemic was a turbulent
7	time, I am proud of the work the department
8	did to help New York families survive. We
9	worked around the clock, side by side in the
10	trenches during one of the most uncertain
11	moments in U.S. history. I remain forever
12	grateful to my colleagues for their
13	dedication and commitment to helping their
14	fellow New Yorkers. I also want to thank all
15	of you and your staff for working so closely
16	with us during the pandemic. We simply could
17	not have done it alone, and we appreciate
18	your offices helping us during such a
19	challenging time.

20 And while this was a pivotal chapter, 21 it is not the end of our story. This crisis 22 does not define us as an agency. We are so 23 much more than that. We have turned the 24 page. We are focused on the next chapter,

and I know that it is one with a promising 1 2 future. Thanks to the leadership of Governor Hochul, and in partnership with the 3 Legislature, the Department of Labor has 4 5 harnessed the pandemic experience to 6 transform ourselves into a well-oiled, more efficient, and better-prepared agency. And 7 8 we are doing this with our core mission, to protect workers, at the forefront of our 9 minds. 10 11 In 2022, our Worker Protection and

Labor Standards teams oversaw wage theft investigations that recovered \$25 million in wages for nearly 18,000 workers. Over the last decade, the team has recovered and dispersed around \$360 million in stolen wages.

18To help New Yorkers report labor19violations and apply for permits, we launched20a new case management system that will21provide updates in real-time. The system22will also allow us to collect data, enhancing23our ability to identify and respond to24trends.

1 Ensuring workers receive a fair day's 2 pay for a fair day's work is a core tenet that guides our work, which is why I approved 3 the Farm Laborers Wage Board's recommendation 4 to lower the overtime threshold for 5 farmworkers from 60 hours to 40 over a 6 10-year period. The department also recently 7 8 oversaw a minimum wage increase to \$14.20 an 9 hour for all upstate workers.

10But we can do more. We fully support11Governor Hochul's plan to index minimum wage12to inflation. The plan will help low-wage13New Yorkers meet the rising cost of living.

14 We continue to prioritize workforce development and find innovative ways to 15 16 provide training opportunities and connect 17 New Yorkers to careers they love. An important part of this is meeting people 18 19 where they are -- and these days, they're 20 online. And more than 200,000 New Yorkers utilized our virtual job services in 2022 21 22 alone.

23 Last year we expanded our cutting-edge24 Virtual Career Center to all New Yorkers.

1 The free platform caters the experience to 2 each customer's individual needs and allows 3 them to browse more than 250,000 job 4 postings.

5 Businesses are also seeking rapid 6 online solutions to help fill jobs, a need 7 being met by our Virtual Career Fairs. These 8 events are connecting businesses and 9 jobseekers virtually in real-time.

Registered Apprenticeships continue to 10 11 give New Yorkers the skills they need to thrive in the economy. In November, we 12 13 celebrated the inaugural New York State 14 Apprenticeship Month, which highlighted more than 900 critical programs across the state. 15 16 Registered Apprenticeships are paying big 17 dividends for businesses and New Yorkers, which is why we continue to expand these 18 19 programs.

20 New York is currently undertaking an 21 ambitious effort to address climate change. 22 The clean energy sector is a game-changer for 23 our planet and for New York's economy. The 24 department is helping to connect New Yorkers

to green job opportunities by also ensuring
 this burgeoning sector benefits all
 communities equitably.

And of course we remain focused on assisting unemployed New Yorkers while also keeping our systems secure. We're more than halfway into our four-year modernization plan that will result in a completely new UI management system, optimized to create a more seamless and secure user experience.

11 While we wholeheartedly welcome these technological advancements, we are also 12 13 implementing other immediate improvements to 14 our programs. We are focused on reaching more New Yorkers and have ramped up language 15 16 access. A great example of this was the 17 launch of our Spanish Facebook and Twitter accounts. We also expanded our online 18 19 virtual assistant, Perkins, to speak in 20 13 languages and to perform several tasks that previously required speaking to an 21 22 agent.

None of these changes would bepossible without the steadfast support of

1 Governor Hochul. She continues to ensure the 2 department can modernize to provide the resources New Yorkers and businesses need to 3 participate and thrive in today's economy. 4 To further Governor Hochul's 5 commitment to a transparent and open 6 government, the department held hearings to 7 8 receive public input on the state's newly 9 strengthened sexual harassment model policy, and on the impact of COVID-19 on women in the 10 11 workforce and the gender wage gap. That report will be released in just a few weeks. 12 13 The department is working smarter, but 14 there is always room for improvement. If we are to continue to keep our systems 15 16 protected, we must evolve with the times. And 17 you, our legislative partners, have played and continue to play critical roles in our 18 19 efforts. By investing continuously in 20 modernization, we will ensure that our systems remain more efficient, easier to use, 21 22 and safer than ever before for all 23 New Yorkers. 24 Thank you.

1	CHAIRWOMAN KRUEGER: Thank you.
2	Next, Commissioner Hogues.
3	COMMISSIONER HOGUES: Thank you.
4	Good afternoon, Chairs Krueger and
5	Weinstein and distinguished members of the
6	Senate Finance and Assembly Ways and Means
7	committees. My name is Timothy Hogues, and
8	it is my privilege to serve as the
9	commissioner of the Department of
10	Civil Service and the president of the
11	Civil Service Commission.
12	I appreciate the opportunity to appear
13	before you to comment on Governor Hochul's
14	Executive Budget for fiscal year 2024, as
15	well as to highlight some of our key
16	accomplishments over the past year.
17	During my short tenure as commissioner
18	I have been struck by the dedication and
19	unwavering commitment of New York State's
20	public workforce. State workers provide
21	critical functions from transportation to
22	public safety to healthcare that make the
23	Empire State a great place to live, work and
24	play.

New York's public-sector workforce has
 proven its dedication time and time again and
 is always on the frontlines through public
 emergencies, whether it be the COVID-19
 pandemic or storm preparations and
 recoveries.

However, New York's workforce over 7 8 recent years has experienced a reduction in size which has been especially evident in 9 lower-level direct care and healthcare 10 11 positions. This year I am pleased to report that Governor Hochul's proposed budget will 12 13 continue to provide healthcare and mental 14 hygiene worker bonuses to incentivize and reward direct care frontline state employees 15 16 through FY 2024, and provide critical 17 investments to reinforce careers and public services across several agencies as part of 18 19 our larger efforts to rebuild the state's 20 workforce.

21 The department is also implementing a 22 Hiring for Emergency Limited Placement 23 program to address the statewide workforce in 24 critical health and safety titles. The HELP

1	program will temporarily waive the
2	civil service exam requirement for
3	approximately 100 direct-care, health and
4	safety titles across state government for a
5	12-month period and address staffing
6	emergencies now.
7	In addition, after hearing concerns
8	raised by the New York State Association of
9	Counties and the New York Conference of
10	Mayors, the department's also implementing a
11	similar program, the Local HELP program, to
12	allow local civil service agencies to address
13	the emergency staffing crises that they are
14	also facing across health and safety
15	positions.
16	The department also recently
17	transitioned some of our largest and most
18	popular civil service examinations to an
19	online format, allowing individuals to
20	complete the exams wherever they have access
21	to a computer. These exams are also open
22	over multiple weeks, increasing accessibility
23	to interested candidates. Utilizing this
24	format, the department tested nearly 30,000

candidates for nearly 200 job types in 2022.

1

2 Further, the department continues to engage with agency partners to implement pay 3 increases and salary differentials for a 4 5 variety of titles, to improve recruitment and retention efforts. As part of these efforts, 6 the department completed a major 7 8 restructuring of nursing titles last year that resulted in upgrades for most titles and 9 higher starting salaries and salary 10 differentials. 11 Top of mind of all the efforts the 12 13 department undertakes is ensuring diversity, 14 inclusion, and equal opportunity are at the forefront of all statewide initiatives. 15 16 Under Governor Hochul's guidance and 17 leadership, and in partnership with the state chief diversity officer, chief disability 18 19 officer and each individual state agency, the 20 department is committed to building and sustaining a workforce and advancing programs 21 and services that reflect the many unique 22 23 faces, voices, backgrounds and ideas of those 24 we serve.

1 While we've made tremendous progress 2 in 2022, I am extremely optimistic about the progress we will make in years ahead with 3 Governor Hochul's ambitious vision to 4 5 reimagine and modernize the Department of Civil Service. 6 The Governor's Executive Budget 7 8 supports a new progressive and transformative civil service examination model that includes 9 administering continuous recruitment 10 11 examinations at state-operated computer-based testing centers. This model will allow the 12 department to meet the increasing demand of 13 14 examination services by expanding our capacity to hold more examinations and 15 provide examination results to both state 16 17 agencies and local civil service entities in a significantly compressed time frame. 18 19 The Executive Budget also allows the 20 department to establish a greater presence at DOL Career Centers and meet job seekers where 21

22 they are, fund a public awareness campaign to 23 extol the values of public service, and 24 support a comprehensive study to modernize

1 the civil service pay structure.

2	In addition to all I have already
3	highlighted, the department continues to
4	implement effective strategies to responsibly
5	administer the New York State Health
6	Insurance Program to more than 1.2 million
7	members, ensuring access to high-quality
8	providers and services.
9	In 2022, New York State and CSEA came

10 to a five-year contract agreement which 11 included health benefit changes taking effect 12 this July that will save the state, local 13 governments, public authorities, and 14 enrollees over \$300 million annually.

As you can see, the initiatives 15 16 highlighted today reflect the department's 17 commitment and focus to eliminating barriers to entry for civil service jobs, meeting job 18 19 seekers where they are, and modernizing the 20 state's approach to meeting our workforce needs. The department's vision for the 21 future is progressive and inclusive, and I 22 23 look forward to working in partnership with all of you to bring this vision to fruition. 24

1 Thank you. 2 CHAIRWOMAN KRUEGER: Thank you. And Director? 3 DIRECTOR VOLFORTE: Thank you, 4 5 Chairs Weinstein and Krueger and honorable 6 members of the Assembly and Senate. My name is Michael Volforte, and I'm the director of 7 8 the New York State Office of Employee Relations. Thank you for the opportunity to 9 speak with you about Governor Hochul's 10 11 Executive Budget proposal for fiscal year 2024 as it relates to our agency and the 12 13 state workforce. 14 The proposed budget continues Governor Hochul's goal of increasing the 15 16 state workforce by proposing growth in a 17 number of agencies, like the Division of State Police, Department of Environmental 18 19 Conservation, and the Office of Parks, 20 Recreation and Historic Preservation. This year's budget also contains a number of 21 22 civil service proposals to jump-start hiring 23 for the future, like continuous recruitment examinations; establishing centers for 24

careers in government, in partnership with
 the Department of Labor; and a campaign
 highlighting the importance of careers in
 public service.

Together with our unions, we shape the 5 future of the workforce and efforts to retain 6 and expand it. Over the past year we 7 8 successfully negotiated three collective bargaining agreements covering employees 9 represented by the Police Benevolent 10 11 Association of New York State, Council 82, 12 and the Civil Service Employees Association.

All agreements contained compensation increases in each year of the agreement. The CSEA agreement not only provided increases but made changes to health insurance to encourage unit members to save money by using our broad participating provider network in the Empire Plan.

20 Between ongoing and planned 21 negotiations, we will negotiate with nine 22 unions this year for new collective 23 bargaining agreements. Our approach in 24 negotiations will remain consistent with the

1 Governor's message of being fair to employees 2 and ensuring that agencies are positioned to 3 continue to deliver outstanding service to 4 New Yorkers.

5 Last year we continued to assist agencies and employees in emerging from the 6 pandemic, and we continue offering such 7 services. For example, we agreed with all of 8 the unions to extend the vacation accrual 9 deadline until the end of 2023 to permit 10 employees to take more time off. We also 11 assisted in the rollout of the \$3,000 12 healthcare worker bonus included in last 13 14 year's budget for eligible private-sector and state employees. As of today, this benefit 15 16 has been extended to more than 39,000 state 17 employees serving in a variety of roles in the healthcare and direct care fields. These 18 19 employees were critical in our efforts to 20 manage and respond to COVID-19.

21 On a daily basis OER fields numerous 22 inquiries from executive branch agencies. We 23 routinely dispense advice on the proper 24 administration of our compensation and

benefits packages as well as advice on
 maximizing employee performance and
 operational flexibility under the terms of
 our negotiated agreements. We also continue
 to work to ensure that all complaints of
 illegal discrimination and harassment are
 properly investigated and addressed.

8 As we indicated last year, agencies 9 have transitioned to their own telecommuting policies rather than the former emergency 10 11 statewide telecommuting program. Most allow telecommuting up to several days per pay 12 13 period but require in-office presence the 14 remainder of the pay period. Our guidance to agencies has been consistent: Telecommuting 15 programs must strike a balance between 16 17 providing a convenience to employees on one hand and maintaining accountability and 18 19 robust services for New Yorkers on the other 20 hand.

As you all know, our office offers a
number of pre-tax programs for state
employees that save employees by using
pre-tax dollars for various healthcare,

1 dependent care and transportation expenses. 2 Last year, there were over 26,000 enrollments in the various programs. We continue to make 3 our pre-tax program even more attractive by 4 allowing individuals to roll over the maximum 5 amount of 2022 funds into 2023 for the 6 Health Care Spending Account and provided a 7 8 grace period for our Dependent Care Advantage 9 Account and Adoption Expenses flexible spending accounts where employees can use 10 11 their 2022 balance during the first two and half months of 2023 to incur new expenses and 12 utilize previously deducted funds. 13 14 In collaboration with our union counterparts, we continued many other 15 16 programs that provide important benefits to 17 our workforce. In the last year, our Employee Assistance Program provided 18 19 assistance to almost 20,000 employees working 20 and coping with the pandemic. We also distributed over 4,500 job and career-related 21 22 tuition reimbursement benefits in the last 23 year and offer a WellNYS Everyday program.

24 Lastly, through our labor-management

1	committees, we continue to foster and develop
2	the state's training and professional
3	development programs. And in 2022, we
4	offered over 700 training and development
5	programs serving over 26,000 employees.
6	As the Governor indicated in both the
7	State of the State and in her budget address,
8	the State is moving forward with paid
9	parental leave for New York State
10	executive-branch employees. Recently, our
11	office partnered with the Department of
12	Civil Service and implemented paid parental
13	leave for unrepresented state employees.
14	This leave will provide 12 weeks of leave at
15	full pay for bonding with a child after the
16	birth, adoption or foster care placement.
17	This benefit will provide much-needed
18	time for new parents to bond with new family
19	members without having to make undue
20	financial sacrifices. Our office will
21	negotiate with each of the unions that
22	represent our employees to extend this
23	benefit to them.
24	In sum, while the current job market

1	certainly poses challenges for the state,
2	under Governor Hochul's leadership our office
3	is well positioned to continue to deliver for
4	state agencies and employees alike so that
5	they can continue the essential services that
6	New Yorkers rely upon.
7	Thank you.
8	CHAIRWOMAN KRUEGER: Thank you. And
9	you win the prize six minutes to turn back
10	over.
11	(Laughter.)
12	CHAIRWOMAN KRUEGER: Sorry.
13	We've also been joined by Senator
14	Jackson, who is the chair of Civil Services,
15	and Senator Michelle Hinchey.
16	And are there Assemblymembers you'd
17	like to name?
18	CHAIRWOMAN WEINSTEIN: Yes. We've
19	been joined by Assemblyman Steck,
20	Assemblywoman Lucas, Assemblyman Ardila,
21	Assemblywoman Sillitti, and
22	Assemblyman Jones. And Assemblyman Slater.
23	CHAIRWOMAN KRUEGER: Great, thank you.
24	And we're going to start with

1 questions from our Labor chair,

2 Senator Ramos. SENATOR RAMOS: All right. Buenos 3 tardes. Hi, Commissioner Reardon. 4 COMMISSIONER REARDON: Hi. 5 SENATOR RAMOS: Good to see you. 6 COMMISSIONER REARDON: Thank you. 7 SENATOR RAMOS: Let's start -- I want 8 to ask, you know, a few months ago the 9 Governor had agreed to give healthcare 10 11 workers a raise of \$3 above the minimum wage, but now in this budget proposal she's taking 12 it away. What gives? 13 COMMISSIONER REARDON: So they are 14 getting the \$3 above the minimum wage. 15 They've gotten two already; they get the 16 17 third dollars I think in October. And I think what you're referring to is the 18 19 indexing, which they are not included in. 20 I think the thinking there was this was a particular area that needed 21 stabilization, and we wanted to make sure we 22 23 had a steady pipeline of people coming into 24 the home care field because it was very, very

necessary. And it has worked. We have I
 think a 33 percent increase in employment
 there.

4 SENATOR RAMOS: Why do we keep leaving 5 home care workers and other domestic worker 6 types outside of benefits that are given to 7 other workers? Why are they less?

COMMISSIONER REARDON: So right now 8 they're ahead of everybody else. They're \$3 9 above -- by October they'll be \$3 above the 10 11 minimum wage. And if the indexing -- with 12 the indexing they catch up with the minimum 13 wage, then I think you'll have a conversation 14 about whether or not it's time to increase that minimum wage again for that particular 15 16 segment.

17But they are right now above other18workers --

SENATOR RAMOS: Well, I think the minimum wage should be increased for everyone. And it actually concerns me to see that the Governor's proposal includes indexing without easing. It also includes a cap at 3 percent and a bailout plan if

1	unemployment U-3 goes up to 0.5 percent.
2	You know, no other state has such a
3	cap, or any off-ramps. Why should we?
4	COMMISSIONER REARDON: I believe other
5	states do have caps. I don't know about the
6	off-ramps. But
7	SENATOR RAMOS: What other states have
8	caps?
9	COMMISSIONER REARDON: I believe
10	California does. I'd have to check and get
11	back to you. I don't think we're the only
12	one with a cap.
13	It's not the same number, but there is
14	a cap. But I can get back to you with that
15	information. I believe you know, we're
16	very supportive of indexing the minimum wage.
17	SENATOR RAMOS: I appreciate that.
18	You know, by 2026 Washington, D.C. and
19	Denver, their minimum wage is going to hit
20	about \$19. San Francisco will be over \$20.
21	And Seattle will be at 21. But under our
22	Governor's proposal to raise the minimum
23	wage, New York will only be at \$16 by 2026.
24	Do you think that's right?

COMMISSIONER REARDON: I support the 1 2 Governor's plan, and obviously it's something that the Governor and the Legislature will 3 have to work out together. And whatever you 4 5 decide is the law I will happily enforce. SENATOR RAMOS: Okay. Well, let's 6 move on to unemployment insurance. You know, 7 8 Uber and Lyft still haven't paid their bill. 9 I asked this question at the budget hearing last year. Right before the pandemic Uber 10 11 and Lyft drivers were granted access to unemployment insurance and definitely used it 12 13 during the pandemic. At what point do we 14 tabulate their bill and make them pay? COMMISSIONER REARDON: That is 15 16 currently under -- it's in the legal courts, 17 so I'm not going to be able to comment on any of that. 18 19 SENATOR RAMOS: Okay. Would you agree 20 that PUA served as a lifeline for workers throughout the pandemic? Has the DOL done 21 22 any research on its lasting effects? 23 COMMISSIONER REARDON: So PUA was created by the CARES Act, and Congress 24
1 realized immediately with 1.9 -- well, in our 2 case, 1.9 million New Yorkers lost their jobs in 60 days. By the end of April we had 3 almost 2 million people on unemployment that 4 5 had not been on unemployment in February. It was an avalanche of need, and it went across 6 the entire state. It didn't hit just a 7 8 certain kind of employee or nonemployee, you know, the classification. So the CARES Act 9 carved out a new kind of aid for people who 10 11 would not have been eligible otherwise. And we supported that. 12 SENATOR RAMOS: You know what I'm 13 14 getting at, right? So folks who had been eligible for PUA now are left without a 15 16 safety net because PUA has ended. Right? 17 COMMISSIONER REARDON: Yes. Because they are not -- unless they are considered 18 19 employees, they are not eligible for 20 unemployment insurance. It's a federal 21 regulation. SENATOR RAMOS: Would you say that the 22 23 Excluded Workers Fund was successful?

COMMISSIONER REARDON: The Excluded

24

Workers Fund was a very targeted fund and we
 are very proud of the work we did, and have
 distributed \$2.1 billion to those
 communities.

5 SENATOR RAMOS: I thought it worked 6 very well, it just wasn't enough money. We need more money. And so now in knowing and 7 8 learning our lessons from the pandemic, we're 9 trying to establish a more permanent fund with the unemployment bridge program that 10 11 wouldn't only help those who were eligible for our Excluded Workers Fund but also those 12 who had benefited from PUA. 13

14 I'm hoping that we can count on your15 support in that effort.

16 COMMISSIONER REARDON: You know, it's 17 an interesting conversation. I haven't -- I 18 don't comment on legislation. I simply 19 enforce it when it becomes the law.

20 SENATOR RAMOS: All right, so going 21 back to UI specifically, what reform is being 22 done to address the funding issue?

23 COMMISSIONER REARDON: You mean the
24 state -- the state -- okay. So that is a

metric that's controlled by the federal government and the state. The federal government has the FUTA bill that people are getting now, and that is a regular payment to restore the loan that went in to bail out New York State because we had to pay out benefits by federal regulation.

8 There are three bills that businesses get. FUTA is paying off the loan. The IAS 9 is the interest assessment, and that is by 10 New York's law, businesses are on the hook 11 12 for that. And then there's their regular 13 bill, the bill is their experience rating 14 that goes to pay for this year's benefits as well as restore the New York State Trust 15 16 Fund.

17 SENATOR RAMOS: Mm-hmm. Okay. I want to ask about DOL enforcement. I saw that in 18 the budget proposal there is -- it includes 19 20 an expansion for adding a few workers to the DOL, which is very exciting. I'm thrilled. 21 COMMISSIONER REARDON: Me too. 22 23 SENATOR RAMOS: What are they going to 24 do?

COMMISSIONER REARDON: So we are busy 1 2 hiring. Thank you to all of you for the \$25 million we got in last year's budget. We are 3 busy hiring people as we speak. And thank 4 5 you to Civil Service for helping us in this 6 regard. It has been a struggle sometimes. And my fellow commissioner has helped smooth 7 8 out some of those problems.

9 One thing everybody knows from your 10 own constituents, hiring in this market is 11 very tough. And we are making sure that we 12 reach into all the communities that we can to 13 find the right people to do these jobs. And 14 we're training them up as fast as we can.

15As of about this date, I think we have16hired an additional -- it's over 1100 new17employees over the last year. So we are18making great strides.

19 SENATOR RAMOS: How many in

20 enforcement?

21 COMMISSIONER REARDON: I don't have 22 that number in front of me. I can get it to 23 you.

24 SENATOR RAMOS: I mean, I would

1 appreciate that. I'm increasingly, you know, 2 concerned about the conditions we're hearing at different workplaces, the wage theft that 3 continues to be rampant and has actually 4 5 tripled since before the pandemic. And I 6 only say that because actually the money that's been recovered has tripled, so I can 7 8 only imagine how much wage theft is actually 9 taking place. And of course we want to make sure that we are helping all of those 10 11 workers. 12 What else is needed here to further -to help your enforcement efforts? 13 14 COMMISSIONER REARDON: So I am open to any conversation that you want to have about 15 16 how we do enforcement. It is a very important part of what we do. We are -- you 17 know, one of the things we learned, one of 18 19 the hard lessons we learned during the 20 pandemic is you can't staff your way out of a crisis. You need a lot of help, and a lot of 21 22 that help is tech. 23 So we are -- we have rolled out new tools for our inspectors so they're not 24

having to go back and write things on their
 computers in their offices, they can do it in
 the field. It expedites their work.

We have the new wage theft tip line
where workers can call into the tip line,
speak in 13 different languages, make their
report. It goes right into the agency.

8 SENATOR RAMOS: Anybody actually visit 9 the businesses where we know wage theft tends to happen? So for example, you know, we have 10 the executive order from 2019 that did away 11 12 with the tipped wage for nail salon workers and car wash workers and others. But does 13 14 anybody actually go to every car wash to make sure that the \$15 at least are being paid --15 16 COMMISSIONER REARDON: We are a

17 tip-driven agency --

SENATOR RAMOS: -- nail salon workers?
COMMISSIONER REARDON: -- so no, we do
not visit individual -- we don't do sweeps,
like that. But we follow up every tip that's
given to us.

23SENATOR RAMOS: Okay. Well, I -- it's24an increasing concern to me. I even hear of

human trafficking stories having to do particularly with nail salons --

3 COMMISSIONER REARDON: Yes. And we 4 follow up -- we have a whole unit that works 5 on that. It's a tragic part of our world and 6 it has obviously grown during the pandemic. 7 And it has also grown with new people coming 8 into the country who are very, very 9 vulnerable.

SENATOR RAMOS: Yes. I mean, in fact, 10 I think it was in Lewisville, New York, 11 upstate, where recently -- and I spoke to the 12 13 head of NYSERDA about this -- where we saw a 14 huge car accident where six migrant workers were killed on their way, I believe on a 15 16 Sunday, to go work and install solar panel 17 equipment. So that's of deep concern to me. Anyway, thank you, and thank you for 18 19 your work with the Farmworker Wage Board. I 20 appreciate it. 21 COMMISSIONER REARDON: Thank you. CHAIRWOMAN KRUEGER: Thank you. 22 23 Assembly.

24 CHAIRWOMAN WEINSTEIN: We go to the

1 chair of our Labor Committee, Assemblywoman 2 Joyner. 3 ASSEMBLYWOMAN JOYNER: Thank you so much. 4 Okay, so I have a couple of questions. 5 6 I'm going to first start with the first topic on unemployment insurance --7 CHAIRWOMAN WEINSTEIN: Ten minutes on 8 9 the clock, please. ASSEMBLYWOMAN JOYNER: Okay, the 10 11 clock, reset the clock. Okay, I have ten seconds of Senator Ramos's time. 12 We'll start first with workers and 13 employers. As you know, both have been 14 negatively impacted by flaws in the UI 15 16 system. So I'll first start with workers 17 with regards to fraud. We've heard stories of claimants who have been victims of 18 19 identity fraud or being locked out of ID.me. 20 I wanted to know, first, what measures has the department been using to prevent UI 21 fraud and ensure that workers are obtaining 22 23 much-needed benefits? And the other issue that is greatly 24

1 impacting workers is the overpayment issue. 2 The federal government has made it clear that it does not want money back that -- and it 3 has authorized states to waive overpayments. 4 5 So my question is simply, why hasn't the state waived overpayments? And how has the 6 process for giving notifications and waivers 7 8 for overpayments been made to claimants who receive these overpayments at no fault of 9 their own? 10

11 COMMISSIONER REARDON: So let me start 12 with the overpayments. We are -- people have 13 the opportunity to apply for a waiver, and we 14 are reviewing them quickly. It's not a long 15 process. And a large, large, large percent 16 of them are given the waiver.

17So there is an urban myth out there18that we not doing overpayment waivers.19That's not true. We have actually applied to20the federal government for blanket waivers.21We have not received any confirmation back,22so I don't know what the status of that is.23But if you are a victim of

24 overpayment, you can apply for a waiver. And

1 it's generally on equity and good conscience. 2 It is a pretty streamlined process now, and people get their answers usually within two 3 weeks. So they should -- if they feel that 4 5 they are being asked for something they 6 shouldn't be asked for, they should absolutely go on the website and do it. We 7 8 have a lot, a lot of public comment, you 9 know, social media, we sent -- we sent 125 million emails and texts to our customers 10 11 during the pandemic. This was one of the things that we texted and emailed about. 12 The word is out there. If people 13 14 don't know, I'm happy to increase that kind of communication. But it is absolutely --15 16 you know, we are granting these waivers at a 17 pretty rapid clip. ID.me. Nobody should be locked out of 18

19ID.me. If people are having trouble with it,20there are other ways for people to confirm21their identity. Again, we streamlined that.22When we first set it up there was confusion;23nobody had ever seen this before. But -- and24we understand there are populations who don't

have the technology or they may not be
 comfortable with the technology, or there may
 be a language issue. So we have got
 different workarounds. Nobody should ever be
 denied their benefits because they can't
 handle ID.me.

However, ID.me was the single 7 8 strongest weapon that we had to shut down the 9 international cybercriminals who had stolen people's identities across the state. And 10 11 without it, we would be awash in more fraud. 12 We can look at the numbers and see, as soon as ID.me came in, the fraud numbers began to 13 14 trickle down. And I'm glad we have it.

ASSEMBLYWOMAN JOYNER: Okay, so my next question is with respect to the impact on employers. As you know, many employers are paying down the UI Trust Fund debt.

19When will they expect to see a20decrease in their contribution rates? I know21that the numbers shared by DOL projected a22repayment schedule of a five to six year23timeline. Is that still accurate? Are we24still on schedule? And does the department

have projections as to what employers'
 contribution rates will be during that
 repayment schedule?

4 COMMISSIONER REARDON: We do have 5 projections. I don't have them in front of 6 me. I can get them to you.

The FUTA tax -- the FUTA -- it's not 7 8 a -- the FUTA, it's the Federal Unemployment Tax Act, dictates what the state businesses 9 have to pay to pay down the balance of the 10 11 debt. We had to borrow money from the federal government. That is a federal law. 12 13 We cannot not pay UI benefits. So that's 14 what that is, and it's on a steady track. It's to make sure that steady payments are 15 16 made into the system on a regular basis.

I can get you the rates. They know them; I don't have them memorized. But it is five or six years, and then we will be out of that situation.

ASSEMBLYWOMAN JOYNER: Okay. And I know we've already paid off a billion. Will rates decrease as the deficit also decreases? COMMISSIONER REARDON: So the rates --

remember, we have three different things that 1 2 people are paying on. The FUTA rate is set by the federal government. This year and 3 next year, it's the same. It probably does 4 go down, but I don't know. Let me find out 5 for you for sure. 6 7 But also when people say rates, 8 they're thinking about their individual UI 9 bill that they pay every year. That is based on your experience rating -- you know, how 10 11 many people have left your employment, you 12 know, not of their own volition. I'll remind 13 everybody that during '20 and '21 we forgave, 14 we forebeared any experience rating on businesses. They did not pay -- everybody 15 16 had people on unemployment because the 17 businesses were shut down. They didn't do it

18 voluntarily. So we didn't assess anybody an
19 experience rating in those years.

20 We know by our calculations that in 21 those three years, counting this year, each 22 business was saved approximately 800 and I 23 think 32 dollars per employee. So in those 24 three years we actually saved businesses

money by not dinging them on the experience
 rating.

ASSEMBLYWOMAN JOYNER: Okay, the next 3 question I have is regarding partial UI. I 4 5 know in your testimony you mentioned the 6 four-year UI modernization plan that you are implementing. We gave an extension of one 7 year in last year's budget. And simply -- I 8 9 was told I need a yes or no response -- is DOL prepared to implement this partial UI 10 11 system and to -- when is the department expected to complete and implement this 12 13 modernization?

14 COMMISSIONER REARDON: Well, people 15 can get partial UI right now. It's not being 16 denied to anybody. It's just more of an 17 onerous thing for us to do. It's not online 18 because it's not in the system.

19If we were to put it into the old20system right now, we would have to stop the21modernization for a significant period of22time to put a patch on an old system that23would stop as soon as modernization came in.24It just doesn't make sense. So -- and we've

spoken about this freely. We've sent
 letters. It's not a secret. You can get
 partial UI right now. It just takes more
 time for us to do that because it's not
 automated.

6 But as modernization rolls out, that 7 is definitely going to be part of the mod, 8 and it will be an entirely different system. 9 I am very fond of partial UI. I think it 10 helps workers. But right now we can't 11 automate it because we are in the middle of 12 modernizing our ancient COBOL system.

13 ASSEMBLYWOMAN JOYNER: Okay. My next 14 question is regarding agency operations. We know that DOL needs staff. There's a lot of 15 16 enforcement activities that need the 17 attention of DOL staff. In last year's budget we allocated an additional \$24.6 18 19 million to support the agency. However, 20 we've been seeing an alarming decline in staff members. We see a drop in the number 21 of full-time staff and an increase in 22 23 provisional and temp workers. 24 How can you assure us that we will see

an expanded oversight and enforcement of the
 state labor laws? And also what is being
 done to on-board and train provisional and
 temporary workers?

COMMISSIONER REARDON: So I'm not sure 5 where the information came from, but we have 6 been working very, very seriously to 7 8 transition our provisional and, you know, 9 temporary workers into full-time status as quickly as possible. Some of that involves 10 11 my friend Tim's, you know, tests. They have to -- some of the civil service, they have to 12 take the test and be available for that 13 14 position.

But we're working very hard, we're working very closely with our unions to make sure that we can move those people as quickly as possible, because we value them as full-time employees as well.

20 So I don't think we are seeing a 21 diminution of full-time workers, we are 22 actually trying to reduce the number of 23 part-time workers or temporary workers, 24 so-called.

We have -- as I said earlier, we've 1 2 hired over a thousand new employees and we are looking for more. And, you know, we are 3 very thankful for the \$25 million that you 4 gave us last year. We are using it to the 5 best of our ability. Again, as everybody 6 knows from your business colleagues, hiring 7 8 is tough in this market. But we are making a concerted effort because we want the best 9 people doing this work for the state. 10 11 ASSEMBLYWOMAN JOYNER: Okay, yes. The data that we were provided, it's showing an 12 13 increase in provisional and temp workers from 14 1 percent to 10 percent. My next question is regarding 15 16 workforce development programs and funds. In 17 2018 we enacted legislation that would require DOL to create an online database 18 19 containing workforce development training 20 programs in New York State. What's been the status of this database? When can we expect 21 it to be available on the DOL website? 22 23 And the second question regarding workforce development is, you know, we see 24

1 that it's difficult to help underserved
2 communities become aware of different job
3 opportunities, so what can be done better to
4 serve these populations?

5 COMMISSIONER REARDON: So you are actually talking about -- I'll take the 6 second question first. Reaching into 7 8 underserved communities is a really important 9 piece of what I think we do, and we're really upping our game. One of the things that I 10 11 insist on -- two things. We meet our customers where they are. We are no longer 12 going to have a system where you need to fit 13 14 into a box of some kind in order to get our services. 15

16 I don't care what language you speak, 17 I don't care what religion you observe, I don't care what part of the state you live 18 19 in -- none of that matters. I want to help 20 New Yorkers find careers they love and be successful. So we are very focused on that. 21 22 We have a lot of language access. We do a 23 lot of work in communities. We've started out-stationing our senior staff in DUES, in 24

1	the workforce development part, and they're
2	going out into our various Career Centers for
3	several days at a time to sit with the
4	community and understand what the issues are
5	in those communities so we can better refine
6	our processes.
7	ASSEMBLYWOMAN JOYNER: And we have
8	15 seconds, so if you can get to the other
9	COMMISSIONER REARDON: The database.
10	ASSEMBLYWOMAN JOYNER: Yes.
11	COMMISSIONER REARDON: It's up and
12	it's running. It's been up since last year.
13	ASSEMBLYWOMAN JOYNER: Okay, great.
14	Thank you.
15	CHAIRWOMAN WEINSTEIN: To the Senate.
16	CHAIRWOMAN KRUEGER: Thank you.
17	And we have our chair, Robert Jackson,
18	for Civil Service, 10 minutes on the clock.
19	SENATOR JACKSON: Sure, thank you.
20	So I was going to say good evening,
21	but good afternoon. So let me thank you all
22	for coming. And obviously this is very
23	important for the people of New York State.
24	So I guess my first question to you,

Commissioner, Department of Labor, can you
 tell us where we are in upgrading the system
 so that we can stop as much of the fraud that
 allegedly has occurred in the past?

5 COMMISSIONER REARDON: During the height of the pandemic -- actually, the very 6 beginning of the pandemic, we began to 7 realize that there was a new kind of fraud 8 that was hitting our system, one that we had 9 never had before. And this was identity 10 11 fraud, and it was done by international cyber-rings, and they had people's personal 12 13 identifications -- your name, your Social 14 Security number, your address, your last employer, perhaps your salary range. Your 15 16 claim looked like a real claim to our system.

17 So that presented a huge hurdle for us to figure out how to stop it. We worked with 18 19 other states, we worked with the federal 20 government. We quickly realized we needed technology, so we worked with Google and 21 other places to figure out ways that we could 22 23 do better geofencing and matching and the 24 kinds of things that we did.

1 The problem with the CARES package was 2 they intentionally reduced the eligibility criteria for people who were eligible for 3 those new federal programs. The first year 4 5 of PUA, all you had to do essentially was check a box that said "I was unemployed by 6 the pandemic," and you were eligible. We had 7 no employer to talk to, we had no wage 8 records to pull -- this was how we usually 9 verified claims. 10

11 At the end of that year, the federal 12 government changed the requirements, and 13 that's why people then had to send in more 14 proof of employment. But that first year we 15 had over \$300 million a month going out the 16 door in fraud because it was so easy to do.

We now have ID.me. The minute we got
ID.me up and running, fraud began to decline.
We then -- about six or eight months later,
we got multifactor authentication. Again,
fraud immediately began to come down.

22 We have other very sophisticated 23 systems that I won't talk about in public 24 because I don't want to tell them what we

have, but it really began to reduce the fraud. In 2022 we paid out \$2.5 billion in benefits. We only lost \$388,000 to fraud. So you can see the third year, without the federal benefits and with all the other stuff we were able to put on the system, we've tightened it up a lot.

8 There's always fraud. It's always a problem. But we are on top of it, and the 9 modernization system will be even better. 10 And please, I can't wait for modernization to 11 12 come on board. Probably more than you. 13 SENATOR JACKSON: Thank you. 14 So my next question is for Michael Volforte, the head of the GOER. You 15 16 indicated the labor agreements that you've 17 reached with -- do we have state labor unions that have not reached agreement and have 18 19 expired contracts? And where are you at in 20 trying to move those contracts? DIRECTOR VOLFORTE: We currently have 21 one union that has an expired contract, and 22

23 we're in active negotiations with them.

24 The remaining unions either have

1 contracts that expire this year or years into 2 the future, and we're engaged with a number of those unions where we're actually starting 3 negotiations in advance of expiration and 4 5 hope to reach agreement over the coming months with a number of those unions. 6 SENATOR JACKSON: So one of the things 7 8 that I hear about state service is it takes too long to get things done. So do you have 9 enough staff to move contracts where we're 10

11 not dealing with contracts that have expired?
12 People get a little frustrated when things
13 are taking so long to get things done.

14 DIRECTOR VOLFORTE: We believe we have
15 enough staff to deliver on negotiating
16 contracts.

17 I would simply say that when contracts settle, it isn't always a function of 18 19 necessarily one side or the other. You know, sometimes there's a lot of issues that come 20 up and negotiations don't always start before 21 they expire. Sometimes negotiation start 22 23 afterwards. So it's not entirely consistent that things get delayed because negotiations 24

start at a point in time, because that's
 really dependent on the parties agreeing when
 they start.

So it's not always the case that 4 5 there's delays because of staffing or other things. Sometimes there are choices made in 6 terms of when timing starts for negotiations. 7 SENATOR JACKSON: Okay, now my next 8 question is for Commissioner Hogues. 9 Congratulations on your appointment as 10 commissioner. 11 COMMISSIONER HOGUES: Thank you. 12 13 SENATOR JACKSON: So I'm talking to a lot of labor unions, obviously; I chair the 14 Civil Service and Pensions Committee. And so 15 16 they talk about that it takes too long to 17 move in order to get people appointed. So what have you done so far in order 18 19 to modernize the civil service system as far 20 as pay structure and as far as examinations and things like that? 21 COMMISSIONER HOGUES: So thank you. 22 23 So I believe throughout this testimony you heard a lot about modernization, and so 24

1 Civil Service is taking that same approach to 2 figure out how we can deliver, test more 3 efficiently and effectively, and get the 4 results in a condensed time frame.

5 And so one of those tools that is in 6 our proposal is a continuous recruitment 7 proposal that allows for us to offer tests on 8 a regular basis and for those eligibility 9 lists to be refreshed on a regular basis so 10 that agencies have access to that.

11 We also are on the technology front to offer exams online. We've transferred some 12 13 of our most popular exams from in-person, 14 filling out the bubbles, to an online training-and-experience-type exam which has 15 16 allowed us to serve a lot of individuals in a 17 condensed time frame and more cost-effectively as well. 18

19SENATOR JACKSON: And in speaking with20the various unions, the continuous21recruitment process and examinations so that22you don't have to schedule an exam and people23have to wait for the exam and things like24that, have you consulted with the unions PEF,

CSEA, Council 82? And what are they saying?
 COMMISSIONER HOGUES: Yes, we have,
 and they're for it. They're behind it. I
 talked to -- actually, I talk to PEF the
 most, and they have been pushing this.

We've also met with the Council of 6 Mayors for New York State as well as NYSAC, 7 8 and they are asking for this to be done. 9 Because we know that lists right now, the system that we have right now, it just takes 10 11 too long and we're not competitive with the 12 private sector. And so this is just one of the ways that we are trying to reduce the 13 14 time that it takes to bring talent into state 15 government.

16 SENATOR JACKSON: Now, I do understand 17 that PEF and others have expressed concern about the amount of contracting out of 18 19 services that they feel if in fact the 20 staffing was up to par, that they could handle as professionals that work inside the 21 state government. And \$1.3 billion I think 22 23 in new appropriations, and 1.13 is 24 reappropriations. But the total, to my

understanding, is over 9,000 employees,
 full-time-equivalent employees are basically
 being contracted out to private contractors
 that can done by the state workforce.

5 COMMISSIONER HOGUES: So there's a 6 balance, right, and we have to figure out 7 what that appropriate balance is. Sometimes 8 you have short-term projects where it makes 9 sense.

But for the most part, we are really 10 11 looking at how do we compete, how are we more efficient and effective in not only the 12 13 on-boarding but the recruitment and the 14 retention of the state workforce. And so a lot of those things are in our proposal, and 15 16 we look forward to the partnership and moving 17 forward to really being able to compete and rebuild a more diverse and inclusive, 18 19 talented workforce.

20 SENATOR JACKSON: I know -- can you 21 tell me what has occurred within the past 22 year as far as upgrading nurses? Because 23 obviously the State of New York has 24 contracted out for nurses because there were

1

not enough nurses.

2 What are we doing to recruit nurses into the state system, if you don't mind. 3 COMMISSIONER HOGUES: Sure. 4 5 So as you're probably aware, in 2022 6 we completed one of the -- a major reconstruction of our nursing titles where a 7 8 bunch of nurses got upgrades as far as the 9 pay and starting salary. We also introduced regional differentials. And we're continuing 10 11 the Nurses for Our Future program which supports tuition. 12 And so we will continue to look at 13 14 what we need to do. Part of our proposal is to do a comprehensive study of the civil 15 16 service pay structure. And so we're hoping 17 that will yield some guidance and direction for us to move forward, not only for our 18 19 nurses but, across the state, we know we are competing with the private sector in areas we 20 21 are losing. So we're hoping that will produce some 22

23 critical information to give us some
24 direction.

SENATOR JACKSON: Well, I think we all 1 2 agree that we're competing with the outside market. And so I would like to make sure 3 that we, you know, shine our shoes, brush our 4 5 teeth, you know, be ready as a state in order 6 to go out there and recruit the people that we need to join the civil service system and 7 make us all proud. So that's what I think 8 that we need to do. 9 Thank you. Thank you. 10 11 CHAIRWOMAN KRUEGER: Thank you. 12 Assembly. CHAIRWOMAN WEINSTEIN: We go to 13 14 Assemblywoman Pheffer Amato, chair of our Governmental Employees Committee. 15 16 ASSEMBLYWOMAN PHEFFER AMATO: Good 17 afternoon. Thank you all for your testimony. That's really loud, huh? 18 19 (Laughter.) ASSEMBLYWOMAN PHEFFER AMATO: We 20 just -- the Senator just referred to the 21 continuous recruitment positions. This is 22 23 for Commissioner Hogues. How much of the current backlog of vacancies is this expected 24

1 to address?

2 COMMISSIONER HOGUES: So as you're aware, the pandemic caused a lot of tests not 3 to be held. Civil Service currently relies 4 5 on schools, high schools and other places to be able to administer our civil service 6 exams. To knock on wood, we are pretty 7 8 current as far as the testing schedule. But when we talk about the 9 game-changing opportunity for continuous 10 11 recruitment, right now we have to prioritize our agencies' requests. So we talk to our 12 13 agencies and say, Hey, what are your priority 14 titles that we can hold exams for? We're talking about flipping that upside down on 15 16 its head and saying, Hey, let's be more 17 efficient and effective. Commissioner Reardon talked about 18 19 technology. That plays a huge key in this. 20 And so when we talk about going from just 21 pencil and paper to online continuous 22 recruitment, and also talking about being in 23 some of the DOL centers, having staff that is 24 doing outreach -- and we know that there is a

1digital divide, and so we're not only doing2outreach as far as online and social media,3but we're looking at getting into communities4with community-based organizations, to reach5those individuals to educate them about the6opportunities in state government as well as7demystifying the "how do you get in." Right?

8 And so that's what I'm hearing on a 9 regular basis: How, why, and what. How do 10 you get in, why is it so difficult and 11 confusing, and what are you going to do about 12 it? And I think the proposals in here really 13 take a step forward in addressing that.

ASSEMBLYWOMAN PHEFFER AMATO: So you feel that the backlogs will really be addressed once all these -- the how, what and where, who, why and when kind of get filled in?

19COMMISSIONER HOGUES: Yes.20ASSEMBLYWOMAN PHEFFER AMATO: So the21backlog will start getting a nice flow and22we'll get the workforce flowing, I guess is23the right word.24COMMISSIONER HOGUES: Yeah. And

1	that's like I can't emphasize this enough,
2	we continue to compete with the private
3	sector. And so I'll go back to the study,
4	the review of civil service at all titles, to
5	see where they are.
6	To look at how we value titles is
7	important too. In the past we weighed
8	heavily on individuals that supervised. So
9	we also know that we have some technical
10	titles that don't need to supervise anyone,
11	but we need that technical knowledge and we
12	need to pay them appropriately.
13	And so all of this together will help
14	us to get rid of that backlog and be able to
15	compete.
16	ASSEMBLYWOMAN PHEFFER AMATO: Great.
17	So in that same notion, what agencies
18	and titles do you think will most be affected
19	by this? You know, you could say all. But,
20	you know, which ones really?
21	COMMISSIONER HOGUES: I mean, so they
22	are. So we talk about a lot of the direct
23	care, outward-facing agencies. That's huge
24	for them. In my testimony I talked about the

HELP program, the Hiring for Emergency
 Limited Placement program, because we know
 that we have to do -- we have a balancing act
 to perform.

5 So we have to do and we appreciate the merit of fitness, but we've also heard from 6 agencies saying, I don't have enough people 7 8 to serve the public right now. So they say, 9 Hey, what are we going to do? And so we sat down and started talking through this, about 10 11 how we can help them now. And so the HELP program impacts over a hundred titles across 12 agencies to look at individuals that meet the 13 14 minimum qualifications. They can get into state government right now. And then in a 15 16 year's time they come back to the Civil 17 Service Commission and we can flip them over to competitive and they can continue their 18 19 career advancement.

20 So we're looking at a parallel path to 21 this problem to really impact it. But we 22 know we have to do two things. We have to 23 solve it now, we have to look at short term 24 as well as long term.

1 ASSEMBLYWOMAN PHEFFER AMATO: Great. 2 The Executive Budget recommends nearly 23,000 new hires. So which positions has the 3 state found to be the most difficult to 4 5 recruit and retain those employees? 6 COMMISSIONER HOGUES: So once again, it's those direct care. We all know, we hear 7 about it. Some titles aren't as desirable as 8 9 others. But quite frankly, it's across the board. So it's -- every agency head I talk 10 11 to, they're talking about, Hey, how do we do this and how can we do it quicker and faster. 12 13 And so I want to get a -- I believe 14 the package that we have in front of you really takes a major step forward as a total 15 16 package. Individually, the pieces won't 17 work, but when we look at them comprehensively, that's when we really start 18 19 moving forward. 20 ASSEMBLYWOMAN PHEFFER AMATO: We have 21 to compete with the private sector for sure. What is needed for the state to 22 23 address the critical vacancies to prepare for an increase -- sorry. What is needed more 24

1 for the state to address critical vacancies 2 and prepare for increased retirements over the coming years? 3 COMMISSIONER HOGUES: So we're always 4 5 looking at planning to -- sorry that the phrase is slipping my mind. But we're always 6 7 looking at how do we put ourselves in the position to be successful as individuals 8 leave the -- leave --9 10 COMMISSIONER REARDON: Succession 11 planning. COMMISSIONER HOGUES: Succession 12 13 planning, thank you. So that's why this is 14 my partner here. 15 (Laughter.) 16 ASSEMBLYWOMAN PHEFFER AMATO: That's 17 good. Good. Good teamwork, I like that. COMMISSIONER HOGUES: Yeah, 18 19 succession, she knew what I was talking 20 about. We're always looking at succession 21 planning because that's critical. I spent a 22 23 bunch of years in the private sector, and that was always a hang-up. And so state 24

1 government is no different.

2 And so we are working with agencies to put plans together. We believe that the 3 impact of COVID, where we saw the mass exodus 4 5 of individuals, we believe that is starting to slow down. And so now, like I said, we 6 are really focusing on that marketing 7 8 campaign, getting out and meeting individuals 9 where they are, and really pulling in that workforce to replenish and rebuild to the 10 11 levels -- not only pre-COVID, but to meet the demand and the expectations of the future. 12 13 ASSEMBLYWOMAN PHEFFER AMATO: Great. 14 Thank you for that. Regarding the establishment of the 15 16 Centers for Careers in Government across the state, how many centers will there be? 17 COMMISSIONER HOGUES: We're looking at 18 19 12. 20 ASSEMBLYWOMAN PHEFFER AMATO: And where will the centers be located? Will they 21 work with the schools and universities to 22 23 connect with the potential candidates? 24 COMMISSIONER HOGUES: Yes. I'm so
glad you asked that question.

And so a theme that you've heard is meeting individuals where they are. We are really looking to be more accessible, having dedicated space, because COVID has taught us a lot. So individuals say, Hey, you can't come in here because we don't know what COVID is, and it grinds to a screeching halt.

9 And so this gives us the opportunity to be in those communities, be accessible on 10 11 bus lines and public transportation, and allows for us to have individuals that are 12 13 experts, subject matter experts in civil 14 service to break down that who, what, when, when, where, how, why. And to go into 15 16 communities and to work with community-based 17 organizations that know the territory, to get those individuals the information that they 18 19 need to be able to participate. As well as 20 running civil service exams six days a week. Right? 21

And so that's an accessibility issue.
I've talked to individuals in the community,
and they say, Hey, sometimes a Saturday just

doesn't work for me. Right? Saturday in the morning just doesn't work for me, I have childcare issues, I have other stuff. And then if an individual misses that opportunity, sometimes they have to wait one, two, three, four years for the next opportunity.

8 So that's why, in conjunction with the 9 continuous recruitment, all of this stuff 10 goes together to, like I said, rebuild the 11 New York State workforce. And it makes it 12 easier and more accessible for individuals 13 that are interested in joining the state 14 workforce to be able to participate.

15ASSEMBLYWOMAN PHEFFER AMATO: So you16talked about CBOs. So would these centers17serve as testing locations, like the CBO18would be?

19COMMISSIONER HOGUES: Yeah, so we're20working with SUNY and CUNY locations across21the state to establish state-operated testing22facilities. And these will run six days a23week. And so they will be able to come here24to get the information about civil service

opportunities, they'll be able to take exams
 here. If an individual doesn't have access
 to a computer or WiFi, they will be able to
 take online exams at these locations.

5 And so we -- once again, I don't want 6 to underestimate, but we understand that yes, 7 digital and viral is the way to go, but we 8 also understand that there's still somewhat 9 of a digital divide. So we're trying to 10 address all those barriers.

ASSEMBLYWOMAN PHEFFER AMATO: Great,
 thank you.

And for my 33 seconds, Director Volforte, the executive proposes maintaining pay equity with the private sector. How is the pay gap between public and private sector currently, and how much will this cost over the next five years to implement?

19DIRECTOR VOLFORTE: I don't think we20know exactly what the difference is. I think21the difference will depend on titles. you22know, certainly we know in certain healthcare23titles we are -- there's an ever-increasing24demand and limited supply, so that keeps

1 driving the price up and up and up for

2 everybody, not just the state.

But part of the proposal is a study to 3 work on that, and then we'll find out what 4 those numbers are. 5 6 CHAIRWOMAN WEINSTEIN: Thank you. 7 To the Senate. 8 CHAIRWOMAN KRUEGER: Thank you. Our ranker on Civil Service, 9 Senator Weik. Five minutes. 10 11 SENATOR WEIK: Thank you so much. 12 Good afternoon, and thank you so much 13 for your testimony today and for being so 14 patient with all of our questions. I've been meeting with a lot of my 15 16 libraries and I'm noticing that -- so I 17 represent Long Island, parts of Nassau County, parts of Suffolk County, and a lot of 18 19 our libraries are complaining that they have 20 very specific job titles. And they may find a qualified individual who maybe lives in the 21 other county, and so they cannot give them 22 23 that title in their library. And so they're left without someone fulfilling those job 24

responsibilities.

1

24

2 So how can we be more flexible, or can we be more flexible? I understand we have to 3 pick locals first, and we have that provision 4 5 for a reason. Is there a way that we can be more flexible so that we can meet the needs 6 of our libraries? 7 8 COMMISSIONER HOGUES: So yes, there -and so there's a little bit difference 9 between state and local. 10 11 So local has jurisdiction and provision to be able to create local rules 12 13 around how they operate. And so we provide 14 advisement to them and technical assistance. And so I'm sure, if there's conversations 15 16 with the local civil service division, that 17 we could figure those things out. And if they have questions they can reach out to our 18 19 municipal services division to provide that 20 type of support. But we've done that type of stuff in 21 22 the past. And yes, I was a local civil 23 service commissioner from Erie County, and so

I can say yes, there are ways to work through

that.

1

24

2 SENATOR WEIK: Okay, thank you. And so we are looking for -- you know, 3 during these times I think we've seen 4 5 something -- I used to work, I was the receiver of taxes in my town, and we had 6 civil service employees in that. And of 7 8 course as we went through the pandemic we really did kind of expect our employees to 9 flex and move with the times, learn new 10 11 technology and so on. 12 Is there a way that we can be more flexible in the titles? Because when we read 13 the civil service titles, quite a few of them 14 are very specific. Is there room for 15 16 flexibility? Can we create that? 17 COMMISSIONER HOGUES: So at the state we have a class in compensation that reviews 18 19 titles on a regular basis, and so there is 20 that opportunity for titles to be reviewed and refined. 21 I know on a regular basis when I was 22 23 in local government that every time we were

about to fill a position we'd look at the

title to say, Does this still make sense?
 Are these still the job elements that this
 individual will be doing?

We saw some that were talking about typewriting skills and some other stuff that just said we haven't done that since I don't know how long. So yes, we should be looking at that on a regular basis.

9 SENATOR WEIK: We had that as well.
10 We didn't even own typewriters.

COMMISSIONER HOGUES: Yeah.

11

12 SENATOR WEIK: So my next question, 13 Commissioner Reardon -- first of all, I want 14 to say thank you very much. In my previous district over the last two years we did have 15 16 a huge outpouring of individuals who needed 17 unemployment, and unemployment was reasonably responsive and we had really good outcomes, 18 19 and so I thank you for that.

But now the conversation that I'm hearing is of responsibility in a different way, and people are really concerned that perhaps we're not aggressively going after -to recoup fraud money, money that had been

1 taken that shouldn't be out there. And how
2 aggressively are we looking to recoup those
3 funds?

COMMISSIONER REARDON: Very. 4 5 So we have referred over a million claims to the federal government. It is a 6 federal crime to steal this money. We are 7 working with the FBI, we work with the OIG on 8 the national level. We work with the state's 9 Attorney General, we work with the district 10 11 attorneys. If you go back through our press releases you'll see press releases about 12 13 district attorneys going after people. We 14 have a number of cases that resulted in large recoupments. We have pulled back half a 15 16 billion dollars and counting. And it will 17 take a long time. Now, I want everybody to understand 18 19 the money that was stolen by the 20 international cyber-rings, probably very little of that will be recovered, because 21 it's not here. And those people are not 22

23 here. And that is -- that is a hard pill to 24 swallow, I must say. But that is simply the

1 truth.

2	But if they're in the United States,
3	if we have a way to identify them, we go
4	after them. And there is no time limit. If
5	you stole that money in 2020 and we discover
6	in 2045 that that's who you are, we will go
7	after you. There is no limit to that kind of
8	pursuit. And, you know, we are not a law
9	enforcement agency, but we're very happy to
10	work with every law enforcement agency that
11	will let us.
12	SENATOR WEIK: Thank you.
13	One last question, in my time.
14	Commissioner Hogues, what are we doing
15	to recruit younger individuals to make sure
16	that we have that civil service pool to pull
17	from?
18	COMMISSIONER HOGUES: So, real quick,
19	we are reaching out to, like I said,
20	community-based organizations that have
21	connections throughout the community. We are
22	looking at high schools and colleges. As I
23	mentioned, we are trying to set up testing
24	sites on colleges

1	SENATOR WEIK: I only have 2 oh,
2	I'm sorry, I just wanted to, quick, a lot of
3	these tests do require a certain amount of
4	college education or experience. Are we
5	looking to relax some of those?
6	COMMISSIONER HOGUES: We're looking at
7	equivalency-type stuff.
8	SENATOR WEIK: Okay, good. Thank you.
9	CHAIRWOMAN KRUEGER: Thank you.
10	Assembly.
11	CHAIRWOMAN WEINSTEIN: We go to
12	Assemblyman DeStefano, ranker, for five
13	minutes.
14	ASSEMBLYMAN DeSTEFANO: Good
15	afternoon. Thanks for coming. Thanks for
16	toughing it out with us throughout this
17	process.
18	My first question is going to be for
19	Commissioner Hogues. There's been some talk
20	recently, there are numerous reports the
21	Governor's lowering the reimbursement rate
22	for our out-of-network doctors, impacting
23	health insurance benefits for the over
24	1 million state employees and retirees who

use the Empire Plan. Can you explain how the
 administration came to this decision to
 change the reimbursement rate for

out-of-network doctors?

4

5 COMMISSIONER HOGUES: So as I've 6 mentioned, that the agreement between 7 New York State and CSEA will save the state, 8 local governments, and public authorities and 9 enrollees over \$300 million a year.

10 And so we have a very robust network, 11 and so this will impact individuals that 12 choose to go outside of the network. And 13 so --

ASSEMBLYMAN DESTEFANO: How would that affect -- how did that affect out-of-state workers who retired to like Florida or Colorado or wherever? How does that affect them?

19COMMISSIONER HOGUES: So we -- once20again, we have a network that spans across21the country that is -- and we're always22looking to bring individuals, organizations23into our network to make it more expansive.24But when we took a look at it, some of

1 the charges for out-of-network were 2 astronomical, and we just couldn't cover 3 that. And once again, I have to emphasize that our network is pretty darn good. And 4 5 the services and the providers in it are excellent. And so when we took a look at 6 this, we said it makes sense to be fiscally 7 8 responsible. And we believe that individuals have the opportunity to get the services and 9 support they need in-network. 10 11 ASSEMBLYMAN DeSTEFANO: Okay. So is there an estimate of what we think this is 12 13 going to save the plan? 14 COMMISSIONER HOGUES: And so that was the 300 million annually. 15 16 ASSEMBLYMAN DeSTEFANO: Is that in the 17 Governor's budget, like the proposal's going to be added in that we're going to save this 18 amount of money that's --19 20 COMMISSIONER HOGUES: That -- that -that is -- so that was in -- it's part of the 21 22 contract. 23 ASSEMBLYMAN DeSTEFANO: Okay. Moving 24 on, Governor Hochul has stated that the

state's public workforce has been facing a
 shortage of 12,500 workers, with more than
 26 percent of the state workforce eligible
 for retirement in the next five years.

I know we kind of touched on it a 5 6 little bit, but is there any real specific way of recruiting -- I mean, we talk about 7 8 the communities and going into the 9 communities and things. Is there any real specific ways of trying to recruit more 10 11 people to come to the workforce? As we all know, when we took these --12

13

14COMMISSIONER HOGUES: Thank you.15ASSEMBLYMAN DESTEFANO: I know what it16is. But when we took these jobs back in the17day, it was the idea that we weren't getting18paid a higher salary but we had benefits to19offset the salary that we weren't getting.

I've been a civil servant for 30 years.

20 Where are we bridging the gap between 21 what the public sector and the private sector 22 pay, putting the health insurance and all the 23 other benefits that come with it -- how do we 24 get that message to the people that we are

1 just

just as viable as the private sector?

2 COMMISSIONER HOGUES: Well, thank you 3 so much for that question. And part of our 4 proposal is a marketing campaign that talks 5 about how great it is to be in state 6 government and choosing state government as a 7 career.

And so we've done a lot of work with 8 9 my partner to my right, DOL, to promote careers in government. And it's been 10 11 successful. In our entry-level law enforcement, we had over a million hits to 12 13 some of the marketing things that we did. 14 And it was just taking individuals that are currently working for the state workforce, 15 16 videotape them talking about the stuff that 17 they do on a regular basis and how they value it. 18

19And so there's a comprehensive20approach to it. It -- it's -- like I said,21some is going to be through social media. A22lot of it is also going to be through boots23on the ground talking with community-based24organizations and those types to be able to

not only talk about opportunity but once
 again demystify what it is to enter into
 state government through the competitive
 ranks.

5 ASSEMBLYMAN DeSTEFANO: Thank you. 6 My last question is going to be for Commissioner Reardon. Remember years ago we 7 8 had all those Zoomyland conferences about the 9 antiquated system that we had? And at that time when we spoke, you said that you were 10 11 going to be doing a lot more in upgrades to the system. Have we got there yet? 12

COMMISSIONER REARDON: We are -- we are in the last part of the modernization. I mean, the -- unfortunately during the pandemic our contractor had to -- not pause, but slow down a little bit in order to help us stabilize the old mainframe system so it wouldn't just blow up.

20 But, you know, we are getting there. 21 We hope by the end of the year to roll out 22 the mod, and it will be great.

23 ASSEMBLYMAN DeSTEFANO: Thank you.24 CHAIRWOMAN WEINSTEIN: Thank you.

To the Senate.

2 CHAIRWOMAN KRUEGER: Thank you very 3 much.

Next up is Senator Hinchey. 4 5 SENATOR HINCHEY: Thank you. I was unprepared for this moment. Thank you. 6 7 Thank you all for being here and for 8 your work. I'm going to take a shot and have 9 my first question hopefully be for the commissioner. Tell me if you have an opinion 10 here, knowing we don't have someone from PERB 11 12 speaking today. With the farmworker bill and 13 the movement forward with the regulations 14 that you just put in place, it's more important than ever to have a properly funded 15 16 and functioning PERB. I hear that both from 17 farmers and farmworkers who are trying to call the agency and don't have people who 18 19 speak the language, they don't have answers, 20 it takes very long. And yet in the budget the funding -- a lot of that funding was cut. 21 Is there anything -- knowing it's not 22

23 necessarily exactly your purview, but having 24 a strong stake at this moment, you know, how

1	can we be better at making sure not only that
2	they're funded but that now that we have
3	these new regulations that we're actually
4	being responsive and getting information out
5	and doing it in a way that serves both the
6	workers and the farmers?
7	COMMISSIONER REARDON: Is that a me
8	question?
9	SENATOR HINCHEY: I'll open it to any
10	of you because I think so, but
11	COMMISSIONER REARDON: So I'll take a
12	crack at it. You know, PERB is not in my
13	lane at all. And so I think that it you
14	know, if there are issues, I think people
15	need to raise them. PERB is a small agency
16	and I think the you're talking about the
17	farmworker organizing part of it. And I
18	think if there are issues, it just makes
19	sense for people to raise those early and
20	often so people understand that there's a
21	need there.
22	SENATOR HINCHEY: Then I'll just put
23	it on your radar: They are. They are
24	raising them.

COMMISSIONER REARDON: I just heard
 yesterday, actually.

3 SENATOR HINCHEY: Yeah, they are
4 raising them. And quite frankly PERB is not
5 being helpful, they are not kind of in the
6 place that they should be.

And so maybe we can all try to work
together here to figure out a better path
forward both in staffing and funding and
others.

11 Quickly, my next question is for 12 Commissioner Hogues. You know, we could have 13 a whole other conversation as you're 14 answering now on much of the civil service exam. But I'll raise in our communities -- I 15 16 represent the Hudson Valley, and we have a 17 lot of very small police departments who are struggling to recruit new members, and 18 19 they're very important to our areas.

20 You know, some of the challenges they 21 face are between lack of reciprocity between 22 counties. And so, briefly, are you open or 23 do you -- how do you see that? And do you 24 see an avenue or a lane there to be able to

1 expand that option?

2	COMMISSIONER HOGUES: Yeah, that's a
3	difficult question that we'd probably have to
4	sit down and talk to further. Because
5	there's the reciprocity issue that exists in
6	state government, agency to agency and who
7	has the funds. But I will be more than
8	SENATOR HINCHEY: Would love to talk
9	with you more about that. Thank you.
10	CHAIRWOMAN KRUEGER: Thank you.
11	Assembly.
12	CHAIRWOMAN WEINSTEIN: Assemblyman
13	Bronson.
14	ASSEMBLYMAN BRONSON: Thank you,
15	Madam Chair.
16	And thank you all for coming and
17	testifying. My questions are going to be for
18	Commissioner Reardon. I also want to thank
19	you for being so accessible and being a
20	partner with us.
21	My first question relates to
22	apprenticeships. And I know you're a fan of
23	apprenticeships. I am as well and think that
24	every industry should have apprenticeship

1 programs. But we passed the Empire State 2 Apprenticeship Tax Credit a number of years ago, we have renewed it and extended it. 3 And my question is, how are we doing? 4 5 Are folks taking advantage of that tax credit? And if so, do you have any data on 6 that? 7 8 COMMISSIONER REARDON: First of all, thank you very much for passing that, because 9 it has really helped us expand 10 11 apprenticeships. It is really great. People 12 get an extra bump if they work with 13 disadvantaged youth, and they also get an 14 extra bump if they have a mentoring program. Really smart add to that. 15 16 We had 63 applications last year in 17 2022, which considering a pandemic year, really good. We had 85 tax credit 18 19 certificates issued in '21. The credits 20 totaled approximately \$700,000. It is a really robust opportunity. We want to expand 21 it everywhere. 22 23 And I'd just say that two of the new 24 apprenticeship programs that we have this

1	year Steinway Pianos has a new registered
2	apprenticeship program where they learn to
3	build a Steinway piano from beginning to end.
4	And Tiffany's now has a registered
5	apprenticeship program for jewel-setters.
6	And I visited both of them. It is amazing.
7	It is an incredible opportunity for young
8	people middle-aged people. They're not
9	all really young to get really great
10	training and have a fabulous career.
11	So thank you.
12	ASSEMBLYMAN BRONSON: All right,
13	great. That's good news. I'm glad that the
14	program's working.
15	Chair Joyner asked this question about
16	the legislation we passed in the 2017-2018
17	cycle that would require a searchable
18	database catalog online. I'm glad to hear
19	that is up and running. I'm sad to tell you
20	I've had three staff people look for it
21	online and could not find it. So we need to
22	do some work in that regard.
23	And the question is
24	COMMISSIONER REARDON: It's on the

New York State Open Data website. It's not
 on our website.

3 ASSEMBLYMAN BRONSON: Ah, maybe that's4 why.

5 COMMISSIONER REARDON: Yeah. Yeah. 6 ASSEMBLYMAN BRONSON: Okay. So the 7 question is this. Does it include job 8 training programs that are not through the 9 Department of Labor but might be through SED, 10 SUNY or ESD?

11 COMMISSIONER REARDON: So we gather 12 information from all the state agencies that 13 have workforce programs. We also have the 14 eligible provider training list. And we are beginning an inventory of training programs 15 16 with an emphasis on regional pipelines, and 17 we're going to get them published in a more friendly format than an Excel file, frankly. 18

We are working very closely with SUNY
and CUNY on all of this. And again, we want
to make it more robust. You should be able
to find a training program easily.

23 ASSEMBLYMAN BRONSON: One quick24 question, yes or no: Does that information

1 include outcomes? 2 COMMISSIONER REARDON: I don't think 3 so. ASSEMBLYMAN BRONSON: Thank you. 4 CHAIRWOMAN WEINSTEIN: Senate. 5 6 CHAIRWOMAN KRUEGER: Thank you very 7 much. 8 Next is Ranker Jack Martins on Labor, five minutes. 9 10 SENATOR MARTINS: Commissioner, how 11 are you? 12 COMMISSIONER REARDON: Good afternoon. 13 SENATOR MARTINS: And Commissioner and 14 Director. I believe in the dignity of work. I 15 16 Believe it's important for us to make sure 17 that we put New Yorkers to work and that they're paid a fair wage. And I think that 18 19 sort of drives our vocation here, certainly for me on the Senate Labor Committee. 20 To that end, I hear from our building 21 trades that we have all of this work that we 22 23 put out -- prevailing wage work, work that requires certified payrolls. And that 24

1 there's a concern that there's no one 2 actually checking, verifying that people are complying with those requirements. And from 3 time to time someone is caught. But there's 4 5 a sense, certainly in the building trade 6 community, that it's much more prevalent, and they hope that there's going to be an 7 enforcement mechanism. 8 9 Can you speak to that? COMMISSIONER REARDON: So I have not 10 11 had anyone raise that to me in that 12 particular way. 13 We -- you know, we -- again, we follow 14 tips. When somebody registers a complaint, we go out and pull it -- we pull a lot of 15 16 these payroll devices all the time. Let me 17 talk to my worker protection people and see -- actually, probably more like public 18 19 work than worker protection. But let me see 20 if there's other ways that we could enforce 21 it. I have not had the construction trades 22 23 bring this to me, so I'm a little surprised. But I'd be happy to look into it.

24

1	SENATOR MARTINS: I've been hearing
2	about it for years. And certainly
3	COMMISSIONER REARDON: Well, they
4	should talk to me.
5	SENATOR MARTINS: Well, I have spoken
6	to you in the past about it as well,
7	Commissioner. So we'll we'll revisit it.
8	For our civil service list,
9	Commissioner, I have a Hogues, excuse
10	me I have a request. I come from Nassau
11	County. We have fire marshals in
12	Nassau County in particular that are
13	desperately in need of lists and tests. And
14	since I'm here, I'm taking the opportunity to
15	place that and would like the opportunity
16	perhaps to go back and look.
17	I know that we have an opportunity
18	and there is always some difficulty in making
19	sure that lists and tests are current. But
20	some of these may go back a few years. I
21	would just appreciate it if you'd look into
22	that. Because again, there are opportunities
23	for employment, they're restricted from being
24	able to employ people, especially when we're

1	dealing with emergency services personnel.
2	And I would certainly appreciate it,
3	and I'll follow up with you after this
4	hearing.
5	COMMISSIONER HOGUES: Yes, I am
6	definitely open to it.
7	SENATOR MARTINS: But I heard earlier
8	that the lists are current. Some of them
9	have that are more popular have been put
10	online. And so I would just ask, with
11	respect to fire marshals and emergency fire
12	services, perhaps if you would go back and
13	check on those lists to make sure that they
14	are actually current.
15	COMMISSIONER HOGUES: Yes. I most
16	certainly will.
17	SENATOR MARTINS: And Commissioner
18	Reardon, going back to unemployment
19	insurance. You know, there's a real concern
20	out there I know we've all heard it.
21	You've heard it from some of my colleagues
22	already.
23	You know, is there has there been a
24	discussion or is there the possibility we

1 understand that the state does have a surplus 2 this year. We also understand that there was 3 a tremendous amount of money spent during the 4 pandemic to keep people employed. We are now 5 repaying that debt to the federal government.

6 Is there any discussion with regard to 7 providing relief for small business owners to 8 allow for some of that unemployment insurance 9 debt or payment to actually be ameliorated?

10 COMMISSIONER REARDON: So again, 11 because we did not do the experience rating 12 for the two years, every business got \$836, 13 approximately, for three years for each 14 employee that they had. So there has been 15 some relief already.

16 The repayment of the federal loan for 17 the -- to make sure we can make the payments, 18 that is a federal regulation. And the amount 19 and all of that is dictated by federal law.

20 That said, we have worked with USDOL. 21 I know the executive chamber has worked with 22 the delegation. We have worked with 23 associations. We've worked with other 24 states. We're looking at many ways to try to

relieve -- any way we can relieve any of this
 debt.

We are one of eight states that signed a letter to Janet Yellen saying that we think that it's up to the federal government to forgive that debt. But so far we have not received any relief.

8 SENATOR MARTINS: I do appreciate 9 that. But again, there are monies that are available and there are ways for the state to 10 11 offset those expenses with state resources, some of which actually came from the federal 12 government, in relief, for COVID-related 13 14 expenses in the state, and they were not used for unemployment insurance, they were used 15 16 for other things.

Now that we have a surplus, have therebeen discussions to use it for relief?

19COMMISSIONER REARDON: That is -- that20is not some discussion that I would be21having. But I would certainly, you know,22have a conversation with the executive23chamber about it.

24 You know, the Governor had a large

1	amount of problems to solve with a relatively
2	small amount of money.
3	SENATOR MARTINS: And a surplus.
4	CHAIRWOMAN KRUEGER: Thank you.
5	Assembly.
6	CHAIRWOMAN WEINSTEIN: Assemblywoman
7	Giglio.
8	ASSEMBLYWOMAN GIGLIO: Hi. Thank you
9	so much for being here, and thank you for all
10	you do. Really appreciate all of your
11	cooperation with all of my constituents, not
12	only during the pandemic for unemployment
13	insurance, as my other colleagues have
14	stated, but you are faced with a very
15	difficult task, all of you, and I appreciate
16	you being here.
17	My question is well, first of all,
18	I think we're running around in circles
19	because the real problem to the workforce in
20	New York State is Tier 6. We need to fix
21	Tier 6. Is anyone having those conversations
22	with our Comptroller, Thomas DiNapoli, to
23	come up with solutions to incentivize people
24	to enter the workforce? Because the starting

1	pays are so low, the what they have to pay
2	is so high that it doesn't pay for them to
3	come to work. They'd rather be on
4	unemployment.

5 So is anyone having conversations with 6 the Comptroller on how to fix Tier 6? 7 COMMISSIONER HOGUES: So I have not 8 had conversations with the Comptroller as far

9 as Tier 6.

But when I look at the state's compensation package as whole, paid time off and -- Tier 6, obviously compared to the other tiers, may not be as be favorable. But when I look at it, I believe we are

15 competitive.

16 But the other thing I realize is that 17 our pay structure dates back to the 1950s. 18 ASSEMBLYWOMAN GIGLIO: Exactly. 19 COMMISSIONER HOGUES: And so that's 20 why we are putting that in our proposal, to really look at that and look at the job 21 22 evaluation so we can evaluate the jobs 23 appropriately. 24 We know that in some of the studies

1	that we've done, that jobs predominantly
2	filled by women are at a lower rate. And so
3	we're taking all that into account to make
4	sure that we are at an appropriate level to
5	be able to compete.
6	ASSEMBLYWOMAN GIGLIO: Thank you. And
7	I thank you for your response, and you've
8	answered my question. Thank you very much.
9	And speaking of that, with women
10	having to get back into the workforce, the
11	biggest hurdle is childcare. And that their
12	monthly pay pays for childcare and they are
13	working really for the benefits.
14	So I'm wondering, because we have
15	state childcare facilities here, what you are
16	all doing about putting childcare or
17	incentivizing private manufacturers to put in
18	childcare facilities so that they can bring
19	these people to the workforce. Not only in
20	the state and county facilities, but in the
21	private manufacturing facilities. And we all
22	do need to focus on buying from New York and
23	our private manufacturers.
24	And, Commissioner, if you would please

1 answer that question for me.

COMMISSIONER REARDON: So I was on the 2 Childcare Availability Task Force. I'm on it 3 again; it's been re-upped. I'm very proud to 4 5 do that work. And childcare is absolutely the top of every woman's mind who works. It 6 has taken women out of --7 8 ASSEMBLYWOMAN GIGLIO: Women and men, 9 because now women are moving up in the workforce and men are home taking care of the 10 children. 11 12 COMMISSIONER REARDON: Yup. Every 13 parent. Every parent has this concern. And 14 we are very focused on it. I think you probably saw in the news that President 15 16 Biden's CHIPS Act includes incentivizing that 17 kind of childcare, and it's a great move. ASSEMBLYWOMAN GIGLIO: Thank you for 18 19 your thoughtful answers. 20 CHAIRWOMAN WEINSTEIN: Thank you. 21 To the Senate. 22 CHAIRWOMAN KRUEGER: Thank you. 23 Assemblymember Shelley Mayer. SENATOR MAYER: Thank you. Thank you 24

very much. And thank you, Commissioner, and
 all of you for being here.

A question for you, Commissioner 3 Reardon, again on this issue of home care. 4 5 What is the precedent for excluding a group 6 of low-wage workers from an across-the-board minimum-wage increase? I've just never seen 7 8 such a thing before. We fought tooth and nail to get that money. It did not come 9 easy. It's hard for me to understand what is 10 11 the Governor's justification for excluding 12 them if other workers receive, for example, a 13 dollar wage increase.

14 COMMISSIONER REARDON: Well, I mean 15 right now they're not working at the regular 16 minimum wage, I would assume is what the 17 thinking was. I don't know. But, you know, 18 they are two or three dollars above the 19 minimum wage.

20 SENATOR MAYER: But just --21 respectfully -- that's what we did. That's 22 what we passed. That's why we did it, to get 23 them above the minimum wage in order to keep 24 them in their jobs.

1 So I'm asking, what's the 2 justification for not continuing that logic that they needed to be above minimum wage in 3 order to retain and attract new people? 4 COMMISSIONER REARDON: As I understand 5 it, the additional money put to home care 6 workers was to stabilize that part of the 7 8 industry and attract more people to it. And 9 it was in a specific moment in time, not necessarily forever. 10 11 And as I said, as the wages go up, as they begin to be more in parity, it can be 12 13 looked at again. But that was my 14 understanding of the logic. SENATOR MAYER: Okay. Question number 15 16 two. Your report shows that violations of 17 the child labor laws in New York State went up incredibly, 68 percent in 2022. That is I 18 19 think the Department of Labor's report. 20 Are there any criminal convictions associated with that? You -- in your 21 22 testimony you reflect civil fines. 23 COMMISSIONER REARDON: I do not know specifically what is -- you know, what came 24

out of all -- there were a lot of fines. 1 We don't tend to do -- we don't do the criminal 2 stuff, we have to refer it. So I don't know 3 what those referrals were. I can find out. 4 We do know that in the last two years 5 specifically there was a large increase, and 6 it is very alarming. You all saw the 7 articles in the New York Times. We'll be 8 working very closely with the Governor on 9 this. We want to do a lot more focus on it. 10 Obviously we cannot have children in 11 12 dangerous situations in any job, let alone in some of the horrendous situations that were 13 revealed in the Times article. 14 SENATOR MAYER: Right. That's why I'm 15 16 asking about criminal penalties. 17 COMMISSIONER REARDON: Yeah. I mean, they would have to be referred to a DA. 18 19 SENATOR MAYER: Yes, I understand. If 20 someone could get back to me, that would be 21 qood. 22 COMMISSIONER REARDON: Yup. 23 SENATOR MAYER: I want to thank Commissioner Hogues -- I'd be remiss if I 24

1	didn't for the change in the rule that
2	allows now EMS workers that are associated
3	with a not-for-profit a quasi-municipality
4	to obtain Empire Plan. Thank you very much.
5	That is a game-changer for EMS workers
6	throughout the state.
7	But I did have a question about the
8	frequency of tests. You referenced that a
9	number of tests are moving to virtual tests
10	as opposed to in-person. What percentage of
11	the tests will be online? If you know.
12	Just
13	COMMISSIONER HOGUES: Yeah, we'll have
14	to look at it and see.
15	SENATOR MAYER: You don't have a
16	percentage.
17	COMMISSIONER HOGUES: No. No, we
18	don't have a percentage.
19	SENATOR MAYER: Thank you.
20	CHAIRWOMAN KRUEGER: Thank you.
21	CHAIRWOMAN WEINSTEIN: Thank you.
22	We go to Assemblyman Smullen.
23	ASSEMBLYMAN SMULLEN: Thank you,
24	Chair.
1	Commissioners and Director, thanks for
----	--
2	being here today.
3	I just want to make sure I have got
4	all this straight in my head sort of thing as
5	we, you know, wrap up what happened in the
6	coronavirus pandemic. We owe \$8 billion to
7	the federal government. That's a rough
8	figure. We lost, according to the
9	Comptroller, somewhere around \$11 billion.
10	COMMISSIONER REARDON: We dispute that
11	fact.
12	ASSEMBLYMAN SMULLEN: I'm sorry?
13	COMMISSIONER REARDON: We do not agree
14	with that. It was not a finding of the
15	audit.
16	ASSEMBLYMAN SMULLEN: What is your
17	number? How much did we lose?
18	COMMISSIONER REARDON: Four billion.
19	ASSEMBLYMAN SMULLEN: Four billion?
20	COMMISSIONER REARDON: Four billion.
21	Of which \$388 million was in the state trust.
22	ASSEMBLYMAN SMULLEN: I'll let you
23	argue with the Comptroller over methods and
24	means of forensic accounting.

1 And now we're -- over the next five 2 years we're going to ask our small businesses for about \$6 billion to make sure the fund is 3 topped up? 4 COMMISSIONER REARDON: We have to 5 6 repay the fund that was -- the money that -the funding that was borrowed from the 7 federal government. And the fund needs to be 8 rebuilt. 9 ASSEMBLYMAN SMULLEN: But we're asking 10 11 our small businesses essentially to --12 COMMISSIONER REARDON: We're asking 13 all businesses that have employees --ASSEMBLYMAN SMULLEN: All businesses, 14 50 percent of which are small businesses in 15 16 New York State, which provide the --17 COMMISSIONER REARDON: That's the law. ASSEMBLYMAN SMULLEN: The vast 18 19 majority of employers are small businesses. 20 COMMISSIONER REARDON: That's the law. ASSEMBLYMAN SMULLEN: Right. Of 21 course. And now one of the things that has 22 23 occurred to me as we're in this panel here with the Governor's Office of Employee 24

Relations is we're thinking about allowing 1 2 more people to telecommute. And one of the things during the pandemic was -- is that 3 telecommuting is probably one of the reasons 4 5 why we lost contact with people that we could 6 then verify that they were a citizen, a person eligible for unemployment insurance 7 benefit. 8 Is your department fully back to work 9 and staffed to see people in-person to 10 determine --11 12 COMMISSIONER REARDON: Yes. Yes. All 13 of our 96 Career Centers have been open for 14 quite a while. Our state workers are back in the office. 15 16 We do have a telecommuting policy. We have a small number of workers who almost a 17 hundred percent telecommute because they are 18 19 telephone agents and they're on a phone. So 20 they don't have to be in an office. Everybody else is back. But there is a 21 policy that allows people, under certain 22 23 circumstances, to have some days of 24 telecommuting.

ASSEMBLYMAN SMULLEN: Sure, and I -obviously that's -- you know, that's a good thing, but you have to verify that, you know, the person is there for their insurance claim.

6 COMMISSIONER REARDON: We are very, very careful about who gets to telecommute 7 8 and who does not, and they have to have a 9 business plan, as it were, with their supervisor. It was something that we rolled 10 11 out before the pandemic, actually, which was very successful, and then we were ready, 12 13 sadly, to handle, you know, everybody going 14 remote. But they are back at work because we need them. 15

16 ASSEMBLYMAN SMULLEN: And we do, we 17 need them on the job doing the thing. I'm still receiving unemployment -- just so you 18 19 know and the public knows, still receiving questions about unemployment insurance claims 20 from the pandemic, still adjudicating claims 21 and working with your offices to do so. And 22 23 I appreciate all the employees that have worked so hard to do that. 24

1	Because there are still issues out
2	there. Just so everyone knows, this isn't
3	quite over yet, and we need to kind of work
4	our way through the rest of these issues.
5	Thank you so much.
6	COMMISSIONER REARDON: Yes. Thank
7	you.
8	CHAIRWOMAN KRUEGER: Thank you.
9	Senator Rhoads has joined us and has a
10	question or two.
11	SENATOR RHOADS: Okay. Thank you very
12	much, Chairwoman, I appreciate that.
13	And thank you to our panelists for
14	your presentations and for your thoughtful
15	answers to our questions.
16	Just a follow-up for Commissioner
17	Reardon. I know that my colleague Senator
18	Martins inquired about surplus money. And I
19	know that you said it was a bit above your
20	pay grade
21	COMMISSIONER REARDON: I don't handle
22	that part of the budget.
23	SENATOR RHOADS: to make a
24	determination with respect to that.

1Is there any prohibition in the2federal regulations to the state using3surplus money rather than tapping into4employers to provide those funds?

5 COMMISSIONER REARDON: I don't believe 6 there is. I'm not quite sure -- the term 7 "surplus money." But I -- you know, states 8 can make arrangements, you know, as they 9 wish.

10 The federal government requires that 11 it's repaid. And it has -- and FUTA requires 12 the schedule for that repayment. Other 13 states have done other things.

But I must say the enormous amount of problems that were presented to New York State by this pandemic were huge, and UI was only part of it. And, you know, the Governor has made decisions that she needed to make.

19I just want to remind everyone about20the pandemic. When this pandemic hit, almost212 million people lost their jobs by the end22of April. They didn't do it because they23wanted to; they were shut down. We were the24epicenter of the pandemic in this country.

1	As somebody said to me, we were the bleeding
2	edge. And we took it on the chin. UI was
3	the only lifeline these people had. And that
4	was job one in my agency, and I will never
5	apologize for that.
6	SENATOR RHOADS: Not questioning, and
7	I'm not asking you to apologize for it. We
8	took it on the chin in terms of our
9	workforce.
10	COMMISSIONER REARDON: Yes.
11	SENATOR RHOADS: But our employers
12	also took it on the chin. They didn't shut
13	their businesses down, we shut their
14	businesses down.
15	And so now that this unemployment
16	insurance has to be repaid, I think the state
17	should have some increased responsibility in
18	helping shoulder that burden, especially
19	since we did receive COVID relief money which
20	is now, in part, is what's funding a
21	projected surplus that we have for this
22	particular year.
23	COMMISSIONER REARDON: And as I've
24	said, we've reached out to federal partners,

1	to other associations, to everybody who will
2	listen to us, to see if there's some way we
3	can make a dent on it.
4	SENATOR RHOADS: Understood.
5	And just with respect to I guess
6	this would go to Commissioner I want to
7	pronounce your name correctly.
8	COMMISSIONER HOGUES: Hogues.
9	SENATOR RHOADS: Hogues, Commissioner
10	Hogues.
11	COMMISSIONER HOGUES: Like
12	stakeholder.
13	(Laughter.)
14	SENATOR RHOADS: With with I
15	appreciate that.
16	With respect to the Governor's plan
17	for continuous recruitment testing, would
18	that continuous recruitment testing be
19	would police, fire, EMS personal be eligible
20	for that continuous testing as well?
21	COMMISSIONER HOGUES: Yes.
22	SENATOR RHOADS: Okay. I appreciate
23	it. Thank you so much.
24	CHAIRWOMAN KRUEGER: Thank you.

1	Assembly.
2	CHAIRWOMAN WEINSTEIN: Assemblyman
3	Jacobson.
4	ASSEMBLYMAN JACOBSON: All right,
5	thank you, Madam Chair.
6	And thank you all for your testimony.
7	Just like we don't want to build a
8	bridge to nowhere, we don't want to have
9	training that leads nowhere and does not lead
10	to good-paying jobs. I do believe in the
11	power of government to do good, but we must
12	insist that our money is spent wisely.
13	Otherwise, those who want spending by
14	government will be met by the usual refrain:
15	I told you so, it's just wasteful spending.
16	I also believe in effective workforce
17	development. This means talking to potential
18	employers and unions and have them help to
19	shape the curriculum. This also means
20	extensive follow-up on the results of the
21	programs. In order to ensure that these

22 state dollars are well spent, we must insist 23 on metrics to verify that the programs are 24 working and successful, by requiring every entity receiving workforce development
 dollars to provide data on an annual basis.

And this data would include the 3 outreach that was done and how many persons 4 5 were actually reached; what organizations are participating in the training, such as labor 6 unions and the Council of Industry; the type 7 8 of training and certification offered and provided; how many people started the courses 9 and how many completed them. And of those 10 11 who completed, how many became employed and at what wages. How many of those who became 12 employed are still working six, 12, 18 months 13 14 and 24 months after becoming employed, and are they still working for the same employer 15 16 or in the same field or otherwise, and what 17 wages are they now receiving.

18I know I can talk to any union and19find out this information about their own20training and apprenticeship programs, but21I've talked to too many groups, including22workers at the Department of Labor, who could23not give me this information. We should24demand this from all who receive workforce

development money from the state.

1

2 There are numerous groups focused on workforce development, but we lack the 3 metrics to determine if they are successful. 4 5 By adding this language in the budget, we can 6 make sure that every workforce development dollar is being spent wisely and well. I'm 7 8 not optimistic that this will happen, so I'm introducing a bill to address this situation. 9

Plus I have two quick points to make. 10 11 One, when is there going to be real relief to the employers who are facing high surcharges, 12 13 high unemployment insurance surcharges due to 14 the pandemic, which is not their fault? And secondly, on civil service, I was told by 15 16 police departments that when they go to hire 17 and they go down the list and they choose somebody and that person flunks the 18 19 psychological evaluation, the person is still 20 on the civil service list. So that should be 21 corrected.

22 CHAIRWOMAN WEINSTEIN: Thank you,
23 Assemblyman, for your -- for your statement.
24 (Laughter.)

3

4

5

6

7

8

CHAIRWOMAN WEINSTEIN: And now to the

Senate.

CHAIRWOMAN KRUEGER: It appears that he has many questions he would like answered after the fact. So if you give him answers through sending them in writing to Helene and I, we will make sure that everyone on the committees gets the answers. Thank you.

I don't need my 10 minutes, but I 9 think I'm up next. So I know this has been 10 11 asked, but we keep getting a little different 12 information. So a follow-up question to 13 Senator Mayer's follow-up to Senator Ramos's 14 question about the home attendants and the money we worked so hard to get added to their 15 16 salary, because we have a crisis in home care 17 attendants. And now you said that that was always intended to just, I guess, make sure 18 19 that we were dealing with an immediate crisis 20 and encourage people to come into the system.

21 So where's your data showing they came 22 into the system and we don't have a crisis 23 anymore? Because that's not what I'm seeing 24 in my city.

1 COMMISSIONER REARDON: Oh, I'm not 2 saying that there's no crisis. I am saying 3 that according to the Center for Healthcare 4 Workforce Studies, there has been a 5 33 percent increase in home healthcare 6 workers since 2017, which is very good news. 7 That does not mean the crisis is gone.

8 Part of the problem, as you well know, is we are in an aging population and we have 9 people -- more and more people who are going 10 11 to need home care. And we don't have enough workers so fulfill that need. So it is -- we 12 are attracting more people to the workforce, 13 14 but we also have more aging people who need that care. So that -- you know, that's kind 15 16 of the situation that we're in.

17 My understanding was that the \$3 increase was to stabilize the industry and 18 19 increase the people coming into it. It is 20 technically above the minimum wage. And so I 21 would expect that as it approaches what the minimum wage indexed is, that you'd have 22 23 another discussion: Do you need to increase that bump, is the need still there? 24

CHAIRWOMAN KRUEGER: So I think that's 1 2 a later question, because we haven't 3 increased the minimum wage. And we're just looking at, right now, we gave them a bump to 4 5 try to increase participation and stabilize the industry. So you're telling me there's 6 data showing that between '17 and '23 that 7 8 there's been a 33 percent --9 COMMISSIONER REARDON: According to what I have here. 10 11 CHAIRWOMAN KRUEGER: Okay. So we didn't go down during the COVID period, we 12 just have been on a straight line up on 13 14 participation? COMMISSIONER REARDON: That I don't 15 16 know. So let me find out for you. I'm just 17 reading what they gave me, and I'll get more details for you. 18 19 CHAIRWOMAN KRUEGER: And you are 20 right, of course, that the aging population 21 continues to grow. You know, it's good news about modernization of healthcare: We are 22 23 living longer, and we're being kept alive 24 longer, which means there are more and more

of us who actually hit the stages of life that we refer to as the frail elderly.

So I would also love to see on a chart 3 where we are in growth or plummets in home 4 5 care, where we are on growth in aging during 6 that same time period. And if you possibly can see where there are waiting lists and 7 8 demand -- because again, I'm from New York City, and I can't speak for everybody in 9 their districts, but I know that we literally 10 11 have people who aren't allowed to leave hospitals because there are no home care 12 13 workers available and discharge planning 14 requires they have it. That we have people who are literally calling my office every 15 16 day, can I help them get some kind of home 17 care because they've got nothing. And so I just don't believe we have in 18

19 any way, shape or form resolved the issues 20 that justified our giving them a \$3 21 increase --

22 COMMISSIONER REARDON: I would imagine
23 that there's more to it than just the wages.
24 So, you know, it is a bigger question which

we could probably talk about offline for a
 long time. But, you know, the wages
 definitely has helped.

4 CHAIRWOMAN KRUEGER: So if the wages
5 have helped and we still have a crisis,
6 taking away the wages seems to be
7 counterintuitive.

8 And yes, we should be increasing 9 everyone's minimum wage. And I suppose at 10 some point in time we could even have a 11 conversation about why are some jobs mandated 12 above minimum wage, or should they be. But I 13 really don't feel that we've got to that 14 point in our state yet at this point.

15 So I very much would love to see that 16 data, because the Governor may have decided 17 to do this but I don't think you actually 18 believe this is a good idea. And I think the 19 data would back all of us up on that.

20And I'm going to give back my five21minutes. Thank you.

22 CHAIRWOMAN WEINSTEIN: Thank you.

So we're going to go to AssemblymanSlater for three minutes.

3

125

ASSEMBLYMAN SLATER: Thank you very much. Good afternoon, good evening, whatever

4 time of the day it is. It's great to see all
5 of you here.
6 Most of my questions actually were

7 asked earlier, so I'm kind of shooting from 8 the hip here. But one of the things that I 9 saw in the Governor's proposed budget that 10 troubled me deeply was her attempt to take 11 away local zoning when it comes to some of 12 the housing projects in the Hudson Valley and 13 Long Island.

One of the things that I didn't see --14 and I'm hoping you can clarify for me -- I 15 16 didn't see any labor requirement specifically 17 with regards to a PLA or a prevailing wage. Did you see that in her proposal? 18 19 COMMISSIONER REARDON: No. 20 ASSEMBLYMAN SLATER: Is that in her 21 proposal? 22 COMMISSIONER REARDON: Not that I know 23 of.

24 ASSEMBLYMAN SLATER: So there's no

- requirement in that regard to ensure a fair
 wage on those projects.
 COMMISSIONER REARDON: Not that I know
 of.
 ASSEMBLYMAN SLATER: Okay. Thank you
- 6 very much. I appreciate that.
- Secondly, in regards to apprenticeship 7 8 programs, something I'm particularly interested in is how can we better foster a 9 dialogue and a pipeline between our school 10 11 districts and bona fide apprenticeship 12 programs? I'm going to be visiting Putnam 13 Northern Westchester BOCES tomorrow morning. 14 COMMISSIONER REARDON: You're singing

15 to me.

ASSEMBLYMAN SLATER: Yeah. Well, I think it's something that's critically important. Not everyone needs to go to college, and we need to make sure that we're obviously recognizing the importance that apprenticeship programs provide.

22 COMMISSIONER REARDON: Here's the way 23 I've learned to frame it. When I first came 24 into the DOL we talked about that was an

1 alternative to college. And one day I went, 2 This is an insult to the parents and the young people that we're addressing. It makes 3 them feel like they're lesser than. 4 5 ASSEMBLYMAN SLATER: Hundred percent. COMMISSIONER REARDON: It is an 6 alternative form of higher education. And it 7 8 is as valuable as a college education. 9 ASSEMBLYMAN SLATER: Yes. Absolutely. COMMISSIONER REARDON: So I have 10 11 worked extensively with the building trades and our apprenticeship folks to make sure 12 13 that we are going into high schools. We need 14 to go into middle schools, because that's really where kids begin to get the idea, and 15 16 expose them to what this is. 17 There are some wonderful pre-apprenticeship programs. In New York 18 19 City there's NEW, Nontraditional Employment 20 for Women. And women come in and they go 21 through this program where they learn basic 22 trades, it's a direct-entry program, they 23 choose the apprenticeship they want to go into, and they're on a path for success. 24

We need more of that. We need to 1 2 expose young people to this idea that working with your hands is a gratifying career. It's 3 not something other, it is fabulous. But I'm 4 5 with you. ASSEMBLYMAN SLATER: I appreciate it 6 and look forward to having a more detailed 7 8 dialogue about ways that we can --COMMISSIONER REARDON: We can go to 9 schools together. 10 ASSEMBLYMAN SLATER: That sounds 11 12 great. That sounds great. 13 Lastly, I just want to go back to a 14 comment that was made in response to Senator Martins' question. When it comes to wage 15 16 theft, you're saying that you've never heard 17 from the construction industry that it's a problem? Because --18 19 COMMISSIONER REARDON: It's a problem, 20 but I've never heard that we -- I mean, I never heard it stated that way. 21 ASSEMBLYMAN SLATER: Okay. Well, I 22 23 would again invite the conversation --24 COMMISSIONER REARDON: There's always

1 wage theft. There's always problems.

2 ASSEMBLYMAN SLATER: I have two business managers down in the Hudson Valley, 3 where I represent, Ed Cook being one of them. 4 5 And every conversation I have is about wage theft and how there's a lack of enforcement 6 when it comes --7 8 COMMISSIONER REARDON: And every time they ask us we go and we investigate and we 9 pull the wage records and we do what we need 10 to do. It's not that we don't talk to the 11 labor unions. 12 ASSEMBLYMAN SLATER: If we could have 13 14 a I think more detailed dialogue about that, I know that would go a long way. 15 16 COMMISSIONER REARDON: Yup. Yup. 17 Happy to do it. ASSEMBLYMAN SLATER: I'd appreciate 18 19 it. Thank you. 20 COMMISSIONER REARDON: Thank you. 21 CHAIRWOMAN WEINSTEIN: Senate, any 22 more? 23 CHAIRWOMAN KRUEGER: Thank you. We 24 have a three-month -- three-minute follow-up

1	by Senator Ramos.
2	SENATOR RAMOS: I'll take three
3	months. That's great.
4	(Laughter.)
5	SENATOR RAMOS: Thank you, Senator
6	Krueger.
7	Commissioner Reardon.
8	COMMISSIONER REARDON: Hey, Senator
9	Ramos.
10	SENATOR RAMOS: Construction injuries
11	and deaths are on the rise and have been
12	surpassing, actually, pre-pandemic levels.
13	It's been a problem for a long time and why I
14	created a Worker Fatal Registry that the DOL
15	significantly delayed to implement. And I
16	was disappointed that they were unwilling to
17	meet with our counsel, as we requested, to
18	make sure that there was compliance. Because
19	as of right now, it's not.
20	The registry is finally posted, but it
21	does not provide information about where a
22	worker was killed and the circumstances
23	surrounding their deaths. How can we work
24	together to improve this?

1	COMMISSIONER REARDON: Was that in the
2	original law, was that required?
3	SENATOR RAMOS: It was.
4	COMMISSIONER REARDON: Okay, so then
5	we'll have a conversation about how to
6	improve the website.
7	Part of as you know, part of
8	our significant problem and we welcomed
9	this regulation. Part of our issue was that
10	it fell on the county coroners and people
11	like that to report the deaths to us. We had
12	no mechanism to force them to do that.
13	So we have done extensive outreach.
14	We have attended their conferences to talk to
15	them as groups. We have attended them we
16	talk to them in their localities. We've
17	impressed upon them how important this
18	information is. And we are getting better
19	compliance. Right now our numbers for
20	New York City are actually higher than the
21	New York City numbers, because our staff is
22	really trained to keep an eye on what's going
23	on.
24	SENATOR RAMOS: All right. I really

1 appreciate that --

2 COMMISSIONER REARDON: It is irregular 3 across the state.

4 SENATOR RAMOS: All right. I really 5 appreciate that because the point of the 6 registry is to figure out patterns and 7 pinpoint improvements to working conditions 8 that need to be made.

I have time for one more. In 2016 the 9 Joint Task Force to Fight Worker Exploitation 10 11 and Employee Misclassification was established. However, the previous Governor 12 eliminated the yearly report that had 13 14 initially been required. So in addition to being a blatant issue of transparency for 15 16 New Yorkers, how do we expect the task force 17 to be successful and their recommendations to be implemented without a yearly report? 18 19 COMMISSIONER REARDON: If you'd like a

20 yearly report, you probably should tell us to 21 do it.

22SENATOR RAMOS: Please do it. I can23tell you more formally as well.

COMMISSIONER REARDON: Okay. Thank

you.

2	SENATOR RAMOS: All right.
3	CHAIRWOMAN KRUEGER: Assembly.
4	CHAIRWOMAN WEINSTEIN: We go to
5	Assemblyman Ardila.
6	ASSEMBLYMAN ARDILA: (Mic off.) Thank
7	you so much. Nice to see you, Commissioner.
8	COMMISSIONER REARDON: Thank you.
9	ASSEMBLYMAN ARDILA: My district is a
10	waterfront district. We have communities in
11	Long Island City facing the East River,
12	communities in Maspeth facing the
13	Newtown Creek. What can we do in terms of
14	enhancing climate-resilient projects to
15	combat storms and floodings throughout the
16	state?
17	And Part B, how can we ensure that we
18	are upholding goals set out by the Climate
19	Leadership and Community Protection Act so
20	that employers within the renewable energy
21	sector are the ones getting government
22	subsidies for prevailing wages and worker
23	protections?
24	COMMISSIONER REARDON: So interesting

question. Of course I don't -- I'm not the agency that oversees the resiliency part. I think that's probably NYSERDA and DEC. But happy to work with them.

5 Our charge is to make sure that we are 6 training workers in the clean energy sector. 7 And I'm very happy to say that the Just 8 Energy Transition Office will be at the DOL, 9 because that's what we do. We train workers, 10 and we're very happy to do that.

11I want to make sure that workers12across the state have opportunities to work13and thrive in those sectors, including in14your district, where you obviously are

15 challenged by rising water.

16Specifically to make sure that you're17being compliant with the --

18 ASSEMBLYMAN ARDILA: Superstorms,19 actually, not just rising water.

20 COMMISSIONER REARDON: Yeah, I know
21 everything.
22 ASSEMBLYMAN ARDILA: Ida -- yeah.

23 COMMISSIONER REARDON: Yeah. It's
24 bad. It's not getting better.

1 You know, as to the compliance with 2 the CLCPA, again, it's not something I oversee. But I'm sure the DEC and NYSERDA 3 would be very happy to help you with that. 4 But when it comes to the workforce 5 part of it, we would love to be a part of it. 6 You know, we are very interested in making 7 8 sure that people who live in those neighborhoods also get to participate in the 9 work. 10 11 ASSEMBLYMAN ARDILA: I appreciate 12 that. Because we want to make sure that folks aren't being -- you know, they are 13 14 getting prevailing wages, that they are getting -- the PLAs are being met and 15 16 protections are being upheld. 17 And now I do want to piggyback off of Senator Ramos's previous question, shifting gears 18 19 into home healthcare workers. If it took the 20 minimum wage to increase to \$18, a \$3 increase, in order to attract home care workers, why are we 21 not keeping that \$3 increase? 22 23 COMMISSIONER REARDON: That is not a question that my agency can answer. But, you 24

1 know, I think that it was put there 2 specifically to -- again, to stabilize and draw people back into that form of 3 employment. 4 5 I think the home care worker situation, as 6 I said earlier, is bigger than wages. There are a lot of different issues around why people are 7 not doing it. It's very hard work. 8 ASSEMBLYMAN ARDILA: It is hard work. 9 That's why we should keep it. 10 COMMISSIONER REARDON: It often is 11 done by immigrants, many of whom have been 12 13 excluded from our country, so that's a 14 dwindling resource. But there's a lot of issues --15 16 ASSEMBLYMAN ARDILA: Many of which are 17 in my district. COMMISSIONER REARDON: Yes. Yeah. 18 19 And anything we can do to help that 20 industry, to help secure those workers' safe conditions and a good wage, we're happy to 21 22 do. 23 ASSEMBLYMAN ARDILA: So let's fight to keep -- to raise the wage for them. 24

1	COMMISSIONER REARDON: Okay.
2	ASSEMBLYMAN ARDILA: All right. thank
3	you.
4	CHAIRWOMAN KRUEGER: Thank you.
5	Senator Robert Jackson for a
6	three-minute follow-up as chair.
7	SENATOR JACKSON: Thank you.
8	Commissioner Hogues, I got three items
9	I want to touch base with you on. One,
10	regarding 55B and 55C programs, the Governor
11	proposed an increase from 1200 to 1700
12	positions. Do you have any insight on that?
13	COMMISSIONER HOGUES: Yes. So for the
14	first in the program's history, we are
15	approaching that 1200 mark. And to make sure
16	that we are offering an inclusive workforce,
17	we have asked to increase that by 500, to
18	1700 positions. Because like I said, we are
19	bumping up against that number.
20	So that said, the agencies have been
21	doing a great job of making jobs available to
22	individuals with disabilities.
23	SENATOR JACKSON: We're talking
24	about these are people with disabilities, on

the one hand, under 55B, and veterans with 1 disabilities on 55C. Is that correct? 2 COMMISSIONER HOGUES: That's correct. 3 SENATOR JACKSON: Okay. Well, I 4 5 support this also. And I just wanted to -my staff will follow up with you on some 6 details about that, okay? 7 8 COMMISSIONER HOGUES: Thank you so 9 much. SENATOR JACKSON: The second one is 10 the extension of the waiver. The 11 12 Executive -- the Governor's proposing a 13 one-year extension of the waiver of the 14 income cap for retirees to return to work in school settings. Because it's hard to 15 16 recruit people, and they would have to give 17 up part of their pension benefits. And so the Governor is proposing this. 18 19 I support it. But I'm going to ask 20 you to follow up with my staff about the details as to how many have taken advantage 21 of this, so forth and so on. 22 23 COMMISSIONER HOGUES: We certainly will do that. 24

SENATOR JACKSON: And the last one is 1 2 the special accident or death benefits for individuals. So currently municipalities pay 3 a special accidental death benefit for 4 5 people -- families of deceased police, fire, 6 emergency medical techs of the New York City Health + Hospitals Corp., and uniformed 7 officers of the NYC Housing Authority, 8 New York City Transit, Department of 9 Corrections, Bridge and Tunnels, so forth and 10 11 so on. 12 And the Governor is proposing to 13 include counties in this list. Do you have 14 any insight on that at this point in time? COMMISSIONER HOGUES: I don't. So I 15 16 apologize. That is something that we will 17 have to follow up on. SENATOR JACKSON: This is something we 18 19 will follow up with you. But obviously accidental death is accidental death. And I 20 support dealing with individuals in our 21 22 employment that are looking after our safety and security, their accidental death 23 benefits. So my staff will follow up with 24

you.

1	you.
2	COMMISSIONER HOGUES: Thank you.
3	SENATOR JACKSON: Madam Chairs, thank
4	you very much for the additional time.
5	CHAIRWOMAN KRUEGER: Thank you.
6	Assembly.
7	CHAIRWOMAN WEINSTEIN: Assemblyman
8	Durso.
9	ASSEMBLYMAN DURSO: Good evening, I
10	think. Soon, right? Thank you, everybody,
11	for being here.
12	So I just had a couple of quick
13	questions, first for Commissioner Hogues with
14	Civil Service, a follow-up to something
15	Assemblyman DeStefano was talking about.
16	Just when you talk about recruitment,
17	bringing people into civil service working
18	for the state, working for local government,
19	even if it's our local municipalities. As
20	someone who came from that, worked as a
21	sanitation worker for 15 years
22	COMMISSIONER HOGUES: Thank you so
23	much.
24	ASSEMBLYMAN DURSO: Please, I loved

it. Sometimes I wish I was still there.

(Laughter.)

ASSEMBLYMAN DURSO: But in regards to
that, so we -- he brought up a little bit
changes to NYSHIP where we talked about
Tier 6 or paying into retirement for longer
periods of time, or paying into the rising
costs of healthcare that now some of the
workers have to do.

Do you think it makes it harder to 10 11 recruit people to take those civil service jobs that Joe spoke about -- you take these 12 13 jobs initially because you know you're not 14 getting rich, you know you're not making that certain level of money, but you have your 15 16 retirement, you have your health benefits, 17 you have a solid job that's protected.

But now with obviously private industry coming in -- which it's always there -- but we want people, qualified people to work for the state and in civil service, do you think it's going to be harder to find those people to do those jobs when your salary range hasn't changed that much, or

1 really hasn't kept up with the times, on top 2 of it paying into your healthcare more, paying into your retirement more? And as 3 someone that came from the sanitation 4 5 department, now you have to be there till 6 you're 65 years old. In all honesty, I'm 43. I could not work till I was 65 years old in 7 8 the back of a truck.

9 So what are we doing to recruit people 10 to those jobs, keep them, you know, retain 11 them, but also understanding the needs of 12 each individual civil service job throughout 13 the state?

14 COMMISSIONER HOGUES: So once again, 15 we are looking at that, and I appreciate the 16 question. We are looking at an opportunity 17 to do a study to modernize the civil service 18 pay structure, which is critical. We've done 19 stuff over the past to increase salaries and 20 offer regional differentials.

21 But the other thing that we have to 22 realize is that the increased cost is not 23 something that is unique to state government. 24 So private sectors are experiencing the same

increased costs in healthcare benefits and
 the sort.

3	ASSEMBLYMAN DURSO: But that was one
4	of the reasons, like we said, there was
5	always that same thing of I'm taking this job
6	because of my future. Right? It was the
7	retirement, it was the health benefits, it
8	was the fact that maybe you could retire in
9	20, 25 years, possibly, without too bad of a
10	limp.

11 Now, you know, working that much 12 longer, the pay structure not going up as 13 high as it probably should, not keeping up 14 with all the essentials that you have to now 15 pay into, I think recruiting qualified 16 candidates and keeping them is going to be 17 very difficult.

18 COMMISSIONER HOGUES: So there's a 19 couple of quick things there. So there's a 20 sense of job security. Once you get in a 21 competitive position, you have the 22 opportunity to advance throughout state 23 government. And state government is a huge 24 employer. So you can go and see a number of

things. You can start out in Parks and end 1 2 up in DMV. And so it's a huge opportunity. I'd love to talk to you about it. 3 ASSEMBLYMAN DURSO: Thank you. 4 5 CHAIRWOMAN WEINSTEIN: Thank you. CHAIRWOMAN KRUEGER: I think the 6 Senate is done, so back to the Assembly. 7 CHAIRWOMAN WEINSTEIN: So we have a 8 9 number of Assemblymembers. Assemblyman Jones. 10 11 ASSEMBLYMAN JONES: Good afternoon, 12 evening, whatever it is. Thank you all for 13 being here and answering these questions. 14 Thank you for all your work. Commissioner Hogues, we need -- first 15 16 of all, I want to ask, how old is civil 17 service? How long has it been in place? COMMISSIONER HOGUES: I apologize, I 18 don't have that answer with --19 20 ASSEMBLYMAN JONES: Okay, because we were just talking about it up here and we --21 22 COMMISSIONER HOGUES: It's old. 23 ASSEMBLYMAN JONES: It's old. I guess my point around that is I have 24
1 municipalities, I have counties, I have 2 state -- I represent a lot of state workers as well. Don't you think we need an upgrade 3 or a rehaul of our civil service? Because I 4 5 say that and if I hear from another agency, 6 municipality, whatever that says, Hey, you know, we've hired a great worker, you know, 7 8 they're doing a good job, they have to take the civil service test, they didn't place in 9 the top three. They've been working here for 10 11 nine, 10 months, we all love them, great job. And we lost them. 12

And a lot of times when they take that test, it has nothing to do with their job. And certainly it doesn't have anything to do with the job performance that they've been doing.

18 So my question is, what are we doing 19 to address that? I know there's waivers and 20 such in place. But what are we doing to 21 address that?

And I do have a second question. I
think you -- I don't know if I misheard it.
You were saying something about the counties,

1	because the county structure is they take
2	care of the school districts, at least in
3	upstate take care of the school districts,
4	take care of the municipalities, take care of
5	obviously their county employees and
6	municipalities.
7	You said there's a lot of flexibility
8	they have there? Because they're always
9	blaming the state, honestly.
10	COMMISSIONER HOGUES: Of course they
11	do.
12	(Laughter.)
13	ASSEMBLYMAN JONES: I'd like to hear a
14	little more about that, but I really do want
15	to know about what we're doing to overhaul
16	civil service. Because it just seems
17	antiquated and not addressing the workforce
18	that we need in those certain positions.
19	COMMISSIONER HOGUES: So in the
20	submitted testimony we talked a lot about the
21	modernization of civil service, the
22	opportunity to look at how individuals enter
23	into state government.
24	And so yes, we do need to change to be

competitive with the private sector and just
 to be attractive to individuals that are
 entering into the workforce.

ASSEMBLYMAN JONES: And let's face it,
not everybody's a great test-taker. You
know, it's just --

COMMISSIONER HOGUES: And I agree. So 7 8 some of the things that we've done is we've 9 switched from where you're filling in the bubbles to a training and experience. And so 10 our most recent PCO, professional career 11 opportunities, where a lot of individuals get 12 13 their entrance into state government, we 14 switched that. In 2019 it was fill in the bubble; in 2022 it was a T&E. And we've 15 16 started to do preliminary studies against 17 those that took it in 2019 and 2022, and we've seen that those that took it in 2022, 18 19 versus 2019, have done better. And we could 20 talk more about --

ASSEMBLYMAN JONES: And I'd love to -the flexibility, can we talk about that online -- or offline? And I can get ahold of you on that, because --

COMMISSIONER HOGUES: Yes. Yes.
ASSEMBLYMAN JONES: That would be
great. Thank you.
CHAIRWOMAN WEINSTEIN: Assemblywoman
Zinerman.
ASSEMBLYWOMAN ZINERMAN: Good evening,
everyone. Thank you all for being here and
answering our questions.
I want to talk about the elephant in
the room. Unemployment in the Black
community is a deep-rooted issue with no real
solutions identified to tackle the problem.
Since the U.S. Bureau of Labor Statistics
first started collecting data in 1972, it has
generally been twice the rate of white
workers. And we know that this was
exacerbated throughout the pandemic.
So I have three questions for you.
What if any equity initiatives have you or
are you employing to address double-digit
unemployment among this group?
The second question has to do with the
recruitment, because we've talking about
recruitment a lot. And this is something I'd

1 really like to be a partner with you on. But 2 the question is this. Who's your target audience when you're recruiting? You're 3 talking about different recruitment 4 5 strategies and you're talking about 6 recruiting for state jobs and specific titles that we have experience and workforce 7 8 shortages in. 9 But what is your recruitment plan to retain workers that we're losing? And again, 10 11 Black workers are leaving the state departments as well, and the city and 12 13 federal, if you think about it. And also, 14 what are we doing to recruit new ones? And I think -- how much time do I have? 15 16 Okay, good. I think I have a -- I 17 want to ask and talk about -- career pathways is something that I'm working on in my 18 19 district. I think high school really is too 20 late to start talking to people about jobs and especially jobs in the state. 21 So if we could just talk about what 22 23 you're doing around equity initiatives for Black workers, how are we recruiting them, 24

1	how are we going to get them employed, how
2	are we going to reduce this number?
3	COMMISSIONER HOGUES: So we're talking
4	state workforce?
5	ASSEMBLYWOMAN ZINERMAN: Everybody. I
6	want everybody to join in.
7	COMMISSIONER HOGUES: Okay. I will
8	jump in gladly, and thank you for that.
9	We have a division, ODIM diversity,
10	management, inclusion that has kicked off
11	a campaign to reach out to the underserved
12	population. One of the things that we've
13	done is we've partnered up with the NAACP,
14	who has a
15	ASSEMBLYWOMAN ZINERMAN: I'm a
16	card-carrying member.
17	COMMISSIONER HOGUES: All right, thank
18	you so much. You should hear about it to
19	do those outreaches into those the
20	populations, into the communities, on a
21	ground boots-on-the-ground-type level.
22	Because we know that individuals, all
23	individuals aren't on social media and get
24	their information that way. And that we know

1	that we need to get trusted individuals in
2	certain communities to say, Hey, it's okay,
3	to provide them with the information when the
4	tests are going to be and also, once again,
5	educate them on the how. How do you get in,
6	and how do you do that?
7	We also have we focus on career
8	advancement and the retention of individuals.
9	Our department is responsible for holding
10	cultural events, which we just held a Black
11	History Month event that was attended by
12	multiple agencies and over 500 individuals
13	online.
14	And so we can have that conversation
14 15	And so we can have that conversation because it's dear to my heart.
15	because it's dear to my heart.
15 16	because it's dear to my heart. ASSEMBLYWOMAN ZINERMAN: It should be
15 16 17	because it's dear to my heart. ASSEMBLYWOMAN ZINERMAN: It should be to all of our hearts.
15 16 17 18	because it's dear to my heart. ASSEMBLYWOMAN ZINERMAN: It should be to all of our hearts. CHAIRWOMAN WEINSTEIN: Thank you
15 16 17 18 19	<pre>because it's dear to my heart. ASSEMBLYWOMAN ZINERMAN: It should be to all of our hearts. CHAIRWOMAN WEINSTEIN: Thank you COMMISSIONER REARDON: And I'll talk</pre>
15 16 17 18 19 20	<pre>because it's dear to my heart. ASSEMBLYWOMAN ZINERMAN: It should be to all of our hearts. CHAIRWOMAN WEINSTEIN: Thank you COMMISSIONER REARDON: And I'll talk to you offline. We do it too.</pre>
15 16 17 18 19 20 21	<pre>because it's dear to my heart. ASSEMBLYWOMAN ZINERMAN: It should be to all of our hearts. CHAIRWOMAN WEINSTEIN: Thank you COMMISSIONER REARDON: And I'll talk to you offline. We do it too. ASSEMBLYWOMAN ZINERMAN: Okay.</pre>

1	the same questions, Stefani.
2	ASSEMBLYWOMAN ZINERMAN: Ask it again,
3	because I still have some follow-up.
4	(Laughter.)
5	ASSEMBLYWOMAN LUCAS: Just wanted to
6	know a little bit more about the investment
7	in the GAINS program. Which you may or may
8	not have.
9	COMMISSIONER REARDON: Which one?
10	ASSEMBLYWOMAN LUCAS: It's Growing
11	Apprenticeship in Nontraditional Sectors, or
12	emerging technologies. And being able to
13	pull out of career pathways, wage subsidy
14	programs, EBT ventures. This is where we can
15	extract a number of or grow the workforce.
16	Additionally, we spoke about you
17	spoke about, Commissioner, boots on the
18	ground. Is there any intention to invest in
19	incubators in these neighborhoods that are
20	typically unnoticed? Because I'm in the
21	60th Assembly District, which is East
22	New York, Brownsville, Canarsie. And we are
23	one of the highest when it comes to

24 unemployment. So when we're talking about

all of these wonderful things, I don't see
 these things in our communities and I don't
 see any outreach.

So could you give me a little bit more 4 5 information about what I just asked? COMMISSIONER REARDON: So we do a lot 6 of work to make sure that underserved 7 communities understand that we are here for 8 everybody. And I said earlier, we meet our 9 customers where they are. You don't have to 10 11 fit in a box of any kind to access our help. We have made a concerted effort over 12 13 the last couple of years to make sure that --14 I have a personal thing. If I open a door and look in --15 16 ASSEMBLYWOMAN LUCAS: -- one minute 17 and 12. COMMISSIONER REARDON: Okay. If I 18 19 don't see myself in that room, I'm not going 20 to go in that room. So we are changing that dynamic. We want to make sure that young 21 22 people see themselves in these careers and 23 understand they can be powerful --24 ASSEMBLYWOMAN LUCAS: So is there an

1	investment in a growing apprenticeship for
2	nontraditional sectors and emerging
3	technology?
4	COMMISSIONER REARDON: We are
5	definitely growing the apprenticeship
6	programs as much as we can. It requires
7	sponsors who are employers. But I can talk
8	to you offline about that.
9	ASSEMBLYWOMAN LUCAS: Absolutely,
10	because I definitely have that.
11	Additionally, in terms of pulling out
12	of these different areas with career
13	pathways, wage subsidy programs and SNAP, as
14	well as making a key investment in incubators
15	in these spaces.
16	COMMISSIONER REARDON: The incubators
17	is not something we would do. It might be
18	something that maybe ESD might do, they have
19	a let me think about it. But we have
20	Career Centers. We do a lot of outreach.
21	Let me talk to you offline about it, because
22	it is a personal passion of mine.
23	ASSEMBLYWOMAN LUCAS: I would
24	appreciate that. Because this is a way that

1 we can pull people in, on the ground, 2 real-time, and train trainers. COMMISSIONER REARDON: Yes. 3 ASSEMBLYWOMAN LUCAS: Thank you. 4 COMMISSIONER HOGUES: So one of the 5 6 reasons why we're trying to be at DOL centers 7 is so we can have that presence. But we also 8 need your help to let individuals know that 9 these opportunities are available. 10 ASSEMBLYWOMAN LUCAS: I'm all in. COMMISSIONER REARDON: Good. Thank 11 12 you. 13 CHAIRWOMAN WEINSTEIN: Thank you. 14 Assemblyman Ra. ASSEMBLYMAN RA: Thank you. 15 16 Commissioner, thank you for the call 17 yesterday. COMMISSIONER REARDON: My pleasure. 18 19 ASSEMBLYMAN RA: We've started to look 20 through your response regarding the UI fraud, and as we go through the background materials 21 we'll reach out and maybe we'll set up a 22 23 meeting so we can --24 COMMISSIONER REARDON: It's a lot, I

know.

1

ASSEMBLYMAN RA: So thank you. Iappreciate your response.

I wanted to just get into a little bit 4 5 as -- right, we talked about it, but now we're talking about modernization, hopefully 6 finding ways that are going to update the 7 8 system and prevent some of these things in the future. So can you tell me, as we're 9 implementing this, is the state looking at 10 its data sources and whether as part of the 11 12 modernization we're looking into sources that 13 might have current unemployment and income 14 data, as opposed to just relying on state wage data? 15 16 COMMISSIONER REARDON: I'm sorry, ask 17 me the question again. I didn't get it.

ASSEMBLYMAN RA: Are you looking at other -- maybe utilizing other sources of data when you're trying to verify claims? Like there's, you know, clearinghouses and things out there that --

23 COMMISSIONER REARDON: So an
24 individual's claim? The only way we're set

1 up right now is we pull -- we contact the 2 employer and we ask them to give us their 3 wage data.

4 So that was part of the problem during 5 the pandemic. For PUA, there were no 6 employers, there were no records to pull, and 7 we didn't have any way to verify 1.5 million 8 people who were getting benefits had actually 9 been employed the way they said they were.

10 But the way the law reads for UI in 11 New York State is you have to have an 12 employer, and we contact them about your 13 employment and we contact them for your wage 14 data. That's the way the law is written. So 15 we'd have to change that law.

ASSEMBLYMAN RA: Okay. I understand. It's something that's come up I think in a number of different, you know, programs throughout the pandemic, because there are these data sources out there that might be able to more quickly --

22 COMMISSIONER REARDON: But this is
23 this person's individual employment. So it
24 wouldn't be in a --

ASSEMBLYMAN RA: But that have -- they keep data on consumers and all that type of stuff. And, you know, in modernization it might be something we can look into.

5 The other thing I wanted to -- hold on 6 one second. Sorry. I had something here, 7 I'm sorry. I actually -- actually, no, not 8 for you, Commissioner. Well, thank you.

9 I did want to ask regarding GOERS and training within the department. You know, we 10 11 saw some reports earlier this year and in the fall regarding the implementation amongst the 12 13 state workforce of things like sexual 14 harassment training and diversity training and ethics training and all that type of 15 16 stuff that I think we're all used to going 17 through, and legislative staffers are going through, and a very small number having gone 18 19 through it.

20 Do you have any information as to like 21 the executive chamber workforce? Have most 22 undergone that training? Because it was a 23 problem in the previous administration. 24 DIRECTOR VOLFORTE: My understanding

2

is that the entire executive chamber workforce has undergone live training.

And I believe the report you're 3 speaking about is -- they transitioned from 4 the training of about 120,000 state employees 5 who have been trained, and they train 6 annually online, to ethics training through 7 that new government body, which is not 8 handled by me, and live sexual harassment 9 training, which we are in the process of --10 to make that transition. We're about to 11 start enrolling individuals and up to 12 300 trainers to train them to train the state 13 workforce live. But we'll also continue to 14 offer other training models to ensure that 15 16 folks are trained. 17 ASSEMBLYMAN RA: Thank you. CHAIRWOMAN WEINSTEIN: So I think I'm 18 19 last, with a few questions. And, Commissioner -- okay. Well, I'll go first 20 and then Jo Anne. Sorry, I didn't see. 21 So Commissioner Reardon, I just want 22 23 to talk a little bit about unemployment data relating to youth. So the headline 24

unemployment rate has come down from the
 highs of the pandemic years, but obviously
 not all New Yorkers nor all regions have
 fared equally.

5 So we know that the unemployment rates 6 for youth 16 to 24 have not returned to the 7 pre-pandemic levels. And I was wondering if 8 you have any thoughts on what factors we can 9 attribute this to.

10 COMMISSIONER REARDON: It is a thorny 11 problem. You know, it is very important for 12 young people to be engaged in work at a 13 relatively early age if they're going to be 14 successful in the workplace, because it's --15 you know, it's part of your learning.

16 Some young people are in school, so 17 they're not working. Some young people are working in the gig economy, so they may not 18 19 be reported in public data and it's a little 20 hard to find that information. We do have records of more people becoming 21 entrepreneurial, and perhaps some of them did 22 23 that. But there's not one answer to it. It is very important that we get young 24

people when they leave school, or even before 1 2 they leave school, to begin to work so that that's part of who they are. We do an 3 enormous amount of work with our workforce 4 5 development people trying to reach 6 particularly young people about career paths. As I said, we are out-stationing our senior 7 8 staff now across the state in our Career 9 Centers for days at a time so we can connect with communities and find out what's going on 10 11 in that community and how can we impact it. 12 We are working very closely with 13 Betty Rosa at State Ed, and all of her BOCES 14 superintendents and those people, to find out how can we work more closely with them. How 15 16 can we connect young people to registered 17 apprenticeships, because those are wonderful ways to get people into training. But a lot 18 19 of it is if you're -- what is your path? And 20 how can we connect you to something that's

21 meaningful so you're not just bouncing from a 22 fast food restaurant job to, I don't know, a

23 bicycle delivery job or something.

24

We want to give them a clear path into

their adulthood. And it's not one size fits all. It's different in every community. As the member said about a Black community, that's a very different equation. You know, and we need to make sure we have people who look like them, who can speak to them and help them find the answers.

8 But we are very focused on helping 9 young people find careers that they love, 10 that they can thrive in. They're the future. 11 And it's an important part of what the agency 12 does.

13 CHAIRWOMAN WEINSTEIN: So in order for 14 us to work together to help these young 15 people, I know that the reporting shows the 16 category of 16-to-24. And obviously there 17 are very different needs for those on the 18 younger portion of that scale to those on the 19 high portion.

20 And I was wondering if your agency can 21 report the labor force data on a more 22 granular level, but just separate out some of 23 that age difference. And along with that, 24 the data on the website shows labor force

1	demographics by the state's regions, but it's
2	only on a five-year-estimate basis. And the
3	latest one when we just looked at it the
4	other day, is from 2017 to 2021. Which
5	obviously, again, in terms of trying to set
6	policy, doesn't really
7	COMMISSIONER REARDON: It's not
8	helpful.
9	CHAIRWOMAN WEINSTEIN: really
10	inform us as to what's going on.
11	So I'm wondering if there's a reason
12	why we can't do that on a yearly or a
13	biyearly basis, and also in terms of breaking
14	the age group down.
15	COMMISSIONER REARDON: I am guessing
16	that some of it has to do with the way the
17	federal government reports things, because
18	that often drives the way that we report
19	things. But I'm not sure about that.
20	But I would certainly be very happy to
21	go back to my research and policy folks and
22	say, you know, can we look at doing this
23	differently. Because I agree, a 16-year-old
24	is very different from a 23-year-old.

CHAIRWOMAN WEINSTEIN: Okay. So, you 1 2 know, we would look forward to working with the department and trying to figure out ways 3 that we could get better information so that 4 we can help direct programming and funds. 5 COMMISSIONER REARDON: Governments 6 tend to lump people into groups, and we 7 8 should pull them apart and look at them in 9 a -- you're right, in a more granular way. CHAIRWOMAN WEINSTEIN: Thank you so 10 11 much. 12 So now I want to call on Assemblywoman Simon to ask a question, three minutes. 13 14 ASSEMBLYWOMAN SIMON: Thank you both very much -- all three of you. 15 16 So I have a series of questions. One 17 is how quickly will the DOL modernization of the equipment be done. 18 19 COMMISSIONER REARDON: Our aim is to 20 roll it out the end of this year. However, I want to say to everybody 21 clearly today, this system will not go live 22 23 until it is completely tested. We know of other states that have failed because they 24

did not test their systems. I will not allow
 it to fail our citizens. So the end of the
 year, but it's got to be tested.

ASSEMBLYWOMAN SIMON: Okay. I think you've heard about -- unemployment issues still remain, so I'd like to follow up with you.

But the other issue I have for both 8 Department of Labor and Civil Service is 9 workers with disabilities, recruiting, how 10 11 accessible the -- just applying that technology is to them, how accessible are the 12 13 tests themselves. When you're updating them, 14 how are you doing it? Who are you working with to update those tests? 15 16 And then the accessibility of 17 apprenticeship programs as well, if you could address those issues. 18 19 COMMISSIONER HOGUES: I'll give

20 Commissioner Reardon a break. She's been

21 talking quite a bit.

22 So we work very closely with the 23 state's first-ever Chief Disability Officer 24 to look at how we can be more appropriate and precise in how we recruit. Our office of
 ODIM is very active in not only our agency
 but working with other agencies to make sure
 that we are sensitive to that.

5 We work with community-based 6 organizations that represent individuals with disabilities, to inform us. We have an 7 open-door policy where we listen and we make 8 9 adjustments appropriately. As you've heard, we've increased our 55B program. We're 10 11 requesting an increase in our 55B program by 500 individuals because agencies are getting 12 13 it and we're working together to improve 14 that.

And we're always looking at 15 16 accessibility. One of the quick things that 17 I'll talk about is that's why it's necessary for us to have state-operated testing 18 19 facilities. So when you talk about access, 20 sometimes in schools, in other areas, we couldn't -- we're not in control of that. 21 So when we look at our state-operated 22 23 facilities, we have control of that to make sure they're accessible. 24

1	ASSEMBLYWOMAN SIMON: By the way,
2	Civil Service started in May of 1883. I just
3	thought I'd let you know.
4	(Laughter.)
5	COMMISSIONER HOGUES: Thank you so
6	much.
7	COMMISSIONER REARDON: So very
8	quickly, we work with a very extensive
9	network of
10	ASSEMBLYWOMAN SIMON: The tech is
11	accessible? That's another issue, is
12	assistive technology.
13	COMMISSIONER REARDON: Yes. We have
14	assistive technology in every Career Center.
15	All of our counselors are trained on it. All
16	of our website is accessible.
17	We have we meet them where they
18	are. Regardless of what their issue is, we
19	want to make sure that we serve them, soup to
20	nuts. Everything that we do for everybody,
21	we do for people with disabilities. They are
22	treated exactly the same.
23	But we have a very extensive network
24	of connection across the state, and it is

1	very robust and we work very hard to ensure
2	that people with disabilities are also put on
3	career paths.
4	ASSEMBLYWOMAN SIMON: Thank you.
5	CHAIRWOMAN WEINSTEIN: Thank you.
6	So we have exhausted ourselves and all
7	of the questions.
8	(Laughter.)
9	CHAIRWOMAN WEINSTEIN: So thank you,
10	Commissioners, for being here, Director. And
11	I know there are some follow-up questions
12	that you'll be able to get to both of us.
13	CHAIRWOMAN KRUEGER: Great. Thank
14	you.
15	COMMISSIONER REARDON: Thank you very
16	much.
17	COMMISSIONER HOGUES: Thank you.
18	CHAIRWOMAN KRUEGER: Yes, everybody
19	can take a stretch as I call the next panel
20	up: The Retired Public Employees
21	Association; Organization of New York State
22	Management Confidential Employees; CSEA Local
23	1000 AFSCME; and Public Employees Federation.
24	And then if people want to continue

1	talking to those three two commissioners
2	and director, take those conversations
3	outside. Thank you.
4	(Off the record.)
5	CHAIRWOMAN KRUEGER: All right. If
6	the conversations can go out in the hallway
7	and we can start up the next panel. Thank
8	you. I know it's a long day for everyone.
9	And when you do two hearings on one day, they
10	never work out the timewise you thought.
11	So let's just start off by one, I
12	want to reference that apparently for PEF we
13	have Randi DiAntonio, vice president. Okay.
14	MS. DiANTONIO: Thank you.
15	CHAIRWOMAN KRUEGER: Hi, welcome.
16	But why don't we start with
17	Ed Farrell. Hi.
18	MR. FARRELL: Thank you. Chairwomen
19	Krueger and Weinstein, thank you for the
20	opportunity. I'm Ed Farrell. I'm the
21	executive director of the Retired Public
22	Employees Association. We represent the
23	interests of retired state and local
24	government former employees. And there's

nearly 500,000 of us in the state retirement
 system. So we're in your district, you know
 who we are.

I thank you for the support you've 4 5 shown in the prior years. I want to talk about two issues today. And you're not going 6 to hear this from anyone else, so it's very 7 important. One has to do with the COLA, the 8 9 cost-of-living adjustment the retirees receive. When the COLA was enacted 23 years 10 11 ago -- you may or may not know this, but it's not a real COLA. It's half a COLA. And it 12 13 can never be less than 1 percent or higher 14 than 3 percent.

Over time, the value of the pension benefit that people receive has gone down dramatically. And you're probably not aware, but 24 percent of the retirees in the State and Local Retirement System have a pension under \$10,000. And nearly half of them have a pension less than 20,000.

22 So there have been bills in the past 23 to say, well, let's raise the point at which 24 the COLA applies, which is 18,000. Let's

raise that to 21. But for these folks who
 are getting a \$10,000 pension, raising the
 amount at which the COLA's applied is not
 going to help them. And these folks need
 help.

And what we've proposed, come up with, 6 is a way to -- what we call a catch-up 7 8 provision, that if you went back to when the COLA was enacted 23 years ago and said, well, 9 what if you got the real COLA, but it could 10 never be higher than 3 percent -- we're not 11 12 going to bust the bank, but if it were to be 13 4 percent, you know, you would get the max of 3. But for the most part the COLA has run 14 about 1.3, 1.4 percent. 15

16And if your pension is under \$10,000,17getting a 1 percent increase is not going to18help you much.

19These folks need help. And there's --20there's a lot of them. And we've come up21with this catch-up provision to help them.

22 So, you know, we also propose raising 23 the cap from 18 to 21. The catch-up 24 provision applies only to current retirees.

It would be a one-time calculation. If you
 raise the threshold from 18 to 21, that
 applies to everyone going forward.

The other issue I want to raise has to 4 do with access to skilled nursing facilities 5 for retirees in the Empire Plan. You're 6 probably aware of this, but -- because there 7 8 was a bill that was enacted last year. All of you voted for it. It passed unanimously 9 in each house. 10 CHAIRWOMAN KRUEGER: (Inaudible.) 11 MR. FARRELL: I know. 12 I call this to your attention, it's 13 really important. The bill's been 14 reintroduced. It's Senator Breslin, 15 John McDonald. We hope that you include 16 17 funding for this in your one-house budget resolutions. 18 19 And finally, we support the proposal 20 that Barbara has regarding the MC, the retirees. Thank you. 21 CHAIRWOMAN KRUEGER: (Mic off; 22 23 inaudible.) Why don't we take Barbara Zaron next. 24

1 You might want to (inaudible) --

perspective.

9

MS. ZARON: Okay, thank you. Thank
you. Can you hear me? Is this working?
CHAIRWOMAN KRUEGER: A little closer.
MS. ZARON: Is that better? Ooh, yes.
CHAIRWOMAN KRUEGER: Better.
MS. ZARON: Well, thank you very much
for the opportunity to talk to you from our

So I know there are some people who I 10 have not seen here before, so I'll just 11 12 quickly -- MC employees are unable to join a union or engage in collective bargaining. So 13 14 they're kind of left out in the ether. And we're the folks that represent them. Most of 15 16 them are civil servants who obtained their 17 positions through competitive examinations. They're not high-level appointees that most 18 19 people think of when they think about civil 20 servants.

21 So our MCs, many of them feel 22 undervalued because frequently their 23 compensation is not comparable to the 24 compensation of those people who do belong to

a union and who negotiate their contracts.
 So we try always to make sure that MCs are
 treated in a way that's comparable to the
 non-MCs.

5 And so during budget development season this year, we wrote to the Governor, 6 we wrote to OER and talked to OER outlining 7 8 our salary and benefit recommendations for 9 MCs to be included in the budget. They were not included in the budget. And so I'm going 10 11 to let you know now what it is that we are looking for. And we used the CSEA contract 12 as our guide and our comparison. 13

14So what we were hoping for is a153 percent salary increase this April, a16\$3,000 retention bonus as of April, increased17location pay, expansion of longevity pay to18all MCs in graded positions -- not just for19those in Grade 17 and below -- and an20increased cap for sick leave.

21 So there is a bill, Senate 2395/ 22 Assembly 3766, which specifically provides 23 that the state would pay comparable pay and 24 benefits for MCs. That would include salary

increases, longevity pay, performance
 advances. So we certainly would like your
 action to pass that.

The second issue that's of major 4 5 concern to us, and hopefully we can resolve this this year, those folks who retired 6 between 2009 and 2015 were on the payroll 7 when the 2009 and 2010 salary increases were 8 withheld for MC employees and for no other 9 workforce folks. And what we have proposed, 10 11 a \$70 per month rebate for every month of 12 withholding between 2009 and '15, not to exceed \$5,000. Oh, my goodness. 13 So we've tried to fix this for 14

15 10 years. We hope this is the year that weactually can accomplish that.

CHAIRWOMAN KRUEGER: Thank you.

18 MS. ZARON: Thank you. No, there are 19 other things but they've been talked about in 20 the previous panel. I just wanted you to 21 know that we support a lot of the things that 22 were discussed by the previous panel. 23 CHAIRWOMAN KRUEGER: Thank you.

24 MS. ZARON: Thank you.

17

CHAIRWOMAN KRUEGER: Thank you.
 Next we're going to go to Joshua
 Terry, legislative director, CSEA Local 1,000
 AFSCME.

5 MR. TERRY: Great. Thank you, Senator. Thanks, everybody, for being here. 6 For a decade we had -- the state 7 workforce was strangled. We couldn't hire 8 9 anybody, nobody was being admitted. Local governments are also facing a lot of 10 difficulty in hiring employees. And we see 11 that in our numbers. We have fewer CPS 12 13 caseworkers. We have fewer emergency 14 dispatchers, people maintaining our local infrastructure. New York State has lost, in 15 16 about a decade, 13,000 employees, net. Our 17 local governments, about 7 percent of the workforce has been -- we have a net loss of 18 19 7 percent in that same time.

20 So this is the time that we need to 21 start making investments. And we are really 22 happy to see the Governor has finally 23 embraced investments in the public workforce, 24 and we're very supportive of a lot of these

proposals. We will give credit where credit is due. Because I think I've said here in years past -- I have blamed agencies on not hiring. Agencies are trying to hire. OPW and OMH especially are doing their best. But there are a lot of headwinds out there for hiring.

8 Specifically in this budget we are 9 very supportive of the continuous recruitment 10 proposal from the Governor. We need to offer 11 tests routinely. We cannot do it every 12 couple of years. We need to get fresh lists. 13 We need people to get offered jobs to come 14 into the workforce.

We're supportive of a proposal to 15 16 waive civil service exam fees for a number of 17 years. If \$40 is a barrier of entry to the public workforce, it needs to be done away 18 19 with. You do not have to pay Target or 20 Amazon to apply for a job. There's no reason 21 you should have to apply for -- pay money to not even apply for a job, to take a test to 22 23 possibly get a job with the state.

We also -- you know, there's been a

24

1 lot of talk of how do we connect these jobs 2 to underrepresented communities in the workforce. We need to enter the community 3 with these job opportunities. Websites are 4 5 great, it's really good that they get posted 6 there. But unless we get into communities with these job positions and talk to people 7 8 about how to apply for the civil service, we're not going to connect these jobs with 9 those individuals. 10 11 And lastly, I will channel my Senator Robert Jackson and talk about how much we 12 don't like Tier 6. I won't use his phrase, 13 because he'll use it later. 14 15 (Laughter.) MR. TERRY: We need to look at Tier 6 16 17 reform. We are incredibly thankful for what was done last year, but that just scratched 18 19 the surface. We have a lot of work to do to 20 make Tier 6 an attractive pension benefit for people that want to -- that are looking for 21 22 work and looking for not just a job, but for 23 a career. 24 So we need to look at the

- 1 contributions, we need to look at the final 2 average salary, we need to look at the value of the pension. 3 So we really look forward to working 4 5 with you in -- over the coming month. We're down to one month now. 6 And in my last five seconds I'll say 7 hi to my two kids, who are eating tacos, 8 watching me on TV at home. 9 (Laughter.) 10 11 CHAIRWOMAN KRUEGER: Thank you. And Randi DiAntonio from PEF. 12 MS. DiANTONIO: Good afternoon, 13 14 Chairpersons Kruger, Weinstein, Pheffer Amato and Jackson, and to all other distinguished 15 16 members. My name is Randi DiAntonio. I'm 17 the vice president of the New York State Public Employees Federation. We represent 18 19 about 50,000 professional, scientific and 20 technical employees employed by the State of New York. 21 I'm very thankful for the opportunity 22 23 to appear here today and talk about the
- 24 Executive Budget.

1 Ditto to everything my brother at CSEA 2 just said as far as we are heartened by the fact that we're sitting here having a 3 dialogue, a real dialogue, about improving 4 5 the staffing at state agencies, improving how government operates. We are the frontline 6 workers. Whether we do it in our facilities 7 or we do it behind a desk, we take care of 8 New Yorkers. And the last decade has made it 9 almost impossible to do the work that we love 10 to do. 11

12 So we're hopeful that a new day is 13 dawning. And we thank the Governor for 14 lifting the hiring freeze last year. We're 15 committed to rebuilding this workforce. But 16 frankly, there's a number of things that we 17 heard about today that we need to fast-track.

You know, there are things that we've heard today about modernizing the civil service system and doing studies, and they are great ideas. We support all of them. But what we're hearing from the folks in the field are that these things aren't happening fast enough. We hear from folks in the field
1 that New York State isn't attractive as an 2 employer anymore because of Tier 6, because 3 they don't have the same level of pension 4 benefits, because the pay isn't equal, you 5 know, to what they could get in the private 6 sector.

And frankly, although civil service is 7 8 a great equalizer and it brings people on-board from all different places, once they 9 get there, they don't always feel supported. 10 11 We've seen the last years of an increased reliance on overtime. Our workforce is 12 13 stressed out, they're exhausted, and they 14 work in somewhat toxic and unsafe working conditions. 15

16 So not only do we have a problem on 17 the front end with recruitment, we have a problem on the back end with retention. We 18 19 have seen -- and in the Governor's budget she 20 talks about we're down 12,500 workers, with 21 26 percent more ready to retire. Those folks 22 ready to retire are going to go. And we 23 don't have people coming on board fast enough 24 to replace them.

1 We know that our services are critical 2 to New Yorkers, from OPWDD -- which is significantly short-staffed, although we're 3 trying to bring people on -- to OMH. We've 4 5 asked for monies in the budget to support 6 reopening some of the homes. But we need an emergency staffing plan. You know, the 7 8 reality is a lot of these things are great ideas and we're appreciative that there's 9 going to be conversation. We're happy that 10 there's no closures to fight off. 11 12 But the reality is, you know, studies are great, but we know pay equity is a huge 13 14 problem. We know many of our titles can go to the private sector and make more money. 15 16 And because we have about 50/50 frontline 17 versus administrative support titles, many can do different types of jobs remotely and 18 19 go to other places to work. But we need them 20 in government because they take care of our 21 people. So thank you so much for the 22

23 opportunity today.

24 CHAIRWOMAN KRUEGER: Thank you.

1	Okay, all four have testified; I'm
2	going to now take questions. I know that
3	Senator Ramos would like to start us off with
4	questioning.

5 SENATOR RAMOS: I would. Thank you,6 Senator Krueger.

7 Randi, can you talk a little bit more 8 about the situation with how tight the labor market is right now? You know, the state 9 workforce has clocked in 20 million hours in 10 overtime. That's a lot. And now the 11 Governor's indicating that New York is 12 currently in need of 12,500 workers. Can you 13 14 talk a little bit more about how we got there and how we can fix it? 15

16 MS. DiANTONIO: Well, I think we got 17 there over the last 10 or 11 years of 18 austerity budgets, demonizing, frankly, 19 government workers, making people feel 20 devalued so they didn't want to stay in this 21 workforce.

22 So I think that the culture of the 23 workforce changed. I mean, I've been with 24 the state 26 years, and it wasn't like that,

you know, the first 15 years I was there. So
 I think there's a lot of cultural issues that
 affect the workforce.

Also, you know, with COVID came many 4 5 different extreme working conditions. And with our healthcare professionals -- although 6 many other titles -- they were able to go 7 8 elsewhere and to work as travelers, to do 9 agency nursing, to go into the private sector, to do remote health. I mean, we 10 11 represent social workers who now can do telehealth. We represent nurses who can go 12 13 be travelers.

So I think we didn't get here 14 overnight, and we know we're not going to fix 15 16 it overnight. But we do have to acknowledge 17 that the folks that are on the frontlines, the folks that do this work, have to be 18 19 incentivized, they have to be rewarded. I 20 think there's a lot of things we can do to, you know, make public service an option for 21 22 people. We don't talk about it anymore. We 23 used to.

SENATOR RAMOS: That's true. That's

24

true.

1

2 MS. DiANTONIO: And we don't bring it back to our communities to say, this is a 3 career choice that will bring you a lot of 4 benefits and a lot of reward. 5 SENATOR RAMOS: Thank you, Randi. 6 7 I have one more question for Josh. 8 Josh, how can we ensure that 9 continuous recruitment is used to expand the state workforce to include more people of 10 11 color? MR. TERRY: Yeah, I mean I think it 12 gets to what I talked about towards the end 13 14 of my testimony, which is we need to promote these exams. Civil service is -- it came up 15 a little bit earlier; I think Assemblyman 16 17 Jones brought this up. It's a tough system. It's complex. Not everybody understands it. 18 19 I mean, unless you're in that world --20 I always say like if you look at a civil service exam notice, it looks like -- it 21 could look like a lead abatement form. You 22 23 don't know what you're actually reading. 24 (Laughter.)

SENATOR RAMOS: It does not look 1 2 attractive at all.

MR. TERRY: So let's get into the 3 community, let's go to -- let's work with 4 5 organizations, community-based organizations to push these job opportunities out. It 6 doesn't have to be the state is the only one 7 8 that's promoting these. I mean, NAACP came up earlier --9

SENATOR RAMOS: Does the union do it? 10 Does the union go into CBOs to talk to them? 11 12 MR. TERRY: We are 100 percent 13 committed to working with the state and the 14 Department of Civil Service to enter the community and start promoting these jobs and 15 16 using, quite frankly, our membership to

promote these jobs. Because our members are the best salespeople on the work that they 18 19 do.

20 SENATOR RAMOS: That's right.

Excellent. Thank you, Josh. 21

CHAIRWOMAN KRUEGER: Thank you. 22

23 Assembly.

17

ASSEMBLYWOMAN JOYNER: Member Pheffer 24

1 Amato.

2	ASSEMBLYWOMAN PHEFFER AMATO: Thank
3	you. Boy, I don't know where to go now.
4	First of all, I want to thank you both
5	past and present frontline workers, all of
6	your membership, for everything they've done
7	for us. I mean, they did get us through the
8	pandemic. And I'm sure many of our retirees
9	were out there calling the active to let them
10	know what they should be doing correctly.
11	I'm going to just jump to Josh, if you
12	can answer a question for me, something
13	that's been circulating around here. There's
14	been a lot of recent discussion surrounding
15	the CSEA executive branch contract regarding
16	out-of-network health insurance benefits.
17	Can you describe what the negotiated and
18	what the impact on public employees in
19	New York are?
20	MR. TERRY: Great. Assemblywoman,
21	thank you. I appreciate that.
22	There's been a lot of misinformation
23	on this topic, and we sent a letter this week
24	that everybody here should have received.

1 CSEA, when we were in collective 2 bargaining negotiations with the state this past summer, we negotiated a change in the 3 rate that doctors receive if they are 4 5 out-of-network, if they are out of the NYSHIP 6 network. This is the only place it applies for. In addition, it does not apply to any 7 other state union or state union's contract 8 other than CSEA's. 9

When we -- when that went into our 10 11 agreement, NYSHIP has -- they have legal authority, and this stems from I think the 12 13 1950s or '60s, to extend any rate changes to 14 participating agencies -- so local government employers and public authorities. And they 15 16 chose to do so. That was not part of our 17 agreement, they did that unilaterally.

In reality, what this change means for our members is they still have full access to the whole NYSHIP network, and especially from Long Island and New York City, I mean, you can throw a rock and hit a participating doctor in the NYSHIP system. But they still have the full authority to go out of network.

1 And --2 ASSEMBLYWOMAN PHEFFER AMATO: So --3 MR. TERRY: Oh, I'm sorry, Assemblywoman --4 5 ASSEMBLYWOMAN PHEFFER AMATO: You go. 6 You go. 7 MR. TERRY: So what change was the 8 actual reimbursement rate? We went from 9 about 550 percent of the Medicare rate, generally, to about 275 percent of the 10 11 Medicare rate. Which is still, for 12 out-of-network coverage and out-of-network 13 rates, compared to most other plans, is still 14 a very generous reimbursement rate. ASSEMBLYWOMAN PHEFFER AMATO: So let 15 16 me just clarify this. 17 So there's no diminished benefit to the membership, we just took -- it's less 18 19 payout to the doctor. 20 MR. TERRY: One hundred percent 21 correct, yes. 22 ASSEMBLYWOMAN PHEFFER AMATO: Okay. 23 So I'm just going to repeat that again. So we did not diminish any benefit to the 24

membership.

1

2 MR. TERRY: One hundred percent 3 correct.

ASSEMBLYWOMAN PHEFFER AMATO: Okay, I 4 5 just want to make sure we're really clear on 6 that and we get that for the sound bite, because --7 8 MR. TERRY: I appreciate that. ASSEMBLYWOMAN PHEFFER AMATO: -- it's 9 been circulating and the conversations have 10 11 been all over the place. Thank you for that. 12 Ed, I want to say to you that any 13 retiree that's making \$10,000, we should be 14 helping. So I want to support that just to say that, you know, what salary they got 15 16 years ago and not catching up, it's really --17 we're just promoting the poverty. MR. FARRELL: Correct. 18 19 ASSEMBLYWOMAN PHEFFER AMATO: And for 20 all the service they gave us to be a 21 retiree -- you know, I want you to just know that I'm supportive of those initiatives and 22 23 just help to bring them forward. 24 MR. FARRELL: Thank you.

1	Thirty-some-odd years ago, salaries were much
2	lower. And, you know, your final average
3	salary in your pension was \$10,000 or less.
4	ASSEMBLYWOMAN PHEFFER AMATO: In 1986
5	when I first worked for the Department of
6	Sanitation, I made \$17,000, so
7	(Laughter.)
8	ASSEMBLYWOMAN PHEFFER AMATO: Thank
9	you very much, all of you.
10	CHAIRWOMAN KRUEGER: Senator Robert
11	Jackson.
12	SENATOR JACKSON: So good evening. It
13	is evening, right? Yes, it is.
14	So I have a question to you. I always
15	said that Tier 6 sucks. But, you know, I'm
16	saying that now because it expresses the
17	dissatisfaction from the people that I've
18	talked to. And so I ask you, as leaders of
19	the various unions or organizations you
20	belong to, what are you hearing about Tier 6
21	and why the people are not in favor or it?
22	So if you can give me short answers,
23	because I only have two minutes and a half.
24	MS. DiANTONIO: I'll start.

I think it's very disheartening for 1 2 people to stand next to a worker that's getting a completely different benefit. They 3 see no end of light at the tunnel, you know? 4 There's nothing there to stay committed to 5 state work. I think what we hear from Tier 6 6 members is, you know: This isn't worth me 7 8 staying for, I can go somewhere else. So it really creates a situation where people are 9 not staying as career employees. And I think 10 11 that's a huge issue. It's also -- it's a much lower benefit 12 13 that they're paying more for. So -- I mean, 14 I think, in a nutshell, they pay more to get less. 15 16 SENATOR JACKSON: Barbara? 17 MS. ZARON: I personally have not heard a lot. But I think that, in part, that 18 19 maybe we tend to have longer-term 20 employees --SENATOR JACKSON: You're the 21 22 management/confidential employees, is that 23 correct? MS. ZARON: Most of the folks start 24

either through a CSEA or PEF kind of position 1 2 and work their way up -- not all, but a fair 3 proportion of. And it may be that they're more 4 consumed with the immediate issues that 5 they're trying to deal with than even 6 7 thinking about --SENATOR JACKSON: Okay. Do you mind 8 9 if I go to Josh, please? MS. ZARON: So most of them may not be 10 Tier 6. I'm sure there are some, but I think 11 12 most of them probably are the earlier tiers 13 and not quite as intimately involved with the issue of Tier 6. 14 SENATOR JACKSON: Thank you. 15 16 Josh, please? 17 MR. TERRY: It's three things. They pay more for Tier 6, they get less under 18 19 Tier 6, and they have to work longer, at the 20 end of the day. Those are the three things that our members talk about. 21 SENATOR JACKSON: And Ed, what are you 22 23 hearing? Even though you're dealing with the Retired Public Employees Association. 24

1	MR. FARRELL: Senator, I can tell you
2	that retirees have zero conversations about
3	this.
4	(Laughter.)
5	SENATOR JACKSON: They're gone.
6	But also I want to know, in the last
7	24 seconds, how bad is contracting out in
8	your unions, PEP and CSEA? And you only have
9	18 seconds, and I can follow up with my
10	staff.
11	MS. DiANTONIO: It's a significant
12	problem in many of our agencies. We have
13	nurses or other titles sitting next to a
14	state employee, making more money, with less
15	responsibilities. They have their own
16	schedule set for what works for them. It
17	really is divisive and demeaning to the state
18	workforce, and it costs way more money.
19	SENATOR JACKSON: Josh, we'll
20	follow up with you on that, okay?
21	MR. TERRY: Absolutely.
22	SENATOR JACKSON: And the two of you
23	also, if you heard anything.
24	Thank you.

1	CHAIRWOMAN KRUEGER: Thank you.
2	Assembly.
3	ASSEMBLYWOMAN JOYNER: Member Lucas?
4	ASSEMBLYWOMAN LUCAS: Thank you,
5	Madam Chair.
6	Okay, this is for the Retired Public
7	Employees Association. In your testimony,
8	the pension cost of living speaks to catching
9	up to the annual cap of 3 percent for the
10	current eligible retirees.
11	MR. FARRELL: Correct.
12	ASSEMBLYWOMAN LUCAS: What is the
13	impact to the State of New York fiscally to
14	fill this potential budget ask for the
15	retirees?
16	Additionally, will our current
17	inflation rate have a subsequent impact on
18	the cost-of-living increase for the retirees?
19	MR. FARRELL: This proposal that I
20	talked about was actually in print at the end
21	of last session, and it had a fiscal note.
22	So the fiscal note from the retirement system
23	put the catch-up provision at \$107 million.
24	Which is peanuts when you consider the

1 pension fund is 242 billion. ASSEMBLYWOMAN LUCAS: Okay. And the 2 second part of the question? 3 MR. FARRELL: Which was --4 ASSEMBLYWOMAN LUCAS: The inflation 5 rate --6 MR. FARRELL: Our proposal still has 7 the 3 percent cap. Only one time in the 8 history of the COLA did it ever reach 9 3 percent, and that was this year. That's 10 11 because inflation was 9 percent. So we got 3. 12 13 That's the only time in the history of 14 the COLA that we've gotten 3 percent. For the most part we've gotten, on average, 1.5. 15 16 ASSEMBLYWOMAN LUCAS: So will it have 17 an impact on -- the inflation rate, will it have a subsequent impact on the 18 19 cost-of-living increase for retirees? 20 MR. FARRELL: The 3 percent cap remains in place. So if inflation drops down 21 to 8 percent instead of 9, we would still 22 23 only get 3. 24 So there have been two times in the

1	history where actually the rate of inflation
2	was less than 1 percent, and the retirees got
3	a bit of a boost because we got the 1
4	percent, as opposed to a half of 1 percent.
5	So
6	ASSEMBLYWOMAN LUCAS: Got it.
7	MR. FARRELL: It's in there, but if
8	you leave the guardrails in there with the 1
9	percent floor and the 3 percent ceiling, none
10	of that changes.
11	ASSEMBLYWOMAN LUCAS: Thank you.
12	MR. FARRELL: You're welcome.
13	CHAIRWOMAN KRUEGER: Thank you.
14	Assembly.
15	ASSEMBLYWOMAN JOYNER: Member Jones.
16	ASSEMBLYMAN JONES: Hello, everyone.
17	And thank you for your testimony.
18	First of all, I just want to state I'm
19	with you on Tier 6. We need to reform it.
20	What better way of a recruitment tool would
21	we have than to improve Tier 6, when we're
22	sitting here talking about we don't have
23	enough workforce in many of our agencies.
24	On that, I do want to touch on

1 something else, and I do have some questions 2 here. I've been hearing a lot from your members about safety issues in a lot of the 3 facilities that you work in. I actually -- a 4 colleague from CSEA of Josh's the other 5 6 evening, when I was at the reception, pulled me aside and showed me some very disturbing 7 pictures of one of your employees. 8 9 What can we do to improve that situation in those facilities? That's my 10 11 first question. 12 My second question, because I'm going 13 to get it all out, we have this cap with retirees. We raised it from 30,000 to 14 35,000. And I ask this because we need to 15 16 continue to recruit people. What's your 17 opinion on the cap, and should we still have it in place? I know I'm putting you on the 18 19 spot a little there. But we need to recruit workers and we 20 need to get people in these agencies. This 21 is detrimental. It has to do with safety in 22

our facilities. It has to do with other

198

24 things going.

Also on the COLA, I missed part of
 your testimony, I apologize. What is the
 recommended -- what do we want to see that
 percentage of COLA going up to?

5 So I'll leave those questions to you 6 to answer.

MR. TERRY: Assemblyman, on the first 7 8 part of your question on safety in our worksites, it is a real problem. But I think 9 you -- you know, you also alluded to the 10 answer. A lot of the issues that we have 11 regarding safety -- and it really revolves 12 13 around violence -- it's about staffing. And 14 you are safer when you're in pairs or, you know, with multiple people. 15

16 And unfortunately, over the course of 17 the last decade, that's gone by the wayside, but the job still has to get done. So our 18 19 members still go into a situation that may be unsafe, and it's not by the book, but they 20 have to go treat a patient, right? I mean, 21 you have to provide the service. And our 22 23 members will always do that, regardless of the situation. 24

And so we need to -- it's staffing.
 It comes down to staffing, at the end of the
 day.

MS. DiANTONIO: And the only thing I'd 4 5 like to add to that, I agree a hundred 6 percent, staffing has a lot to do with it. But over the course of 10 years we also 7 closed a lot of our intensive treatment 8 facilities that were geared towards the most 9 complex-need individuals. And when that 10 11 happens, they end up in settings that might 12 be less secure, less structured, less 13 environmentally controlled. And that also 14 influences how they're taken care of and how safe they are, and the people who take care 15 16 of them are. 17 ASSEMBLYMAN JONES: Thank you. I'll get the other question offline. 18 19 CHAIRWOMAN KRUEGER: Thank you. Senator Jack Martins. 20 SENATOR MARTINS: Thank you. Thank 21 you all for still being with us a couple of 22 23 minutes before 7 o'clock. Josh, to your point, I mean, is there 24

1 a recommendation on how we streamline this? 2 I'm hearing from a bunch of different sources 3 that we have jobs, we have people who may want to work -- and we'll deal with Tier 6 in 4 5 a second. But, you know, we can't get a list, we can't get an exam, there seems to be 6 a bottleneck here. And do you have any 7 8 suggestions on how we should deal with that from our end? 9

10 MR. TERRY: I mean, I think part of it 11 is staffing within the Department of 12 Civil Service. I mean, they have been 13 decimated. And I know -- I read PEF's 14 testimony earlier, and they allude to this in 15 that testimony, that the department doesn't 16 have enough staff to run the operations.

17 So the commissioner referred to this: They have to prioritize, and they're only 18 19 looking at tests that are the most critical. 20 Which is causing problems across the board. 21 Because by the time we catch up to the ones 22 that are -- the jobs that are less critical, 23 the ones that are not urgent, we've already lost them. Right? I mean, we're already way 24

understaffed.

2	So I think we need to make the
3	investments inside the department, which
4	we're happy the Governor has started doing
5	that last year into this year.
6	SENATOR MARTINS: And when we talk
7	about retirees, \$10,000, are we talking about
8	people who have put in their 20 or 30 years
9	in state service, full-time employees, at the
10	end of their retirement, and then only
11	qualifying for \$10,000 in pension? Are we at
12	that point? Or are we dealing with the
13	majority of those people in your example
14	being part-timers who put in their 10 years
15	and then moved on to the private sector?
16	Where is that range?
17	MR. FARRELL: No
18	SENATOR MARTINS: Because they would
19	still qualify for a pension.
20	MR. FARRELL: You have to be able to
21	qualify for the pension. So if you're
22	part-time, you can't put in 10 years, you'd
23	have to put in 20 years, you know, to have
24	your 10-year

SENATOR MARTINS: Well, then let's say 1 2 it's 20 years as a part-timer. I'm just trying to contextualize --3 MR. FARRELL: These are folks -- these 4 are real people who, because their job --5 their salary was so low when they were 6 working 30 years ago, that when their pension 7 was calculated that those -- this is a 8 quarter of the people in the retirement 9 system. 10 11 SENATOR MARTINS: Don't get me wrong, 12 I'm not questioning that. I'm trying to contextualize the nature of those -- whether 13 14 this was their full-time job or these are people who had a full-time job outside, 15 16 because we have many people who work 17 part-time in the public sector. That's all. I wanted to clarify that. 18 19 And as far as Tier 6, you know, 20 it's -- I hear it, I know you hear it every day, people who are working side by side with 21 others who are in different tiers who are 22 23 asked to do the same work, receiving less and fewer benefits. And I do think it's 24

```
1
             something that we should address.
 2
                    And I was hoping, in the last
             20 seconds or so -- give me your thoughts.
 3
                    MS. DiANTONIO: We would support that
 4
 5
             all the way. Thank you.
                    SENATOR MARTINS: And Josh, with about
 6
             10 seconds, you want to say hello to your
 7
             kids again?
 8
 9
                    (Laughter.)
10
                    MR. TERRY: They're probably on their
             fifth taco at this point, but --
11
12
                    (Laughter.)
                    MR. TERRY: We need to lower
13
             contributions for Tier 6. We need to bring
14
             it down to 3 percent, Senator.
15
16
                    CHAIRWOMAN KRUEGER: Thank you.
17
                    Assembly.
                    ASSEMBLYWOMAN JOYNER: We wish we were
18
19
             having tacos too.
20
                    (Laughter.)
                    ASSEMBLYWOMAN JOYNER: But Member
21
22
             Bronson.
23
                    ASSEMBLYMAN BRONSON: Thank you,
24
             Madam Chair.
```

1 And thank you all for your testimony. 2 My first question is for Ms. DiAntonio. And we usually talk about the 3 Rochester Psych Center, but we're not going 4 5 to talk about that tonight. You used the 6 phrase -- you said "What we need now is an emergency staffing plan." What would that 7 look like? 8 MS. DiANTONIO: Well, I think there's 9 a lot of obstacles that get in the way of 10 11 bringing staff on board fast. Some of them

12 relate to what was alluded to around staffing 13 and Civil Service -- not having enough tests, 14 not having enough testing sites, not being 15 accessible.

But it's also the time frame between someone taking a test and getting hired. We have great candidates who are interested in working for the government, and it takes six months to bring them on board after they offer them an exam -- offer them the job. So we lose them in that time between.

What I can tell you from just lookingat this, years ago human resources used to

have control at the agency levels, at the local level, on their on-boarding -- when they posted positions, how they brought people on. That function has mostly been centralized into our Albany central offices. It takes a lot longer. The more layers you put on it, the longer it takes.

8 We're losing good people. So I think 9 if there are ways to bring down those obstacles so that it takes less time. I 10 11 think also the way we bring people in from like student internships, mentorships. We've 12 gotten away from that. We used to have 13 14 relationships with a lot of colleges that they would provide interns. Those interns 15 16 would then become long-term employees. And 17 we worked with them so they knew the job.

18 What's happening now is people that 19 get hired get thrown into the fire and 20 they're like, Holy cow, I'm working 30 hours 21 of overtime my second week here, I don't know 22 what I'm doing. And then they may leave.

23 So we put all this investment -- even 24 if we can get them in the door, it's hard to

1 keep them if we don't wraparound the supports 2 they need. So I think there's a lot of conversation we can have about how to better 3 that. You know, all of this really boils 4 5 down to talking about these issues and coming 6 up with creative solutions. I'm heartened that we're talking about them, because I 7 8 don't think -- even though we've been ringing this bell for a long time, we haven't had 9 these in-depth conversations. 10 11 ASSEMBLYMAN BRONSON: So I've been doing this for a long time. This is the 12 13 first year we're talking about how do we 14 recruit state workers. It used to be cut, cut, cut. And now we're paying the piper. I 15 16 mean, now we're facing -- I mean, there's 17 lots of other reasons why we're short-staffed, because short-staffing is 18 19 everywhere. But for state workers it's 20 because we went through a decade of balancing budgets by cutting workers. 21 And so I'm glad we're having this 22 23 conversation. I look forward to working with all of you and trying to turn this around. 24

1	CHAIRWOMAN KRUEGER: Thank you.
2	I don't believe no, we don't have
3	any other Senators, so Assembly, keep
4	rolling.
5	ASSEMBLYWOMAN JOYNER: Member Simon.
6	ASSEMBLYWOMAN SIMON: You need some
7	work, some training.
8	(Laughter.)
9	ASSEMBLYWOMAN SIMON: So thank you all
10	for your testimony.
11	So I wanted to ask a similar question,
12	and that is when it comes to recruitment and
13	training and the accessibility
14	accessibility can be many things. How are
15	PEF and CSEA reaching out to people with
16	disabilities in the workforce who need these
17	jobs? We want people paying taxes.
18	You know, what are we doing to bring
19	people into the workforce who have
20	disabilities? Which could be a whole, as you
21	know, huge continuum of people who might
22	need, you know, minor accommodations on the
23	worksite.
24	MR. TERRY: Yeah, Assemblywoman, thank

1

you for that question.

2 You know, we're really supportive of the Governor's proposal to increase the 55B 3 program from 1200 to 1700. The report that 4 came out at the end of 2022 from the 5 6 Rockefeller Institute, which was requested, mandated by the Legislature, showed that 7 we're nearing that level, we're nearing the 8 capacity in that program. And so this is 9 probably the time for us to expand it. 10 11 When people take those jobs, they are in our bargaining units, and they are 12 13 entitled to all of our contract, we represent 14 them. And we really serve a valuable role within not just the state government but 15 local governments as well. And so we really 16 17 want to encourage, you know, more people to enter that program because they are more 18 19 heavily unemployed statewide -- nationwide. And we need to do more to encourage them to 20 come into this workforce. 21

22 MS. DiANTONIO: And we agree. We 23 support the 55B expansion. But I think also 24 not only bringing people in but keeping them, 1 we really need to look at the reasonable 2 accommodation process, making sure people are given the tools that they need to stay in the 3 workforce once they're there. Because a lot 4 5 of times people may become disabled while they're a state employee, and it's very 6 difficult to bring them back or keep them on 7 8 the job.

9 And there should be a more robust, 10 more timely process to do that. We find a 11 lot of people end up, you know, retiring or 12 leaving early because the agencies either 13 cannot or will not accommodate. So there's 14 more to do in that area, absolutely.

ASSEMBLYWOMAN SIMON: And so I'd like to talk to you about that, because that is an ongoing obligation of an employer, whatever that agency is.

19And of course it's also about20promotions, right? There are plenty of21people -- you know, 55B isn't the only way22that you can bring people with disabilities23into the workforce. You have people who are24highly educated that need certain -- you

- know, screen reader -- you know, right, and
 can do whatever job you have, but they're not
 necessarily the 55B workforce.
- 4 So I want to make sure we expand our 5 mentality about that as well, and an ongoing 6 issue with regard to accommodations. So 7 thank you.

8 ASSEMBLYWOMAN JOYNER: Member
9 Zinerman.

10ASSEMBLYWOMAN ZINERMAN: Good evening.11This question is for Ms. Zaron. In12your testimony you have an entire section on13diversity in hiring and employment. And I14just want to refer first to the first bullet15allowing for expanded remote working16arrangements where possible.

How many jobs have been reevaluated to include that as an option? Especially when we think about the cost of childcare and how many women have left the workplace -- happy Women's History Month.

And I also -- so that's just my question. Other things, I just want to say I think that we can do -- and I know we've had

1 to do that as well with regard to recruiting 2 people to come and work for the Assembly -really talking to people about not only the 3 tasks related to the job, but the environment 4 5 that people are going to work in. 6 Recruitment has been a reoccurring theme throughout this entire hearing today. 7 8 everybody has touched on it. And I really 9 think that we have to expand what -- have a profile of who we're trying to recruit, 10 11 having a real idea of what people are looking for in work. People want to be valued, they 12 13 want to understand the mission of the 14 organization, they want to connect their work to the mission of the organization. 15

So how much of that is actually being done in your recruitment? And specifically if you can just kind of answer the question about remote access and how many people -how many job titles have actually been reevaluated to include remote access, working remotely.

23 MS. ZARON: Well, I personally have no
24 idea how many jobs have been evaluated --

1

UNIDENTIFIED LEGISLATOR: I'm sorry, I

can't hear you.

3 MS. ZARON: I personally -- she was 4 asking me how many jobs have been evaluated 5 or reevaluated for remote access. I don't 6 know the answer to that.

ASSEMBLYWOMAN ZINERMAN: Okay. Well,
it's one of your -- that's why I asked. Does
anybody else want to jump in? All right, if
you don't know, is it something that you're
in support of, you want to see happen?
Because I know a lot of workers, this is a
big question for them.

MS. DiANTONIO: Yeah. So with PEF 14 titles, we have 3,000 titles, and many of 15 16 them have been able to show that they can be 17 productive working remotely. We also know that many of those professions in the private 18 19 sector are offering remote work. So it not 20 only becomes something that people want to do for work/life balance reasons, but it also 21 22 becomes a tool to keep people in their jobs 23 and to bring people into the workforce.

2

24 You know, our position is that we want

to maximize hybrid work, remote work, where 1 it's feasible to do so, because we believe 2 that people that have work/life balance, you 3 know, are happier. But at the same time we 4 also know 50 percent of our workforce are 5 not -- they're in jobs that are public 6 facing, front facing. Those are not going to 7 be options. 8 So I don't know off the top of my head 9 like how many have been evaluated. I know 10 11 that, you know, PEF has entered into 12 agreements and discussions with state 13 agencies; where we can do it, we are 14 encouraging agencies to look at this and really support it. 15 16 CHAIRWOMAN KRUEGER: Thank you. 17 Assembly again. ASSEMBLYWOMAN JOYNER: To close, 18 19 Member Manktelow. 20 ASSEMBLYMAN MANKTELOW: Thank you, Madam Chair. 21 And good evening, everyone. Good 22 23 evening, Randi, how are you? MS. DiANTONIO: I'm good, Brian, how 24

are you?

1

ASSEMBLYMAN MANKTELOW: Good. Good.
Couple of questions for you, really quick,
Randi.

5 My colleague next to me, Assemblyman 6 Jones, touched on workplace safety. And I've 7 met with many of the workers -- some of those 8 workers, Randi, working doubles and triples, 9 some of them having families. One of the 10 women I talked to had twins at home.

11 I've got concerns as well about the 12 safety not only in the workplace, but when they leave the workplace. What can we do to 13 14 emphasize that, what can we do to make that a top priority not only in the budget process, 15 but outside of the budget process? Because 16 17 this isn't going to fix everything in a month. 18

19So I was just wondering what your20thoughts were, Randi, on that. Or anyone.21MS. DiANTONIO: So we've also heard22from many of those workers, a lot of them are23probably members of CSEA, at least I think24you're talking about at OPWDD, primarily, in

our area?

1

2 ASSEMBLYMAN MANKTELOW: Yup. MS. DiANTONIO: You know, for -- the 3 state was in a critical situation and they 4 offered 2.5 times overtime to many of our 5 6 employees to sort of support CSEA's work in direct care so that people weren't working 7 doubles, triples. Unfortunately, that's very 8 expensive in this system, and wasn't going to 9 be the forever solution. 10 I do think that we need to do more 11 with flexible scheduling, alternative work 12 13 schedules, compressed work weeks, and be 14 really creative, because people are being expected to work doubles and triples. They 15

16 can't do it. You can't work for certain 17 agencies if you have children, if you have a 18 dog, if you have a life. And they're not 19 going to stay if they go to work and they 20 can't leave.

ASSEMBLYMAN MANKTELOW: Especially, Like you said earlier, you throw them right into the fire right off the bat, then they're not going to stay.
1 MS. DiANTONIO: I mean, I would think, 2 you know, CSEA probably has a little more to say about this, because it's mostly their 3 members that are in these -- at least with 4 5 OPW, and I know that's who's contacted you. 6 They've been on the frontlines of a very difficult situation for many, many years. 7 MR. TERRY: Yeah, it's a great point, 8 9 Assemblyman. And the problem we have is we have people get hired, especially OPWDD, they 10 11 are on the job one week, and they are mandated overtime. And it could be mandated 12 13 overnight, it could be on a weekend. They 14 quit. Right? I mean, they do not stay. But the ones that do -- I mean, we've 15 16 had members that have worked consecutive 17 hours of 50, 60, 70 hours because they cannot leave their group home unless they have 18 19 relief. And if that relief calls out sick,

20 if the person just doesn't show up, they're 21 staying there.

And our members care. Our members are not going to abandon their clients, right? I mean, they truly love these people. I mean,

1	they build these long-lasting relationships
2	with
3	ASSEMBLYMAN MANKTELOW: I see that
4	firsthand.

5	MR. TERRY: And so they will work
6	those hours. They will miss the birthdays,
7	they will miss picking their kids up from
8	daycare and figure out another arrangement.
9	It is a real problem to really solidifying
10	the not just the workforce, but the
11	industry and the care that they're able to
12	provide.
13	ASSEMBLYMAN MANKTELOW: One second
14	left. You have my full support in changing
15	Tier 6. Thank you.
16	CHAIRWOMAN KRUEGER: Thank you.
17	ASSEMBLYWOMAN JOYNER: To close,
18	again, Member Ra.
19	ASSEMBLYMAN RA: Thank you all for
20	your patience today.
21	I just had a question for PEF. There
22	has been some conversation I know you have
23	members that work within some of the prisons
24	regarding HALT and basically your desire to

1 maybe make some changes to HALT.

2 MS. DiANTONIO: So yes, we do -- we 3 represent teachers, counselors, a number of 4 different professional titles within our 5 correctional settings. And the HALT bill, 6 while very well-intentioned -- and we agree 7 with a lot of aspects of it in regards to we 8 want people to be treated humanely.

9 Unfortunately, what we're hearing from our members are some unintended consequences 10 11 to it, with an increase of up to 45 percent of inmate-to-inmate assaults and about 12 13 25 percent increase in staff assaults. A lot 14 of the circumstances we're hearing about are people doing bad acts so that they get 15 16 removed from the larger population because of 17 safety reasons.

So, again, we support, you know, a lot of the intent of the HALT legislation, but we think there needs to be some tweaks to make it safer for people. We are definitely hearing from our members that they have concern not only for safety for themselves and the people that they serve, but

therapeutically. They just don't have --1 2 some of those programs, while from the outside looking in may look like they're bad 3 programs, there are therapeutic reasons to 4 5 keep people separate from one another, to 6 make sure they're in a safe space, to make sure that if they're decompensating they get 7 8 treatment in a way that is going to protect them and others. 9

So I think those are conversations we 10 11 should have about this with all those players. You know, everybody should be at 12 13 the table. Because I don't work in 14 Corrections, so I can't speak to their day-to-day business, but we have heard some 15 16 really bad stories coming out of there. And 17 frankly the majority of people getting hurt are the people that are incarcerated. 18

19ASSEMBLYMAN RA: Thank you.20CHAIRWOMAN KRUEGER: All right, since21the Senate and the Assembly are closed for22this panel, thank you very much for being23here with us tonight. We appreciate it.24PANELISTS: Thank you. Thank you.

2

CHAIRWOMAN KRUEGER: Thank you to your

members.

3	Next panel up is going to be the
4	Center for New York City Affairs at
5	The New School, James Parrot, director of
6	many things; the National Employment
7	Law Project, Paul Sonn, state policy
8	program director; and Hugh Baran from the
9	Kakalec/EmPIRE Coalition.
10	MR. PARROTT: Good evening.
11	CHAIRWOMAN KRUEGER: Good evening.
12	How are you, James?
13	MR. PARROTT: James Parrott is my
14	name, I'm director of economic and fiscal
15	policies at the Center for New York City
16	Affairs. Thank you for the opportunity to
17	testify this evening.
18	I want to come back to the
19	unemployment insurance issue. New York
20	State's unemployment insurance financing is
21	severely flawed. It is the reason we're
22	facing an \$8 billion trust fund federal debt
23	that will take another four to five years to
24	pay down. It's the reason our benefit

1	structure is mediocre at best and inferior to
2	benefits paid in all of our neighboring
3	states. And it is the reason our employers
4	are paying much higher UI taxes than they
5	were before the pandemic.

6 New York's UI tax structure causes 7 small employers with fewer than 100 employees to pay effective tax rates, relative to total 8 wages, that are three to four times the rates 9 paid by large companies with 500 or more 10 employees. Industries with low-average wages 11 12 pay much higher effective UI tax rates than 13 very high wage industries like finance, information, media, technology and so on. 14

The irony here is that the pandemic 15 16 hit hardest those industries and employers 17 who are paying the highest taxes now and, on the flip side, the industries that prospered 18 19 during the pandemic are paying the lowest 20 unemployment taxes. My written testimony has charts with the latest data from the federal 21 government that illustrate this very 22 regressive tax structure. 23

24

The root of the problem is New York's

1 unusually low taxable wage base of \$12,300, 2 lower than in 35 of the 50 states despite the fact that New York has the highest average 3 weekly wage of all 50 states. Because of 4 5 New York's chronic UI trust fund insolvency, 6 the state's maximum weekly benefit has been frozen at \$504 since 2019. It would be \$200 7 8 more per week if our fund were solvent, and 9 nearly twice that if it were 50 percent of our average weekly wage -- which it was in 10 2000. 11

Some commentators have mistakenly 12 attributed New York's trust fund debt to 13 14 fraud. This tendency was compounded by an unfortunate press release accompanying a 15 16 State Comptroller audit that exaggerated the 17 extent of fraud related to the state's UI trust fund by a factor of 25 -- they made up 18 19 a number.

20 New York's UI trust fund debt burden 21 can only be addressed by overhauling the 22 financing system, by following the lead of 23 other states that assess unemployment taxes 24 on a higher portion of payroll and also on

1	gig companies. New York can pay back its
2	debt sooner, make sure big corporations pay
3	their share, expand the state's inadequate
4	benefits, and actually reduce taxes on small
5	businesses. New York has the latitude under
6	federal law to lessen the weight of the
7	experience rating in setting our tax rates.
8	Thank you.
9	CHAIRWOMAN KRUEGER: Thank you.
10	Next? Hi, Paul.
11	MR. SONN: Am I on? Yup.
12	CHAIRWOMAN KRUEGER: Yes.
13	MR. SONN: Great.
14	Well, thank you, Chairs Krueger,
15	Weinstein, Ramos and Joyner, and other
16	members of the committee. Thanks for the
17	opportunity to testify this evening on the
18	competing proposals to raise New York's
19	minimum wage. I'm Paul Sonn, with the
20	National Employment Law Project.
21	I'll briefly summarize some of the key
22	points that I spell out in more detail in my
23	written testimony.
24	First, the highest inflation in

40 years is rapidly eroding New York's
 first-in-the-nation \$15 minimum wage and
 reducing the historic reductions in poverty
 and earnings inequality statewide that the
 \$15 minimum wage achieved.

6 The Legislature, we respectfully urge, should reverse those gains by first including 7 8 in the one-house budgets the Raise the Wage 9 Act that many of you are cosponsors of, and it's sponsored additionally by Senator Ramos 10 11 and Assemblymember Joyner, and then work to pass it. It would raise the minimum wage to 12 13 \$21.25 by 2026 and then automatically adjust 14 or index it each year after that so that it keeps up with inflation and worker 15 16 productivity going forward.

17The Governor's meager minimum wage18proposal -- which is far less generous than19New York's last minimum wage increase that20the Republican-led Senate negotiated and21passed back in 2016 -- is far too small and22really, with respect, should be a nonstarter.23While there are many problems with it,

24

its major failing is that it provides only

for tiny adjustments to partially respond to
future inflation, while ignoring altogether
the huge past drop in the value of New York's
minimum wage as a result of inflation since
2019. In essence, the Governor proposes to
close the inflation barn door only long after
the horse has escaped.

8 The Governor's proposal would lock in 9 the inadequate \$15 minimum wage by 10 implementing just tiny increases averaging 11 about 40 cents a year. What that means is 12 under the Governor's proposal, by 2027, 13 New York's minimum wage would still be only 14 \$16 and change.

By contrast, Table 2 in my testimony shows what minimum wages will look like in other high-cost places in the country by then. They will be in the 20 to \$21 range in many high-cost cities, including Seattle, Washington, D.C., Denver, Colorado, and others.

22 Moreover, other high-cost states such 23 as Massachusetts, Vermont and California are 24 proposing increases in the \$20 range. The

1 Raise the Wage Act would bring New York's 2 wage in line with those similar high-cost places. The Governor's proposal would leave 3 it \$4 or \$5 an hour lower than these other 4 5 high-cost regions. Fresno, California, and Yakima, Washington, would have higher minimum 6 wages than New York under the Governor's 7 8 proposal.

9 Even worse, her proposal would not even ensure that New York's wage keeps up 10 11 with inflation going forward. That's because she has capped increases at just 3 percent. 12 In the very first year, inflation will be 13 14 6 percent. Be happy to go into other details of how her indexing proposal is far out of 15 16 line with what, you know, the majority of the 17 other states use.

18There's a lot of research that has19shown that the \$15 minimum wage didn't hurt20jobs. And finally, today they rolled out a21coalition of more than 200 businesses22statewide, in all regions of the state,23backing the \$21 Raise the Wage Act. They24span from Western New York to Long Island

1 to --

T	
2	CHAIRWOMAN KRUEGER: I have to cut you
3	off, Paul. Sorry.
4	MR. SONN: Thank you.
5	CHAIRWOMAN KRUEGER: Thank you.
6	MR. SONN: Thank you.
7	CHAIRWOMAN KRUEGER: Certainly.
8	Good evening.
9	MR. BARAN: Good evening.
10	Can you hear me or can you hear me
11	now? Yes, okay.
12	Thank you to Chairs Krueger,
13	Weinstein, Joyner, Ramos and the entire
14	committee for the opportunity to testify
15	today. My name is Hugh Baran. I'm an
16	attorney at Kakalec Law, a workers' rights
17	law firm based in Brooklyn and serving
18	workers across the state.
19	I'm here to testify about why
20	Assemblymember Joyner and Senator Hoylman's
21	EmPIRE Worker Protection Act, A1893/S541,
22	needs to be included in the budget as a
23	revenue-raiser that would contribute close to
24	\$30 million annually to the DOL's budget,

allowing the agency to hire more
 investigators and enforcers for years to
 come, to address our state's wage-theft
 crisis.

5 Employers steal \$3 billion every year from New York workers. This theft 6 disproportionately affects Black, Latinx, 7 8 immigrant workers and other workers of color 9 who are disproportionately represented in high-violation industry jobs. We've always 10 11 depended on a combination of private and public enforcement to address this wage theft 12 and other violations of the Labor Law. 13

14 Despite new protections that have been enacted by the Legislature, several trends 15 16 are jeopardizing New York workers' ability to 17 exercise their rights. On the public enforcement side, caseloads have risen at 18 19 DOL, but staffing levels have declined -- so 20 much so that DOL has fewer than half the investigators that it had in the 1960s. 21

On the private litigation side,
increased fear of retaliation and other
hurdles have posed obstacles to workers

trying to address violations of their rights.

2 As you just heard from my colleague Paul Sonn, there's been a lot of talk about 3 raising the minimum wage in the budget, and 4 5 it appears likely this could be done through the budget. But passing a higher minimum 6 wage will be undermined if workers can't 7 8 enforce the minimum wage and wage-theft 9 protections that we already have on the books. 10

The EmPIRE Act would address the 11 state's lack of public enforcement capacity 12 13 by allowing workers and labor organizations 14 to stand in the shoes of the state and bring public enforcement actions seeking civil 15 16 penalties, declaratory and injunctive relief 17 for wage and hour, health and safety, and retaliation violations. 18

19EmPIRE encourages robust enforcement20of the Labor Law, awarding workers affected21by violations a 40 percent share of civil22penalties recovered, with 60 percent going to23the DOL to fund future public enforcement24efforts in a typical case.

The EmPIRE Act does not create any new 1 2 requirements for employers. It simply expands public enforcement of laws that are 3 already on the books. DOL simply does not 4 have the resources to address the current 5 scale of the wage-theft crisis, and a 6 temporary increase in DOL's budget will not 7 8 change this. The act states that civil penalties 9 recovered for DOL are to be used for 10 enforcing the Labor Law and are to be 11 12 continuously appropriated to supplement and 13 not supplant the funding to the agency for those purposes. This will create a permanent 14 revenue stream for DOL's enforcement for 15 16 years to come. 17 In California, PAGA, a law which inspired EmPIRE, has generated an average of 18 19 \$67 million per year for that state's 20 Department of Labor. It's estimated EmPIRE would generate close to \$30 million per year. 21 That money can help fund hiring of more 22 23 investigators and enforcers for years to 24 come.

1 Thank you. Happy to answer any other 2 questions about EmPIRE. CHAIRWOMAN KRUEGER: Thank you. 3 Our first questioner is Chair Senator 4 5 Ramos. SENATOR RAMOS: Thank you, Chair 6 Krueger. And welcome, gentlemen. Great to 7 8 see you all. Mr. Baran, I apologize, I'm not going 9 to be asking you questions, mostly because I 10 11 agree with everything you've said. 12 (Laughter.) 13 SENATOR RAMOS: And I do agree with the other gentlemen, of course, but I would 14 love for James Parrott to expand a little bit 15 16 on actual possible solutions to our UI 17 situation and how to bring the fund out of the deficit that it's in, in hopefully about 18 19 a minute? MR. PARROTT: Yeah. So as I was 20 indicating, the main problem is that the 21 taxable wage base in New York is only 22 23 \$12,300. So an employer only pays the UI tax on the first \$12,300 in wages. 24

1 New York is the highest-wage state 2 overall, so a lot of wages in New York are going untaxed. So effectively you could 3 raise the taxable wage base in the 4 neighborhood of \$50,000 to \$60,000, which 5 would not make it the highest -- Washington 6 State is at \$62,000, a half-dozen states are 7 8 around \$50,000.

You raise it to \$50,000, you could 9 generate more revenue, pay off the trust fund 10 11 debt in two to three years, lower taxes on small employers. New York State has latitude 12 under federal law to change the emphasis that 13 14 experience rating has in the -- in setting the tax rates. That could further lower the 15 16 tax rates on small employers.

So it's raising the tax rate,
changing -- raising the taxable wage base,
changing the structure, shifting the tax
burden from small employers to large
employers.

SENATOR RAMOS: Thank you. And
succinct, I appreciate that, Mr. Parrott.
MR. PARROTT: Thanks.

SENATOR RAMOS: Mr. Sonn, thank you

for being here.

You know, you worked on the last campaign to raise the minimum wage, and I think one of the biggest myths that I hear is that it will somehow hinder job growth. But we saw the opposite with the last minimum wage increase.

9 Can you expand on what we can expect? MR. SONN: Sure. There have been a 10 11 total -- and our colleague James is the author of one of them, so he should feel free 12 to elaborate. There have been a total of 13 14 five separate studies of the impact of New York's \$15 minimum wage. You know, a 15 16 couple -- several by universities, including 17 James's, also the University of California and Columbia University, one by the New York 18 19 Federal Reserve Bank. All of them found that 20 they raised pay for millions, resulted in significant reductions in poverty, and there 21 was no evidence of job loss. 22

This includes upstate. For example,the Federal Reserve looked at job growth

1	patterns along the Pennsylvania/New York
2	border where the wage differential is about
3	\$4 or \$5 an hour
4	SENATOR RAMOS: Anything about
5	Long Island? I'm trying to get
6	Senator Martins on the bill.
7	(Laughter.)
8	MR. SONN: Yes, on Long Island as
9	well. The most significant one was the
10	recent University of California study which
11	looked at the impact of the full \$15
12	minimum wage on Long Island and upstate
13	counties, and it found that job it focused
14	on the fast food minimum wage, which has been
15	at \$15 for several years, long enough to
16	study. It found that job growth was equal to
17	or faster in Long Island and upstate than in
18	similar counties in other states that had
19	much lower minimum wages.
20	CHAIRWOMAN KRUEGER: Sorry, Paul, I
21	have to stop you there.
22	SENATOR RAMOS: Thank you, Paul.
23	CHAIRWOMAN KRUEGER: Thank you.
24	Assembly.

1	ASSEMBLYWOMAN JOYNER: Member Lucas.
2	ASSEMBLYWOMAN LUCAS: Thank you,
3	Madam Chair.
4	I think this is for EmPIRE Coalition.
5	MR. BARAN: Yes.
6	ASSEMBLYWOMAN LUCAS: You mentioned in
7	your testimony that the loss of 3 billion in
8	wages that are stolen each year due to
9	inadequate enforcement of the Labor Law.
10	Can you speak to what enforcement
11	should look like? As well as what mechanism
12	as legislators should we have in place to
13	curtail these types of losses?
14	MR. BARAN: Absolutely. So I think
15	there's always got to be a combination of
16	different enforcement mechanisms. And that's
17	how the law has always our laws under the
18	federal law, the Fair Labor Standards Act,
19	and the New York Labor Law, have always
20	treated it.
21	But there's going to be public
22	enforcers like the departments of labor but
23	also private enforcers, people who are
24	directly harmed by the violations, bringing

- 1 lawsuits in court to address these
- 2 violations.

3	Part of the problem right now is that
4	the there isn't a significant enough
5	deterrent mechanism for employers because the
6	penalties are so low. You know, even if
7	workers get together and bring a claim for
8	the violations like we, for example,
9	represent workers at a paper bag factory
10	upstate. The violations, you know, end up
11	being a couple of minutes a day. For each
12	worker, those violations are very
13	small-dollar.
14	And for the employer, at the end of
15	the day, if they have to pay, it's not
16	necessarily a lot of money to that employer.
17	They pay that money that they stole plus an
18	equal amount is liquidated damages. And it
19	ends up being very little to deter the
20	violation. And so a lot of violations go
21	undetected and unabated.
22	The EmPIRE Act, if it's enacted, would

create a new default civil penalty of \$500per pay period per worker per violation.

1	From that penalty, 40 percent would go to the
2	workers who are affected by the violations
3	and 60 percent would go to the Department of
4	Labor to fund future enforcement.
5	And in California, where they have
6	this similar law, those penalties have helped
7	start new enforcement initiatives and fund
8	new enforcement initiatives, in particular to
9	address independent contractor
10	misclassification.
11	ASSEMBLYWOMAN LUCAS: Thank you for
12	that.
13	MR. BARAN: You're welcome.
14	CHAIRWOMAN KRUEGER: Thank you.
15	Oh, do you have more? I'm sorry, you
16	have a few more seconds if you wish.
17	ASSEMBLYWOMAN LUCAS: No, I'm okay.
18	CHAIRWOMAN KRUEGER: I didn't want to
19	cut you off.
20	Okay, Senator Martins.
21	SENATOR MARTINS: Thank you.
22	It's good to see you again. It's been
23	a few years.
24	MR. PARROTT: Yup.

1 SENATOR MARTINS: You know, I do have 2 some concerns. I've heard from constituents back home that every time they go to the 3 supermarket the price of things is higher. 4 It just costs more. And, you know, it's not 5 due to anything we've done. Certainly 6 there's inflation nationally, and they're 7 seeing the impacts of those -- that inflation 8 reflected in their ability to purchase 9 everyday items. 10

11 There is a concern that increasing 12 minimum wage will add to an inflationary 13 cycle and add to costs to basic goods to 14 people who are looking to purchase, and will 15 impact those, especially those on fixed 16 incomes who are unable to absorb that.

17 And so I was curious if you can give us your insights, whether you relate back to 18 19 the minimum wage increase that was done just 20 a few years ago or whether you have independent insights of that. For those who 21 are concerned about an increase and how it's 22 going to impact those who are least able to 23 24 pay, what say you?

MR. PARROTT: Well, I can start and Paul can supplement this.

Look at our experience when we raised
the -- when we phased in the \$15 minimum wage
in New York City. So the minimum wage
basically doubled between 2014 and 2019.
There was no noticeable inflation at that
time in New York.

9 The recent inflation we've had is very unusual. You know, it's due to a combination 10 of factors, none of which are related to what 11 people might call wage push inflation --12 wages rising, leading businesses to raise 13 14 prices. The inflation we've seen is due to supply chain problems related to the 15 16 pandemic, the Russian war in Ukraine and the 17 effect that that's had on oil prices and grain prices and food prices around the 18 19 country.

20 Plus, you know, there's a recent 21 report from the Federal Reserve Bank of 22 Cleveland that found that corporate pricing 23 power was responsible for half of the 24 inflation recently, which just added to

profits.

1

2 So none of the research about the recent inflation -- or our own experience in 3 New York when we raised the minimum wage to 4 \$15 -- points to an effect on minimum wage 5 increases leading to inflation. 6 MR. SONN: So it really is not a 7 driver of inflation, but it's a vital 8 9 response to inflation. Because inflation is eroding consumers' and workers' purchasing 10 11 power in their -- you know, you just have to go to the grocery store or the gas pump and 12 13 you can see how everything is costing a lot 14 more. And the Governor's very small proposal 15 16 is just not enough to help to catch paychecks 17 up to where they need to be. SENATOR MARTINS: Thank you. 18 19 CHAIRWOMAN KRUEGER: Thank you. 20 Assembly. ASSEMBLYWOMAN JOYNER: Member Simon. 21 22 ASSEMBLYWOMAN SIMON: Here we go. 23 Thank you. Thank you, Mr. Parrott. I always 24

1	enjoy hearing from you and your expert
2	advice. You were once in my neighborhood on
3	an issue
4	MR. PARROTT: We're well-represented
5	in the Assembly.
6	ASSEMBLYWOMAN SIMON: So I think this
7	sounds like a great idea.
8	But I wanted to also speak to
9	Mr. Baran about the EmPIRE whatever Act
10	sorry. And I just for a matter of the
11	record alone.
12	So you're essentially raising the
13	penalties and you're empowering individual
14	attorneys or not-for-profit public interest
15	law firms, for example, to in fact act as the
16	Department of Labor, get those penalties, and
17	they would be empowered to bring an action
18	for declaratory relief penalties, injunctive
19	relief, but not damages. Is that correct?
20	MR. BARAN: That's correct.
21	ASSEMBLYWOMAN SIMON: Okay. So
22	this we're not talking about mental
23	distress or other kinds of damages that are
24	usually the kinds of things people are

1 worried about in terms of the, you know --2 what is the -- the opening-the-floodgates kind of thing. So this really is going to be 3 limited in terms of the kind of remedies that 4 5 you can get that would directly then help New 6 York State as well as help those workers who would get a cut of that. 7 Is that correct? 8 MR. BARAN: Correct. 9 And so where the Labor Law already 10 11 provides for a civil penalty, that is the civil penalty that would apply. Most of the 12 13 Labor Law provisions do not provide for that 14 kind of civil penalty. And so there would be a new default penalty that would apply in 15 16 these actions of \$500 per worker per pay 17 period per violation. So it's very predictable and clear 18 19 what the costs of stealing wages or 20 committing other violations of the Labor Law 21 are, and part of our hope is that it will 22 actually deter those violations from 23 happening in the first place. 24 ASSEMBLYWOMAN SIMON: We have passed a

couple of bills that are about wage theft. I
had passed a wage-theft law last year; there
have been others. Why are they not
sufficient for this purpose?

MR. BARAN: So there's a combination 5 of reasons. One is -- there's definitely a 6 combination of reasons. Part of the -- on 7 8 the private enforcement side is there's a real increased fear of retaliation among 9 workers, particularly immigrant workers in 10 11 the current anti-immigrant climate that we're facing. That's one big problem. 12

13 The other problem is just various 14 obstacles to privately enforcing your rights in court, and to banding together to enforce 15 16 rights in court. You know, some of those are 17 obstacles that we've seen from the Supreme Court and bad decisions in case law 18 19 there. But they're not only limited to that. 20 And in general -- particularly a lot of these wage-theft cases involve 21 22 small-dollar violations. And frankly, for 23 attorneys like me, a lot of those kinds of violations just simply aren't big enough to 24

1	be able to have an incentive to pursue.
2	ASSEMBLYWOMAN SIMON: Hard to find
3	counsel.
4	MR. BARAN: And so when you have
5	CHAIRWOMAN KRUEGER: I'm sorry, I have
6	to cut you off. Thank you.
7	Senator Robert Jackson.
8	SENATOR JACKSON: Am I to close? No.
9	But thank you for coming and speaking
10	out.
11	Paul, I want to ask you what can
12	you talk about the impact of the Governor's
13	proposal on home care workers and the
14	vulnerable population that they serve?
15	MR. SONN: Yeah, it was really quite
16	surprising that the Governor, having just
17	negotiated 10 months ago this important \$3 an
18	hour wage premium for home care workers, that
19	she's now proposing to freeze it and phase it
20	out.
21	And, you know, I think every the
22	rationale for that policy was that home care
23	work is so demanding that it needs to pay

above minimum wage in order to be able to

adequately recruit a workforce, you know, in
 light of our urgent home care labor shortage.
 So the policy needs to be kept permanently
 above minimum wage.

5 And so Senator Ramos and 6 Assemblymember Joyner's Raise the Wage Act 7 would do that. It would preserve the 8 \$3 increment. It would modify it so that as 9 the minimum wage goes up, the home care wage 10 would remain \$3 above the general minimum 11 wage, preserving that important incentive.

12 The Governor, though, is proposing to 13 strip that away, and it's really puzzling and 14 really, you know, kind of counterproductive. 15 And with respect, we would urge the 16 Legislature to preserve that important gain 17 for home care workers and build on it with 18 the Raise the Wage Act.

SENATOR JACKSON: And so it will be up
to us in order to pass the law and, if she
vetoes it, to override the veto.

22 MR. SONN: I don't think -- she 23 proposed modifying the law from last year. 24 The law as is is written to keep the home



this time before New York had to start
 borrowing.

You write legislation that changes the
UI tax structure. That's at the discretion
of New York State. You have to be in
compliance with federal guidelines on that.
New York has a fair amount of latitude.
Other states have much higher taxable wages
bases.

We can change the taxable wage base in 10 11 the structure and project out what that would do to the trust fund balance. And that 12 likely would allow for an acceleration of 13 14 repaying the debt and increasing benefits. because our benefits are really -- they're 15 16 below mediocre. 17 SENATOR JACKSON: And we call ourselves the Empire State. 18 19 CHAIRWOMAN KRUEGER: I have to cut you 20 off, Robert. Sorry.

21 Assembly.

ASSEMBLYWOMAN JOYNER: Okay. Thank
you to the panel for your insight on all of
the proposals that you brought up.

1	I had a couple of questions for Hugh.
2	The EmPIRE Act is currently not in the
3	proposal, the Governor's budget proposal. So
4	can you talk a little bit more about this
5	\$30 million that could potentially be a
6	revenue-raiser? How many jobs do you
7	estimate DOL could see from this?
8	MR. BARAN: Yes, so in California the
9	PAGA, which is the law that inspired EmPIRE,

has generated an average of \$67 million per year from 2016 to 2021. And so our estimate of \$30 million per year is sort of accounting for New York's just a smaller state than California and there's fewer -- obviously there's fewer workers as a result.

16 But we do think that once attorneys 17 have become familiar with how to use EmPIRE, 18 that it's going to generate a lot of revenue, 19 and potentially more. It might -- we 20 actually think we've run a fairly 21 conservative estimate.

In terms of jobs, I mean, what we've seen in California is it's actually enabled the hiring of a lot of new people into their

1 state DOL. You know, first there were 2 people -- part of the way the EmPIRE Act works is that you have to file a claim, a 3 notice of claim with the Department of Labor. 4 5 So there will be people at the department reviewing those notices as an initial matter 6 that will help sort of spur other 7 investigation efforts. Those are jobs that 8 will be created. 9 In addition, then once the revenue 10 11 starts coming in from EmPIRE actions, we think there could be dozens of new 12 13 investigators and enforcers who are hired. I 14 don't have exact numbers at my fingertips; I'm happy to get that to you if you like. 15 16 But I think what's really important 17 about this is it's a permanent revenue stream. It's not something that would vary 18 19 year to year based on a budget. It's money 20 that's going to come in every year from these EmPIRE actions, and it will be protected to 21 22 be used for these enforcement purposes. 23 ASSEMBLYWOMAN JOYNER: Okay, great. And my remaining two questions are for 24

1	the remaining panelists. The Governor's
2	proposal has a 3 percent cap on minimum wage
3	indexing. Can you talk a little bit about
4	what the impact will be to workers?
5	And then I know, James, you spoke
6	about the taxable wage base. I think you
7	said 12,000, right? It's currently at
8	\$12,000?
9	MR. PARROTT: Twelve thousand three
10	hundred currently, right.
11	ASSEMBLYWOMAN JOYNER: And if you
12	could speak if we change that, what would
13	the impact be on businesses and employers as
14	well?
15	MR. SONN: The Governor's proposal to
16	cap inflation adjustments at 3 percent would
17	mean that not only would workers' minimum
18	wage not catch up for the past inflation
19	since 2019, but it wouldn't even keep up with
20	inflation in the future. Because this very
21	first year, inflation is supposed to be close
22	to 6 percent. She would authorize only a
23	3 percent increase. So New York's minimum
24	wage will continue to erode.

1	Of the 19 other states that adjust
2	their minimum wage for inflation, 16 have no
3	caps or limits. It hasn't resulted in
4	unmanageably high minimum wage increases,
5	including during the past years of high
6	inflation. They're just completely
7	unnecessary and unfair, and they should be
8	rejected.
9	Also, almost no other states have
10	the she would automatically suspend
11	increases whenever unemployment ticks up.
12	Virtually no other states do that. And that
13	should be rejected as well.
14	CHAIRWOMAN KRUEGER: Thank you.
15	Okay, I think I might be the last
16	Senator.
17	So James, I read your report, and I
18	completely agree that New York should have
19	done this years ago, and we haven't. And I
20	think, following up on where I had to cut off
21	Senator Jackson before, so some of us are
22	worried we're going to hit a new recession in
23	not that long, and we're going to need to
24	deal with unemployment benefits again.
1 How quickly could we implement the 2 changes you're making recommendations that we should do, so that come the next time we 3 actually have a more reasonable benefit level 4 5 for unemployed workers? Because I'm not 6 counting on the federal government coming to give us more benefits again. 7 8 MR. PARROTT: Yeah. Right. I think 9 that's a reasonable thing to not assume. Well, I doubt that you could rewrite 10 11 the tax structure by the end of the month and put it in this budget. But, you know --12 13 CHAIRWOMAN KRUEGER: But soon after. 14 MR. PARROTT: I'll help, if you -- you know, if there's interest in doing that. 15 16 I did meet with the UI specialist at 17 the Labor Department last week to review this proposal, because I wanted to make sure that 18 19 they didn't see any legal reason why New York 20 State couldn't do that. I didn't hear any objections on those grounds. 21 They did say, however, that because of 22

23 this computer system, which is not yet fully 24 modernized, that you couldn't implement a new

1 system, including the tax structure part of 2 it, until the new system is in place. So -but hopefully it will be done by the end of 3 the calendar year -- I think that's what the 4 5 commissioner was saying -- so that 6 conceivably it could be in place a year from 7 now. 8 CHAIRWOMAN KRUEGER: So it could be in place by the end of '23, is that what you're 9 saying? '24? 10 MR. PARROTT: Well, the end of '23 --11 I mean, it's mainly a function of the 12 13 computer system. 14 CHAIRWOMAN KRUEGER: Right. MR. PARROTT: You would have to -- you 15 16 would have to, you know, decide the best way 17 to reconfigure the tax structure, the combination of taxable wage base and what you 18 19 want to do about experience rating and so on. 20 None of that is -- you know, it's not, so to speak, rocket science to do that. You 21 22 just have to figure it out. 23 CHAIRWOMAN KRUEGER: But we have other states to look at for the models, right? 24

1	It's not like we're starting from scratch.
2	MR. PARROTT: Oh, absolutely.
3	Absolutely, right.
4	CHAIRWOMAN KRUEGER: So it's not that
5	hard to steal good ideas from other states.
6	MR. PARROTT: Right.
7	CHAIRWOMAN KRUEGER: Right?
8	MR. PARROTT: Yup.
9	MR. SONN: Hundred percent.
10	CHAIRWOMAN KRUEGER: Okay no, I
11	don't have enough time to start another
12	question. So I want to just thank all of you
13	for your good work.
14	Is there another Assemblymember?
15	ASSEMBLYWOMAN JOYNER: No.
16	CHAIRWOMAN KRUEGER: And we have no
17	other Senators. I know you want seconds and
18	thirds, but we're not letting you do that.
19	So with that, I want to thank you all
20	very much for participating and waiting all
21	day to testify before us.
22	MR. BARAN: Thank you.
23	MR. SONN: Thank you.
24	CHAIRWOMAN KRUEGER: I want to ask you

or excuse you to leave or go back to your seats.

And I'm going to call up the next and 3 actually now it will be the final panel: 4 Make the Road New York, New York Communities 5 for Change, and ALIGN. And I'm also going to 6 ask to come up at the same time No. 16, the 7 New York State Climate Education and Green 8 9 Energy Careers, because Nos. 14 and 15 both were not able to join us. Okay? And it just 10 11 seems silly to do three and then one. 12 Okay? Thank you. So I see three, I'm hoping for four. Oh, they're coming, they're 13 waving. No problem. Don't rush. 14 (Discussion off the record with 15 16 Mr. Flint, Speaker No. 16.) 17 CHAIRWOMAN KRUEGER: We're all a very civilized group. Last night we had 18 19 pro-tobacco and anti-tobacco people at the 20 same table at the same time. 21 (Laughter.) CHAIRWOMAN KRUEGER: Okay, I purposely 22 23 set it up that way. But, you know, it was a long day. Sorry. And it was a health 24

committee --

1

committee -- Health hearing.

2 Okay, hi, everyone. I'll start with 3 my right, your left. So please just 4 introduce yourself and start for your 5 three minutes.

6 TAL FRIEDEN: Thank you, honorable 7 chairs and committee members. My name is 8 Tal Frieden. I work at ALIGN as the campaign 9 coordinator for Raise Up New York.

10Raise Up New York has built a powerful11alliance of labor unions, grassroots12organizations and businesses in support of13raising the minimum wage to over \$21.25 by142026, and indexing it annually thereafter.

ALIGN was active in the Fight for 15, as were many of the members of the Raise Up New York coalition, who together represent almost 1.3 million workers across New York State.

20 The Raise the Wage Act is also 21 supported by New York Business for a Fair 22 Minimum Wage, a growing coalition of over 200 23 businesses and business organizations across 24 New York, from retailers, restaurants and

other small businesses to farms,

2 manufacturers, and more.

Our coalition members are UAW workers 3 manufacturing Ford F150s in Buffalo, 4 5 farmworkers harvesting our food in the Finger Lakes region. They're home care 6 workers in the Hudson Valley, providing 7 8 essential care to those who need it. 9 Raise Up New York represents fast food workers across the state, 32BJ airport 10

workers at some of the busiest airports in America, and UPS Teamsters in Long Island, who provide the logistics infrastructure that keeps our economy running. These are the workers who will see a direct impact in their wallets when we raise the minimum wage.

17 According to the Economic Progress Institute, under Senate Bill 1978A and 18 19 Assembly Bill 2204A, 2.9 million workers 20 would receive an average raise of \$63 per week. This increase of over \$3,300 per year 21 22 could mean the difference between eating and 23 heating, between a stable home and housing insecurity, or between childcare and missing 24

work.

1

2 Governor Hochul has put forward a modest proposal to index the minimum wage 3 starting at \$15 an hour, with caps and 4 5 exceptions that limit the impact of this measure. While it is important that the 6 Governor has recognized that we need to raise 7 8 the minimum wage, her proposal has serious 9 faults. Namely, it does not first raise the minimum wage, an essential element of 10 11 restoring the minimum wage's power lost due to rising prices. 12 13 Under the Governor's proposal, 900,000 14 workers would get an average raise of \$13 per week. Again, under the Raise the Wage Act, 15 16 2.9 million workers, or a third of New York 17 State's workforce, would get an average raise of \$63 per week. The Governor's proposal 18 19 leaves out 2 million workers and gives those 20 who do get a raise barely enough for a sandwich in New York City. 21 22 Moreover, the Governor funds her 23 proposal by reversing the historic raise that the Legislature granted essential home care 24

1	workers last year, ensuring that they would
2	return to minimum wage work around the year
3	2030 when the minimum wage would finally
4	reach \$18 an hour under her proposal.
5	New York should not cut benefits for
6	some workers in order to pay for raises for
7	others. All workers need an immediate
8	increase in the minimum wage.
9	This policy is incredibly popular.
10	Eighty percent of voters Democrats,
11	Republicans, independents support it, and
12	70 percent think the minimum wage should be
13	over \$20 an hour.
14	CHAIRWOMAN KRUEGER: Thank you. I
15	have to cut you off there.
16	TAL FRIEDEN: Thanks.
17	CHAIRWOMAN KRUEGER: Next?
18	MS. SOLIS: Good evening. Thank you
19	for sticking it out with us. My name is
20	Angeles Solis. I'm with Make the Road
21	New York. I represent here 24,000 workers,
22	immigrants and tenants fighting for
23	protections in their community.
24	And I'm here to testify for a critical

piece of legislation carried by Labor Chair
 Senator Ramos and Assemblymember Karines
 Reyes, the Unemployment Bridge Program, S3192
 and A4825. This legislation is a solution to
 a structural problem, and that is exclusion
 in unemployment insurance, which we've talked
 a lot about today.

8 Unemployment insurance is more than a 9 benefit, it is an essential labor right. When losing your job means losing everything, 10 11 workers are less likely to speak up in dangerous conditions. This is something I 12 13 see and our members see every single day. 14 This was the case for Juan Chonillo, an NYCC {ph} member who lost their life on a 15 16 Manhattan construction site and we honored 17 earlier this year. Safety nets are a matter of life and death. 18

19The UBP, or the Unemployment Bridge20Program, is a solution for over 750,00021New Yorkers ineligible for traditional UI.22Freelancers, undocumented workers, people on23reentry and those in the cash economy would24be covered for up to \$1200 a month for up to

six months. We're talking about \$1200. This is not a luxury, this is basic needs support.

So let's talk quick numbers, because 3 I've got a minute. Research shows that for 4 5 every dollar provided in unemployment 6 compensation, recipients generate \$1.93 right back into the economy. Undocumented 7 8 immigrants paid 1.4 billion over the last decade directly into UI. So they subsidize 9 this benefit for other workers, but they're 10 excluded themselves. 11

12 Freelancers are a growing part of our 13 economy. It's an exploding sector in our 14 workforce. And nearly 60 percent of them say 15 that they will likely do this work in the 16 future. These are in your districts, meaning 17 these workers lack protection without the 18 UBP.

19Incarcerated workers make the very20furniture we sit on, to license plates, to21hand sanitizer in New York for pennies an22hour, but when released are denied UI. With23the UBP we can improve public safety, greatly24reduce recidivism, and save the costs of

incarceration in New York State. Quick
 number there: Recidivism can cost \$50,000
 per year per person for someone in reentry,
 while UBP would cost a maximum of 7200 per
 person.

6 So there's a strong economic argument 7 here of a spending boost. We can expect 8 250 million back to New York City alone, 9 43 million back to Long Island, the Hudson 10 Valley and other regions across New York 11 State.

12 Five hundred million is what it would 13 cost. That includes 15 percent for the 14 Department of Labor. And it would be funded 15 through the digital ad tax, which generates 16 over a billion for New York State alone.

17 And in my last 16 seconds I'll just say that if the Legislature was able to 18 19 justify 455 million for beautification 20 projects like the Belmont State Track, the 21 Legislature can also justify the same amount of resources to cover all workers that make 22 23 those projects run, including the labor of excluded workers. So we're counting on you 24

1	to bring this program home and to remedy the
2	exclusions in our social safety net.
3	Thank you.
4	CHAIRWOMAN KRUEGER: Thank you.
5	Next up?
6	MR. SANCHEZ: Hi, good evening.
7	My name is Lucas Sanchez. I'm the
8	co-executive director of New York Communities
9	for Change. We're a community-based
10	organization representing around
11	20,000 members in New York City and on
12	Long Island.
13	I'm also here as a member of the Fund
14	Excluded Workers Coalition, the Raise Up
15	New York Coalition, and the EmPIRE Act
16	Coalition.
17	On a personal level, I'm also here on
18	behalf of immigrants like me and my family.
19	I came here in the late eighties as an
20	undocumented immigrant. My family, my aunts,
21	my uncles, family friends, everyone I grew up
22	with, were undocumented immigrants from
23	Colombia. And the legislation I'm going to

impacted family members like me and millions
 of other folks that have arrived in similar
 ways.

Again, thank you so much for the 4 5 opportunity to testify. I want to talk about 6 three important pieces of legislation: The Unemployment Bridge program, sponsored by 7 8 Senator Ramos and Assemblymember Reyes; Senator Ramos and Assemblymember Joyner's 9 bill to raise the minimum wage; and 10 11 Senator Hoylman-Sigal and Assemblymember 12 Joyner's bill, the EmPIRE Act, Empowering 13 People in Rights Enforcement.

14So the UBP, the Unemployment Bridge15Program, would provide unemployment insurance16to 750,000 workers excluded from traditional17insurance, with 30,000 people expected to get18benefits at any given time, and would work19similarly to traditional unemployment.

20 The UBP is a lifeline for the 21 self-employed. It is also about carceral 22 justice and a public safety issue. Twenty 23 thousand workers reentering the labor force 24 after prison or detention would be covered

1 during their first year post-release.

2 If we want to tackle public safety, if we want to tackle the root causes of public 3 safety, this is something that will help us 4 5 with that. It's also an immigrant justice issue. Immigrant workers pay over 6 100 million a year into the unemployment 7 8 insurance system in New York, but cannot 9 access a cent.

10Again, this is a racial and economic11justice issue. Black and brown workers are12disproportionately impacted by13unemployment -- with, for example, Black14unemployment rates typically running nearly15twice as high as the rate for white workers.

For the second piece of legislation we support, we must raise the minimum wage in New York. I think it's clear to everyone that \$15 an hour is not sufficient to make ends meet anywhere across the state, and it is just impossible to survive. And we must raise the minimum wage.

As for the EmPIRE Act, this willreally expand the state's enforcement

capacity and deter wage theft by creating a 1 mechanism that will allow workers in labor 2 organizations to step into the shoes of the 3 state and file claims for violation of the 4 5 law. We are counting on you, our elected 6 officials, to bring this legislation home and 7 to really help all workers across New York 8 9 State. Thank you. CHAIRWOMAN KRUEGER: Thank you. 10 Excuse me. Hi. And you were, again? 11 You were for the -- I know this --12 13 MR. FLINT: It has to be too long, doesn't it? 14 CHAIRWOMAN KRUEGER: -- Climate 15 16 Education and Clean Energy careers. 17 I'm sorry, Adam, yes. MR. FLINT: Well, I just want to thank 18 19 you, Senator Krueger, and Chairs Ramos and 20 Joyner and the remainder of you who have just amazing stamina. I don't think I could pull 21 that off. 22 23 So I'm Adam Flint, and I wear a number of hats. But I'm here today representing a 24

1 working group with a very long name, climate 2 education and clean energy careers. I've been in this space since the first year of 3 Green Jobs, Green New York. And I've also 4 co-led a consortium that designed NYSERDA's 5 new \$53 million Regional Clean Energy Hub 6 program. And a lot of this draws on that 7 8 experience.

9 The proposals in my testimony, my written testimony, most of them are in the 10 11 New York Renews "Climate and Community Protection Plan," which I don't know that has 12 13 been formally introduced yet, but it will be 14 hopefully soon. The working group that I represent included or includes a number of 15 16 organizations from across the state: 17 Educators, workforce professionals, labor, community-based organizations -- including 18 19 ALIGN, our neighbors to the left -- NYATEP, New York Renews, UUP and so forth. 20 We convened because we saw a critical

21 We convened because we saw a critical 22 gap in state policy and programs that we 23 really need to fill in order to build the 24 21st-century workforce in an equitable way

that is required to meet our ambitious CLCPA
 goals. To put it bluntly, not only does the
 state lack a plan with resources to meet this
 challenge, but it also lacks any official
 space in which to create such a plan.

6 And so our first proposal is to fund a 7 working group, interagency plus stakeholders 8 working group, to do the job that 9 unfortunately was not done at any point in 10 the CLCPA.

11 In terms of the Governor's budget and NYSERDA, funds are too few and, perhaps more 12 13 importantly, are not appropriately designed 14 for the needs of this sector. They tend to favor larger, already successful groups with 15 16 a lot of resources. Groups that don't meet 17 those conditions often just won't qualify or can't practically use the money. 18

19The Governor's own Strategic Workforce20Development Office fund, if I'm reading21things right, was zeroed out for this year,22even though there's funding for future23outyears. That fund would need to be24reconfigured as well.

We don't anticipate federal funding 1 2 from any source to do anything differently. I spoke to the seniormost official in this 3 area in DOE, and if you're not doing formal 4 5 apprenticeships, there's not going to be a lot of money. 6 7 The CLCPA -- sorry. We need this 8 funded group of folks to do the work of putting together a proposal, and we need for 9 the various agencies involved to have a more 10 11 nuanced and comprehensive plan to cover the entire State of New York and all of its 12 13 citizens. 14 Thank you. CHAIRWOMAN KRUEGER: Thank you. 15 16 I think our first questioner is 17 Senator Ramos. SENATOR RAMOS: Thank you, 18 19 Chair Krueger. 20 Hi, everybody. Good to see you. We've had a great day. 21 Tal, thanks for testifying today. I'm 22 23 wondering if you can expand a little bit about how this helps -- how raising the 24

minimum wage helps in terms of public safety. 1 2 And maybe a few seconds on more of the business support that we've been seeing. 3 TAL FRIEDEN: Sure. 4 So first of all, all of the research 5 6 shows that raising the minimum wage is good for small business. There are countless 7 studies -- Paul mentioned this. We can send 8 multiple studies to your offices regarding 9 the impact on small business. 10 Our coalition is over 200 businesses 11 and growing. They include farms, 12 13 construction, real estate firms, restaurants, 14 manufacturers, some of the lobbying firms here in Albany. It's really across the 15 16 gamut, in districts across the state from 17 Brooklyn to Montauk. And I can, you know, quote some of them on their support. 18 19 I can also say that James Parrott, who 20 was here earlier, authored a really important report that showed that raising the minimum 21

wage and ensuring living wages does wonders
to ensure thriving communities. Thriving
communities are communities where folks are

not driven to crimes of poverty or other 1 2 types of criminalization that we see in our communities. 3 So there's research showing that when 4 5 you pay people, it's good for the community. 6 It's not hard to understand fundamentally. But there's also research to show that as 7 8 well. 9 SENATOR RAMOS: Thank you, Tal. Angeles, for the Unemployment Bridge 10 Program that we've introduced this year, can 11 vou talk a little bit about how it would work 12 in light of the UI deficit that we've been 13 14 talking about here? MS. SOLIS: Yup. 15 16 So there's a couple of ways to answer 17 that question. First, the UBP is needed because tens of thousands of workers are 18 19 excluded from the UI due to federal rules. 20 Second, we should not sacrifice safety-net programs as we work to overhaul 21 all of the issues that we need to fix with 22 23 UI. It is also funded through a different 24

1	revenue source, so it doesn't actually
2	interact with the UI trust fund. And just on
3	the UI trust fund, I believe that
4	James Parrott really is the expert here and
5	can speak to more.
6	But the problem with the UI system is
7	not fraud or employers being overtaxed. It's
8	the chronic insolvency because of the
9	irresponsible tax rates and not being able to
10	keep up over decades.
11	SENATOR RAMOS: Thank you, Angeles.
12	I'm sorry to cut you off.
13	Lucas, my Colombian parcero, can you
14	talk a little bit about how the UI benefits
15	for reentry people work?
16	MR. SANCHEZ: Sure. Thank you,
17	Senator, for that question.
18	So although many, many people work
19	while they are incarcerated or while they are
20	in immigration detention, this labor is not
21	recognized as employment and, you know,
22	cannot be used to establish the necessary
23	earnings history required for traditional
24	unemployment insurance.

1	So this program will really provide
2	benefits to New Yorkers who haven't had
3	access to that. And again, you know, the
4	data is clear that recidivism is very much
5	tied to a person's inability to find
6	employment, to have an income, and to have
7	stable housing.
8	SENATOR RAMOS: Thank you, Lucas.
9	Adam, I ran out of time, I'm sorry.
10	Love your work, though.
11	CHAIRWOMAN KRUEGER: Assembly.
12	ASSEMBLYWOMAN JOYNER: Member
13	Zinerman.
14	ASSEMBLYWOMAN ZINERMAN: Good evening.
15	thank you all for your really good
15 16	thank you all for your really good {Inaudible interruption.}
-	
16	{Inaudible interruption.}
16 17	{Inaudible interruption.} ASSEMBLYWOMAN ZINERMAN: As you know,
16 17 18	{Inaudible interruption.} ASSEMBLYWOMAN ZINERMAN: As you know, and we're going to make this happen.
16 17 18 19	<pre>{Inaudible interruption.} ASSEMBLYWOMAN ZINERMAN: As you know, and we're going to make this happen. My question is for you. New Yorkers</pre>
16 17 18 19 20	<pre>{Inaudible interruption.} ASSEMBLYWOMAN ZINERMAN: As you know, and we're going to make this happen. My question is for you. New Yorkers did a great thing, we passed MRTA and we</pre>
16 17 18 19 20 21	<pre>{Inaudible interruption.} ASSEMBLYWOMAN ZINERMAN: As you know, and we're going to make this happen. My question is for you. New Yorkers did a great thing, we passed MRTA and we passed the Environmental Bond Act. And so</pre>

1	to get those who actually need these jobs
2	that could help with our unemployment rate
3	and other ways into these jobs.
4	So do you have a figure? Because I
5	don't have your testimony in front of me.
6	How much would the working group cost? And
7	then if you could
8	MR. FLINT: We have a
9	back-of-the-envelope figure, I'll be honest,
10	of about 3 million.
11	ASSEMBLYWOMAN ZINERMAN: Three million
12	dollars.
13	MR. FLINT: Yeah.
14	ASSEMBLYWOMAN ZINERMAN: And so you're
15	asking for that to be a part of the one-house
16	this year in order for the working group to
17	get started.
18	(Overtalk.)
19	MR. FLINT: Yeah, and part of that is
20	we want to
21	ASSEMBLYWOMAN ZINERMAN: Is this going
22	to be a multiyear group? Or is it
23	MR. FLINT: Oh, yeah.
24	ASSEMBLYWOMAN ZINERMAN: Okay, mm-hmm.

1 MR. FLINT: We want to make sure that 2 lack of compensation doesn't limit who can be 3 on this committee.

ASSEMBLYWOMAN ZINERMAN: Okay, so --4 5 MR. FLINT: Which is something NYSERDA is already actually doing. No more 6 volunteerism for people who can't afford it. 7 ASSEMBLYWOMAN ZINERMAN: Thank you. 8 Oh, I have 1:47. So let's talk about 9 you -- you get the working group together. 10 11 So just kind of walk us through some 12 additional steps. I mean, you -- are you -and I think this is the first time we have 13 14 one bill that's being proposed where they've actually named the members of the community 15 16 that -- community groups that are already 17 there working. Do you have a list of groups that you want to be a part of this working 18 19 group, this interagency working group? MR. FLINT: Yeah. It's not a -- it's 20 not a complete list. And we would want to 21

establish some criteria. We look a lot at
the same kinds of procedures that have been
used recently in connection with

CLCPA-related work with NYSERDA in terms of
 criteria.

I think part of the reason why we're 3 really focusing on this is that we could 4 propose, all right, we need this amount of 5 money for this particular program. But we 6 know that in order to do anything 7 8 comprehensive, we really need to have everybody at the table. And unfortunately, 9 because of the way the CLCPA was written, 10 which in turn was because of who was and 11 12 wasn't at that table at the time, we need to 13 do that.

14 So, you know, we can say, for example, the state badly needs to be able to spend 15 16 money to market and educate that this is in 17 fact a growing and established set of careers that are fantastic careers, very well kept 18 19 secret in most places. Most of the money does not touch K-12 because it doesn't lead 20 to very-near-term employment. We need to do 21 something about that. 22

23 So there's a whole list of things24 we've developed that's in the testimony, but

this for us is just the teaser. We really 1 2 need to do this comprehensively. ASSEMBLYWOMAN ZINERMAN: I note you're 3 asking for a carve-out so that the big boys 4 don't suck up all the air and all the money 5 before the working group comes back with its 6 recommendations. And in three seconds? 7 MR. FLINT: Yes. 8 9 (Laughter.) MR. FLINT: I can only say yes or no. 10 CHAIRWOMAN KRUEGER: All right. 11 Robert Jackson. 12 SENATOR JACKSON: So, beautiful 13 14 people, let me thank you for hanging in there and putting forward the advocacy that you do 15 16 on behalf of the organizations that you 17 represent. And I'm one of those individuals that 18 19 I'm sure that I'm on those bills. And if 20 not, I will be on them ASAP. And just keep pushing in the right 21 direction in what you're doing in order to 22 23 make us do the right thing on behalf of all

of the people that we represent.

24

1	With that I say to all of you,
2	as-salamu alaykum. Peace be upon all of you.
3	CHAIRWOMAN KRUEGER: Okay, Assembly.
4	ASSEMBLYWOMAN JOYNER: Member Lucas.
5	ASSEMBLYWOMAN LUCAS: Thank you,
6	Madam Chair.
7	Okay, this is for New York Communities
8	for Change. In your testimony you mentioned
9	Senator Ramos's and Assemblymember Reyes's
10	bill on the Unemployment Bridge Program,
11	which will provide unemployment insurance
12	coverage to 750,000 workers excluded from
13	traditional insurance.
14	You mentioned to include a digital ad
15	tax from companies with gross revenues of
16	100 million. What percentage of that tax
17	would be levied to those companies to
18	generate the revenue? Do you have any data
19	that supports this ask? And is it adjusted
20	for inflation?
21	MR. SANCHEZ: Sure. So just to
22	stress, so the Unemployment Bridge Program
23	will be revenue-neutral, and the digital tax
24	is expected to raise a billion dollars for

1 New York State.

2	ASSEMBLYWOMAN LUCAS: I'm sorry, can
3	you speak into the thank you.
4	MR. SANCHEZ: Sure. Sorry.
5	So just to start again, so I want to
6	stress that the Unemployment Bridge Program
7	is absolutely revenue-neutral, and the
8	digital tax is expected to raise a billion
9	dollars for New York State.
10	To be clear, the tax will collect a
11	small portion of the annual revenues of
12	digital advertising services from companies
13	whose gross and annual revenues from these
14	services is 100 million or more.
15	So in terms of the other specific
16	questions and the numbers, that is something
17	that I can definitely get to you.
18	ASSEMBLYWOMAN LUCAS: Appreciate that.
19	And is it adjusted for inflation, and
20	do you have data that supports it?
21	MS. SOLIS: On the inflation one,
22	let's get back to you on that one.
23	ASSEMBLYWOMAN LUCAS: Okay.
24	MS. SOLIS: But there is data.

1 So there's several states that have 2 made a move to pass this ad tax. And folks 3 might be wondering what that is. It's essentially the advertising that is already 4 5 existing out there, bringing in millions if 6 not billions of dollars of revenue for major tech corporations like Amazon, eBay, Google, 7 8 that they aren't getting taxed on. Right? 9 That's missing revenue for our state. So -- (indicating timer) the little 10 11 peep. So in Maryland in particular, I do want to add, they've passed the 12 13 first-in-the-nation digital ad tax. U.S. 14 Chamber of Commerce, Comcast, Verizon and industry groups backed by big tech players 15 16 like Google and Amazon brought forward two 17 separate lawsuits. Now those lawsuits and those counts have been dismissed in the 18 federal challenge. This is, again, new tax 19 20 law that we want to bring across the table. 21 (Unintelligible overtalk.) MS. SOLIS: But in terms of data, it 22 23 will stand on its feet. 24 ASSEMBLYWOMAN LUCAS: So I got it, you

got support.

2	MS. SOLIS: Sorry. Yeah, gotcha.
3	ASSEMBLYWOMAN LUCAS: This tax
4	proposal is actually has some similarities
5	to the payroll tax that the MTA is seeking to
6	get out of its financial bind. Are you
7	concerned or what would you say to those
8	who would view this as a double taxation on
9	companies at a time when businesses are
10	reducing their workforce by either laying off
11	employees or imposing hiring freezes?
12	And could you possibly guarantee that
13	the revenue projections will actually happen
14	on this proposed tax?
15	MS. SOLIS: Those are good questions.
16	Again
17	CHAIRWOMAN KRUEGER: {Mic off.} You
18	don't have any time to answer.
19	MS. SOLIS: Oh, okay.
20	CHAIRWOMAN KRUEGER: {Mic off.} You
21	can write up your answer
22	MS. SOLIS: I'll follow up.
23	ASSEMBLYWOMAN LUCAS: I appreciate it.
24	Thank you.

1 CHAIRWOMAN KRUEGER: -- and send them 2 to us and we'll get them to everyone. Or you can have an offline conversation with the 3 Assemblymember in just a few minutes, because 4 5 you're the last panel I'm going to be 6 thanking -- {mic on}. Excuse me. You'll be the last panel I'll be 7 8 thanking during this year's budget hearings, 9 because you have the honor and privilege of being the last panel of the last budget 10 11 hearing for '23-'24. 12 And I sincerely want to thank all the 13 legislators who participated during all of 14 these hearings for three weeks. I want to thank all of the staff who worked so hard to 15 get us here and through these events. And 16 17 that's both houses, both parties, not just legislative staff, but the staff who makes 18 19 sure that we can stay here till sometimes 20 late at night. And didn't even get that much 21 pizza this year, actually. Overtime, I have no idea how their pay works, actually. But 22 23 that we can talk about at another time. But Helene had to leave a little 24

1	early, but she wanted to make sure that I
2	reference how much we both appreciated
3	everyone's participation this year. We
4	barely had to use the gavel once.
5	So really, thank you all for being our
6	last panel tonight. Thank you, everybody
7	who's here and has been here. And I'm
8	officially closing down the '23-'24 New York
9	State constitutionally required budget
10	hearings.
11	Thank you.
12	(Applause.)
13	(Whereupon, at 7:54 p.m., the budget
14	hearing concluded.)
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	